

Re: Proposal Update

From: Mary Conibear <mconibear@callastrategies.com>, Conibear, Mary HLTH:IN <mconibear@callastrategies.com>
To: Jane Burnes <Jane.Burnes@gov.bc.ca>, Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>
Cc: Andrew Baker <abaker@olympic.ca>, Kim A TACS:EX Lacharite <Kim.Lacharite@gov.bc.ca>, James Allen <james.allen@pch.gc.ca>, Elise Smith <elise.smith@pch.gc.ca>, Benoit Gendron <Benoit.Gendron@pch.gc.ca>, Kyle TACS:EX Todoruk <Kyle.Todoruk@gov.bc.ca>, Currie, David TACS:EX <David.Currie@gov.bc.ca>, Kristen Brawley <kristen.brawley@pch.gc.ca>, Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>, Tia Lore <tlore@olympic.ca>, Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>, Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>
Sent: October 12, 2022 2:54:50 PM PDT
Received: October 12, 2022 2:54:56 PM PDT

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Yes, that's right! "See" you tomorrow.
m

Mary Conibear
Principal, Calla Strategies
778-919-7441

On Oct 12, 2022, at 2:54 PM, Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca> wrote:

Thank you for clarifying, Andrew.
Could you please confirm we are still on for 9:30-11:30am PST on Oct 13 for a walk-through?

Jane Burnes
Executive Director
250-889-1054

From: Andrew Baker <abaker@olympic.ca>
Sent: October 12, 2022 1:59 PM
To: Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>; Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>; James Allen <james.allen@pch.gc.ca>; Elise Smith <elise.smith@pch.gc.ca>; Benoit Gendron <Benoit.Gendron@pch.gc.ca>; Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>; Currie, David TACS:EX <David.Currie@gov.bc.ca>; Kristen Brawley <kristen.brawley@pch.gc.ca>; Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>
Cc: Tia Lore <tlore@olympic.ca>; Conibear, Mary HLTH:IN <mconibear@callastrategies.com>
Subject: Proposal Update

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hi All,

A quick note to let you know that following protocol, the formal proposal will be sent the Prime Minister, Premier and Sport Ministers from Chief Sparrow on behalf of the Nations. It will be sent this afternoon and we will forward you the emails afterwards and share the additional background materials with you all as per our discussions this week.

Thanks for your ongoing collaboration,

Andrew

Andre Baker

Work

Vice-président, Relations internationales et affaires publiques | Vice President, International Relations and Public Affairs

Comité olympique canadien | Canadian Olympic Committee

500, boul. René-Lévesque Ouest, 2ème étage, Montréal (Qc) Canada H2Z 1W7

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Les efforts du Comité olympique canadien visant à nous rassembler par le sport ont lieu sur les territoires visés par un traité ou non cédés qui font partie de l'Île de la Tortue. Nous reconnaissons que nos deux sièges sociaux sont situés sur les territoires traditionnels des Mississaugas de Credit, des Anishinaabe, des Chippewa, des Haudenosaunee, des Wendat et de la nation Kanien'kehà:ka.

The Canadian Olympic Committee's work of uniting people through sport occurs on the traditional treaty and unceded territories that are part of Turtle Island. We acknowledge that our two head offices are located on the traditional territories of the Mississaugas of the Credit, the Anishnabeg, the Chippewa, the Haudenosaunee, the Wendat peoples, and Kanien'kehà:ka Nation.

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Hosting Proposal for an Indigenous-led 2030 Olympic and Paralympic Winter Games in British Columbia

From: Mary Conibear <mconibear@callastrategies.com>, Conibear, Mary HLTH:IN <mconibear@callastrategies.com>
To: Kim A TACS:EX Lacharite <kim.lacharite@gov.bc.ca>, Doug Foster <doug.foster@gov.bc.ca>, Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>, Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>
Cc: Jane Burnes <Jane.Burnes@gov.bc.ca>, Kyle TACS:EX Todoruk <Kyle.Todoruk@gov.bc.ca>, David.Currie@gov.bc.ca, Lia Threlfall <Lia.Threlfall@gov.bc.ca>, Andrew Baker <abaker@olympic.ca>, Matthew Bongiorno <mbongiorno@olympic.ca>, Tia Lore <tlore@olympic.ca>, Koteki Inaba <kinaba@olympic.ca>, Currie, David TACS:EX <David.Currie@gov.bc.ca>, Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>, Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>, Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>
Sent: October 12, 2022 4:09:36 PM PDT
Received: October 12, 2022 4:10:58 PM PDT
Attachments: s.12; s.13; s.16; s.17; s.21

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Hello Kim and Doug,
Here is the package that was sent from Chief Sparrow to the Premier at 3:15pm today.
I'll forward the additional documents under separate cover.
Cheers.
Mary

Mary Conibear
Principal, Calla Strategies
778-919-7441

TO: Premier Horgan Premier@gov.bc.ca

CC:

Chief Dean Nelson dean.nelson@lilwat.ca
Spokesperson Wilson Williams wilson_williams@squamish.net
Chief Jennifer Thomas chief@twnation.ca
Minister Beare TACS.Minister@gov.bc.ca
Geoff Meggs Geoff.Meggs@gov.bc.ca
Lori Wanamaker Lori.Wanamaker@gov.bc.ca
Melissa Farrance Melissa.Farrance@gov.bc.ca
Tricia Smith tsmith@olympic.ca
Gail Hamamoto ghamamoto@paralympic.ca

SUBJECT: Hosting Proposal for an Indigenous-led 2030 Olympic and Paralympic Winter Games in British Columbia
Dear Premier,

The Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations are pleased to provide the Government of British Columbia a formal proposal related to hosting an Indigenous-led 2030 Olympic and Paralympic Winter Games in British Columbia.

Please find attached a cover letter, in addition to the following documentation regarding this exciting project.

- 2030 Hosting Proposal 2022 10 12
- Appendix C Brief 2_Games Engagement 2030 Fall 2022
- Appendix D 2030 Letters of Support (not attached due to file size)
 - 100 letters provided to the Ministry of Tourism, Arts, Culture, and Sport
- Appendix F PwC_The Socio-Economic Impact of the 2030 Winter Games in BC
- Appendix G PwC_Tourism potential of the 2030 Winter Games in BC

We look forward to meeting with you to discuss in greater detail at your earliest convenience.

hay čxʷ qə

Chief Wayne Sparrow
Musqueam Indian Band

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October 12, 2022

The Honorable John Horgan, M.L.A.
Premier of British Columbia
Parliament Buildings
Victoria, British Columbia V8V 1X4

"We call upon the officials and host countries of international sporting events such as the Olympics, Pan Am, and Commonwealth games to ensure that Indigenous peoples' territorial protocols are respected, and local Indigenous communities are engaged in all aspects of planning and participating in such events."

- Truth and Reconciliation Commission Call to Action #91

Áma s̓q̓it, ʔəy̓ swey̓el, ha7lh skwáyel, Premier:

Following over a year of discussion with local and national partners, the Lilwat (Lil'wat), x̣ẉməθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations are pleased to provide the Government of British Columbia a formal proposal related to hosting an Indigenous-led 2030 Olympic and Paralympic Winter Games in British Columbia. This proposal builds on the information provided to governments on August 15th and is endorsed by the Canadian Olympic Committee (COC) and Canadian Paralympic Committee (CPC).

We are proposing an Indigenous-led Olympic and Paralympic Games with Reconciliation at their core. A Games that will fully respect Truth and Reconciliation Call to Action 91 and advance 14 Calls to Action overall. A Games that aligns directly with 12 principles of the UN Declaration on the Rights of Indigenous Peoples (UNDRIP) and addresses 29 of BC's Declaration on the Rights of Indigenous Peoples Act (DRIPA) Action Plan. These will be a fiscally responsible, climate positive Games, building on the legacy of Vancouver 2010 while driving significant benefits to diverse communities and peoples.

We are often asked what Indigenous-led means. In the context of this project so far, it has meant many things. It has meant the discussions amongst partners started with an invitation from our four Nations to engage in dialogue about hosting the Games in our Territories. It has meant the leadership of our Nations setting the tone and the framework for the project with partners. It has meant a project pursued under the values of respect, inclusivity, and community. It has meant respect for process and territorial protocol in all aspects of the project. It has meant community engagement leading with the Four Host First Nations as the first voices to inform the project and means the voices of our communities will be heard at every stage of our work. It has meant shared responsibility for exploring the feasibility of the 2030 Games, co-led by the four Nations and the technical experts at the Canadian Olympic Committee and Canadian



Paralympic Committee. It has meant new partnerships and relationships struck between Nations, Governments, and sport partners, defining a new global model for exploring how a Games can drive benefits for Indigenous and non-Indigenous communities.

In hosting the 2030 Olympic and Paralympic Games, Indigenous-led will mean a global platform to showcase Indigenous culture and leadership. It will mean one of the world's largest sporting events being guided by Indigenous values and culture. It will mean education on the history of the lands on which the Games are held and Indigenous ways of knowing, helping to create a climate positive Games. It will mean equal voices around the table of an Organizing Committee that seeks to create equal opportunities for all peoples. It will mean economic reconciliation through support for housing, careers, and procurement opportunities and a demonstration of reconciliation in action to the benefit of all Canadians.

As you will see throughout this proposal, we believe these Games are an opportunity to invest in a single project that will generate thousands of diverse and meaningful impacts and legacies for communities across the country. Very few investments can drive such broad impact and truly create a whole that is greater than the sum of its parts. The answer to the question “why the Olympic and Paralympic Games?” is explicitly outlined in Canada’s Major Sport Events Framework hosting rationale, developed by the Federal Government in conjunction with provincial and sport partners. We have applied this philosophy not only to traditional areas of impact, but to reconciliation efforts in this country. The opportunity is clear.

For centuries, Indigenous culture has been minimized and threatened around the world. A first ever Indigenous-led Olympic and Paralympic Games will unlock tremendous potential for positive social impact across British Columbia and the country, and position Canada as a global model for partnership which inspires millions around the world that progress is possible.

The 2030 Winter Games is a complex project that will require all partners working together. We are confident that in collaboration we can actively develop a bid to host an Indigenous-led 2030 Olympic and Paralympic Games that can be a gift to the region, the country, and the world, and will provide lasting and meaningful legacies that will positively impact generations to come. We have the experience, the local expertise, and, most importantly, a compelling vision that makes our candidacy a leading contender to be awarded the 2030 Games and accelerate progress towards our shared goals.

We formally invite you to join us in advancing this important and historic project by signing the enclosed letter of support by November 21, 2022. We are seeking to be invited into “Targeted Dialogue” with the International Olympic Committee on December 6, 2022, in line with their stated 2030 bid timelines, and request to meet with you at your earliest convenience to discuss this exciting opportunity.



Kúkwstumckacw, hay čx^w qə, huy chexw a,

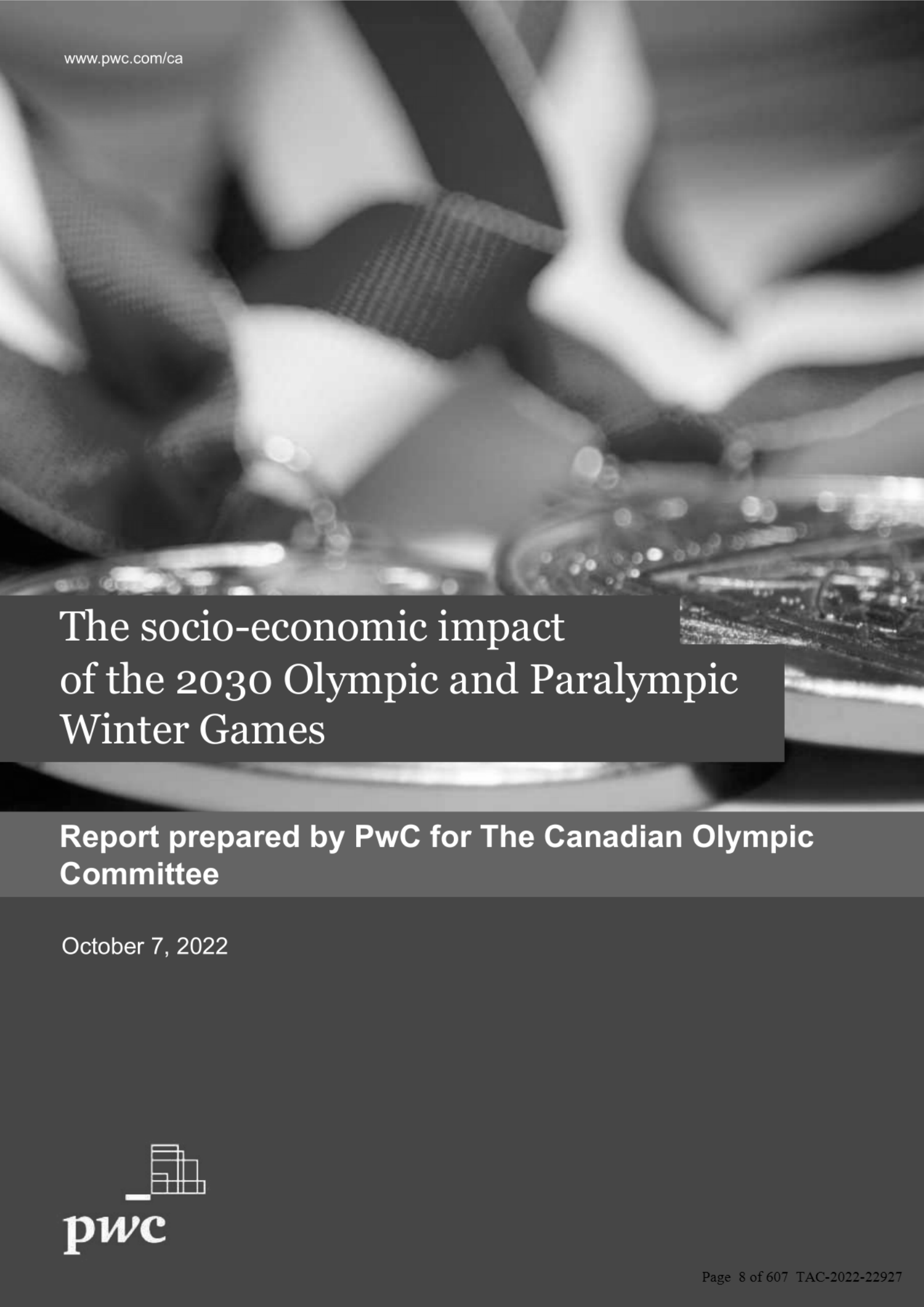
Chief Dean Nelson
Lilwat7úl
Lilwat Nation

Chief Wayne Sparrow
x^wməθk^wəyəm
Musqueam Indian Band

Spokesperson Wilson Williams
Skwxwú7mesh Úxwumixw
Squamish Nation

Chief Jen Thomas
səlilwətał
Tsleil-Waututh Nation

CC: Chief Dean Nelson dean.nelson@lilwat.ca
CC: Spokesperson Wilson Williams wilson_williams@squamish.net
CC: Chief Jennifer Thomas chief@twnation.ca
CC: Minister Beare TACS.Minister@gov.bc.ca
CC: Geoff Meggs Geoff.Meggs@gov.bc.ca
CC: Lori Wanamaker Lori.Wanamaker@gov.bc.ca
CC: Melissa Farrance Melissa.Farrance@gov.bc.ca
CC: Tricia Smith tsmith@olympic.ca
CC: Gail Hamamoto ghamamoto@paralympic.ca



The socio-economic impact of the 2030 Olympic and Paralympic Winter Games

**Report prepared by PwC for The Canadian Olympic
Committee**

October 7, 2022



Notice to Reader

This report "The socio-economic impact of the 2030 Olympic Winter Games" is intended solely for use by the management of Canadian Olympic Committee ("COC"), and is not intended or authorized for any other use or party. If any unauthorized party obtains this report, such party agrees that any use of the report, in whole or in part, is their sole responsibility and at their sole and exclusive risk; that they may not rely on the report; that they do not acquire any rights as a result of such access and that PricewaterhouseCoopers LLP ("PwC") does not assume any duty, obligation, responsibility or liability to them.

This Report was developed in accordance with our engagement letter dated August 23, 2022 and is subject to the terms and conditions included therein.

Our work was limited to the specific procedures and analysis described herein and was based only on the information made available at the time we prepared the report. Accordingly, changes in circumstances after the date of this Report could affect the findings outlined herein.

We are providing no opinion, attestation or other form of assurance with respect to our work and we did not verify or audit any information provided to us.

This information has been prepared solely for the use and benefit of and pursuant to a client relationship exclusively with COC. We understand that our report will be shared among the COC's staff and could also be shared with the COC's stakeholders (e.g. government) and further that you may also wish to make our deliverable public. You may share our report with any third party and the public at large, provided that the deliverable is published in its entirety, including relevant disclaimers.

PwC accepts no duty of care, obligation or liability, if any, suffered by any third party that reads our deliverable, any excerpts from our deliverable or statements describing our deliverable. Further, no person or entity, other than COC, shall place any reliance upon the accuracy or completeness of the statements made in our deliverable.

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The analysis and observations presented in this document are based on information provided to us by COC, which has not been verified by PwC.

All dollar values are in 2022 Canadian undiscounted dollars ("C\$"), unless otherwise specified.

Limitations associated with this report are found in Appendix B and form an integral part of this report.

Page 010 of 607 to/à Page 028 of 607

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Games Engagement 2030

Brief 2

Fall 2022



GAMES ENGAGEMENT
ENGAGEMENT JEUX



Page 030 of 607 to/à Page 064 of 607

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GAMES ENGAGEMENT



2030 OLYMPIC AND PARALYMPIC WINTER GAMES HOSTING PROPOSAL

Submitted by the Lil'wat (Lil'wat), x̣məθḳ'əyəm (Musqueam), Skwxwú7mesh (Squamish), and səliłwətał (Tsleil-Waututh) First Nations, with full support of the Canadian Olympic Committee (COC) and the Canadian Paralympic Committee (CPC)

October 12, 2022

Page 066 of 607 to/à Page 143 of 607

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The tourism potential of the 2030 Olympic and Paralympic Winter Games

**Summary report prepared by PwC for The Canadian
Olympic Committee**

October 11, 2022

Page 145 of 607 to/à Page 150 of 607

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2030 Hosting Proposal additional documents

From: Mary Conibear <mconibear@callastrategies.com>, Conibear, Mary HLTH:IN <mconibear@callastrategies.com>
To: Kim A TACS:EX Lacharite <kim.lacharite@gov.bc.ca>, Doug Foster <doug.foster@gov.bc.ca>, Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>, Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>
Cc: Jane Burnes <Jane.Burnes@gov.bc.ca>, Kyle TACS:EX Todoruk <Kyle.Todoruk@gov.bc.ca>, David.Currie@gov.bc.ca, Lia Threlfall <Lia.Threlfall@gov.bc.ca>, Andrew Baker <abaker@olympic.ca>, Matthew Bongiorno <mbongiorno@olympic.ca>, Tia Lore <tlore@olympic.ca>, Koteki Inaba <kinaba@olympic.ca>, Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>, Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>, Currie, David TACS:EX <David.Currie@gov.bc.ca>, Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>
Sent: October 12, 2022 4:17:29 PM PDT
Received: October 12, 2022 4:21:02 PM PDT
Attachments: 2030BudgetSummary v4.4.xlsx, 3.0 Information Technology.xlsx, s.13; s.13; s.16; s.17; s.21 - 12OCT2022.xlsx, s.13; s.16; s.17; s.21 s.13; s.16; s.17; App D 2030 Letters of Support.pdf, 4.2 s.13; s.16; s.17; s.21 xlsx

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hello again, Kim, Doug and team,
Here are the additional documents:

- App D: Letters of Support (not provided to the Premier only due to the attachment size, please forward as appropriate)
s.13; s.16; s.17; s.21
- 2030 Budget Summary 4.4 — updated OC budget (still in progress) with change log and additional levers worksheet (same pwd as before)
s.13; s.16; s.17; s.21

Note, Andrew and I are in Seoul next week, but we will respond to questions based on the 16hr time difference. TACS team, if you copy Matthew and Tia as well on emails, they can chase down answers. Tia can also work with your teams to set up a financial review of the ops budget changes when we are back the week of Oct 24th if that is helpful.

Cheers.

Mary

Mary Conibear
Principal, Calla Strategies
778-919-7441

IOC - TEC Services through TOP		Network	Operations	Operational	Months	Cost	Total Cost	Partner / Sponsor	Notes
s.12; s.13; s.16; s.17; s.21	1	s.12; s.13; s.16; s.17; s.21							
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	8								

s.12; s.13; s.16; s.17; s.21

Operational s.12; s.13; s.16; s.17; s.21

G-5

G-5

G-5

G-5

G-4

G-4

G-4

G-5

G-5

G-5

G-5

G-3

G-3

G-1.5

G-1.5

G-1

G-2.5

G-2

G-1.5

G-1

G-1

G-6 months

G-6 months

G-2 months

G-1.5

G-2 months

G-4

G-2

G-3 months

G-1

G-1

G-1

G-4

G-4

G-4

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G-3

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G-5

G-1

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G-5

G-1

VM	Qty	s.12; s.13; s.16; s.17; s.21	Per Month	Comment	Source
		s.12; s.13; s.16; s.17; s.21			

Terms
s.12; s.13; s.16; s.17; s.21

[illegible]

3.2 Telecoms and other Technologies Total

s.12; s.13; s.16; s.17; s.21

s.12; s.13; s.16; s.17; s.21

Cell: E9
s.12; s.13; s.16; s.17; s.21

Cell: G12
s.12; s.13; s.16; s.17; s.21

Goods / Services	Qty	Measure	Unit Cost	s.12; s.13; s.16;	Total	Assumptions	Source with Validation
s.12; s.13; s.16; s.17; s.21							

IT Operations & Infrastructure

IT Operations & Infrastructure

Enterprise Reprographics

Audio Visual

s.12; s.13; s.16; s.17; s.21

Cybersecurity

Telecommunications

Mobility

Radios

Business & Information Systems

Games Management Systems

Results s.12; s.13; s.16; s.17; s.21

Internet

s.12; s.13; s.16; s.17; s.21
TEC Rollup - Airfare, Accom, Travel, .

TEC Rollup - Miscelleneous

Facilities and FF&E

Zone	s.12; s.13; s.16; s.17; s.21
Zone 1	
Zone 2	
Zone 3	
Zone 4	
Zone 5	
Accelerated Data Transfer	

s.12; s.13; s.16; s.17; s.21

The following Comp and Major Non-Comp are from the Concept Documents.

s.12; s.13; s.16; s.17; s.21

COMPETITION VENUES
s.12; s.13; s.16; s.17; s.21

DESCRIPTION

Assist Results Manager

MAJOR NON-COMPETITION VENUES

s.12; s.13; s.16; s.17; s.21

OTHER NON-COMPETITION VENUES

s.12; s.13; s.16; s.17; s.21

Page 164 of 607

Withheld pursuant to/removed as

s.12 ; s.13 ; s.16 ; s.17 ; s.21

Cell: C9

s.12; s.13; s.16;
s.17; s.21

Cell: C13

s.12; s.13; s.16;
s.17; s.21

s.12; s.13; s.16; s.17; s.21

s.12; s.13; s.16; s.17; s.21

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s.12; s.13; s.16; s.17; s.21

s.13; s.21

Page 167 of 607 to/à Page 169 of 607

Withheld pursuant to/removed as

s.12 ; s.13 ; s.16 ; s.17 ; s.21

Staffing Plan by Month

Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24
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s.12; s.13; s.16; s.17; s.21

Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
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s.12; s.13; s.16; s.17; s.21

May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26
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s.12; s.13; s.16; s.17; s.21

Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27
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s.12; s.13; s.16; s.17; s.21

Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28	Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28
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s.12; s.13; s.16; s.17; s.21

Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29
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s.12; s.13; s.16; s.17; s.21

Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.12; s.13; s.16; s.17; s.21

Count of Device ID		Venue Type	Vcode
		Grand Total	Competition
	s.12; s.13; s.16; s.17; s.21		
Category	Type		
Audio/Video	s.12; s.13; s.16; s.17; s.21		
Audio/Video Total			
IT Admin			
IT Admin Total			
IT Games			
IT Games Total			
IT Spares			
IT Spares Total			
Other			
Other Total	s.12; s.13; s.16; s.17; s.21		
Telecom Total			
Grand Total			

	Competition Total	Facility
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s.12; s.13; s.16; s.17; s.21

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	Non-Competition Total	TEC Facility	TEC Facility Total
s.12; s.13; s.16; s.17; s.21			

Cell: B7

s.12; s.13; s.16; s.17; s.21

Cell: B8

s.12; s.13; s.16; s.17; s.21

Cell: Q15

s.12; s.13; s.16; s.17;
s.21

Cell: R15

s.12; s.13; s.16;
s.17; s.21

Cell: B17

s.12; s.13; s.16; s.17; s.21

Cell: F19

s.12; s.13; s.16; s.17; s.21

Cell: F20

s.12; s.13; s.16; s.17; s.21

Cell: F23

s.12; s.13; s.16; s.17; s.21

Cell: CC36

s.12; s.13; s.16; s.17; s.21

Cell: F38

s.12; s.13; s.16; s.17; s.21

Cell: B39

s.12; s.13; s.16; s.17; s.21

Cell: C41

s.12; s.13; s.16; s.17; s.21

Cell: F41

s.12; s.13; s.16; s.17; s.21

Cell: B45

s.12; s.13; s.16; s.17; s.21

Cell: B58

s.12; s.13; s.16; s.17; s.21

Cell: B59

s.12; s.13; s.16; s.17; s.21

Cell: F59

s.12; s.13; s.16; s.17; s.21

Cell: B62

s.12; s.13; s.16; s.17; s.21

Cell: B63

s.12; s.13; s.16; s.17; s.21

Cell: B64

s.12; s.13; s.16; s.17; s.21

Cell: E67

s.12; s.13; s.16; s.17; s.21

Page 183 of 607

Withheld pursuant to/removed as

s.12 ; s.13 ; s.16 ; s.17 ; s.21

Cell: F71

s.12; s.13; s.16; s.17; s.21

Cell: F79

s.12; s.13; s.16; s.17; s.21

Action
s.12; s.13; s.16; s.17; s.21

Status Comments

s.12; s.13; s.16; s.17; s.21

Total Sheets

s.12; s.13; s.16; s.17; s.21

Contractual Framework for Hosting the Olympic and Paralympic Games	DESCRIPTION	FEDERAL GOVERNMENT	PROVINCIAL GOVERNMENT	CITY OF VANCOUVER	RESORT MUNICIPALITY OF WHISTLER	HOST FIRST NATIONS Lilwat (Lil'wat) x'mə8k'əyəm (Musqueam) Skwxwú7mesh (Squamish) selilwətaf (Tsleil-Waututh)	CITY OF KAMLOOPS	SUN PEAKS MOUNTAIN RESORT MUNICIPALITY	BIDCO / CANADIAN OLYMPIC COMMITTEE	CANADIAN PARALYMPIC COMMITTEE	OTHERS - VENUE OWNERS, NATIONAL SPORT ORGANIZATIONS, AIRPORT, HOTELS, ETHICS IN SPORT
III.1 Operations											
a. Venues											
	s.12; s.13; s.16; s.17; s.21										
	G1.1										
	G1.2										
	G1.3										
	G1.4										
	G1.5										
III.1 Operations											
b. Accommodation											
	G1.6										
	G1.7										
III.1 Operations											
c.Transport											

s.12; s.13; s.16; s.17; s.21

G1.8

III.1 Operations
d. Security

G1.9

III.1 Operations
e. Medical services

G1.10

III.1 Operations
f. Other public services

G1.11

III.2 Government
support and services
a. Immigration, work
permits and customs

s.12; s.13; s.16; s.17; s.21

G2.1

III.2 Government
support and services
b. Taxes

G2.2

III.3 Marketing
programmes and
brand protection

G3.1

s.12; s.13; s.16; s.17; s.21

G3.2



G3.3



G3.4

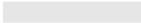


G3.5

s.12; s.13;
s.16; s.17;
s.21



G4.1



G4.2

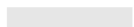
III.5 Compliance with
the Olympic Charter,
Code of Ethics, and
other rules and
regulations -
Undertaking to abide
by the Olympic Host
Contract

G5.1



s.12; s.13; s.16; s.17; s.21

G5.2



s.12; s.13; s.16; s.17; s.21

G5.3

Letters of Support

Capital Budget Tracking - Change Log

s.12; s.13; s.16; s.17; s.21

Updated Overlays since last issuance:

$\alpha = 10^\circ$, $\alpha = 10^\circ$, $\alpha = 16^\circ$, $\alpha = 17^\circ$, $\alpha = 21^\circ$

Ref.	Notes
s.12; s.13; s.16; s.17; s.21	s.12; s.13; s.16; s.17; s.21

[illegible]

	in \$000s	in \$000s	in \$000s	2.25% PA	5.00%	in \$000s	in \$000s
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8.1: a 12: a 12: a 16: a 17: a 21

82 S. 12, S. 13, S. 16, S. 17, S. 21

8,4	

8.09.0

10.0

11.0120Page 194 of 607 TAC:Page 174 of 100 / PAC

Sport		G	H	I=G+H+D
Ref.	VENUE	s.12; s.13; s.16; s.17; s.21		
		2022	2022	
		in \$000s	in \$000s	in \$000s
1.1	s.12; s.13; s.16; s.17; s.21			
1.2				
1.3				
1.0				
2.1				
2.2				
2.3				
2.4				
2.0				
3.1				
3.2				
3.3				
3.0				
4.1				
4.0				
6.1				
6.2				
6.3				
6.4				
6.5				
6.6				
6.0				
7.1				
7.2				
7.0				

		G		H	I=G+H+D
Ref.	s.12; s.13; s.16; s.17; s.21				
		2022	2022		
		in \$000s	in \$000s		in \$000s
8.1	s.12; s.13; s.16; s.17; s.21				
8.2					
8.3					
8.4					
8.0					
9.1					
9.0					
10.0					
11.0					
12.0					

Sports Infrastructure Investment - 2022 values

Confidential and Commercially Sensitive

		A	B	C = A+B		
Ref.	VENUE	s.12; s.13; s.16; s.17; s.21			Notes	s.12; s.13; s.16; s.17; s.21

in \$000s in \$000s in \$000s in \$000s

1.1 s.12; s.13; s.16; s.17; s.21
1.2
1.3
1.0

2.1
2.2
2.3
2.4
2.0

3.1
3.2
3.3
3.0

4.1
4.0

6.1
6.2
6.3
6.4
6.5
6.6
6.7
6.0

7.1
7.2
7.0

E

Ref.	s.12; s.13; s.16; s.17; s.21				Notes
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in \$000s in \$000s in \$000s in \$000s

8.1 s.12; s.13; s.16; s.17; s.21
8.2
8.4
8.0

9.1
9.0

Ref.	s.12; s.13; s.16; s.17; s.21	REF	s.12; s.13; s.16; s.17; s.21	Notes	s.12; s.13; s.16; s.17; s.21
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10.0 s.12; s.13; s.16; s.17; s.21

Cell: G3

s.12; s.13; s.16; s.17; s.21

Cell: I3

s.12; s.13; s.16; s.17; s.21

Cell: P3

s.12; s.13; s.16; s.17; s.21

Cell: G52

s.12; s.13; s.16; s.17; s.21

Cell: C62

s.12; s.13; s.16; s.17; s.21

Sports Infrastructure Investment - 2022 values

Confidential and Commercially Sensitive

s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive		A	S	F	B	C = B-A	D	E = C+D	F = A +E	G	H	I=G+H+D	J	K
Ref.	VENUE	REF	s.12; s.13; s.16; s.17; s.21											
										2022	2022		2030	2030
in \$000s					in \$000s		5.00% PA	5.00%	in \$000s	in \$000s	in \$000s	in \$000s	in \$000s	in \$000s

s.12; s.13; s.16; s.17; s.21

1.1
1.2
1.3
1.02.1
2.2
2.3
2.4
2.03.1
3.2
3.3
3.04.1
4.06.1
6.2
6.3
6.4
6.5
6.6
6.7
6.07.1
7.2
7.0

		A	S	F	B	C = B-A	D	E = C +D	F = A +E	G	H	I=G+H+D	G	H
Ref.	s.12; s.13; s.16; s.17; s.21	s.12; s.13; s.16; s.17; s.21												
		in \$000s			in \$000s		2.25% PA	5.00%	in \$000s	in \$000s	in \$000s	in \$000s	in \$000s	in \$000s

s.12; s.13; s.16; s.17; s.21

8.1
8.2
8.4
8.09.1
9.0

10.0

Cell: G3

s.12; s.13; s.16; s.17; s.21

Cell: I3

s.12; s.13; s.16; s.17; s.21

Cell: P3

s.12; s.13; s.16; s.17; s.21

Cell: G52

s.12; s.13; s.16; s.17; s.21

Cell: C62

s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

s.12;

1.1
1.2
1.3
1.0

2.1
2.2
2.3
2.4
2.0

3.1
3.2
3.3
3.0

4.1
4.0

6.1
6.2
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6.4
6.5
6.6
6.7
6.0

7.1
7.2
7.0

s.12; s.13; s.16; s.17; s.21

Ref.

8.1
8.2
8.4
8.0

s.12; s.13; s.16; s.17; s.21

9.1
9.0

10.0

s.12; s.13; s.16; s.17; s.21

s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive	
Ref.	VENUE
s.12; s.13; s.16; s.17; s.21	
in 2030 values	
5% 5%	

1.1 s.12; s.13; s.16; s.17; s.21

1.2
1.3
1.0

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2.3
2.4
2.0

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3.2
3.3
3.0

4.1
4.0

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6.1
6.2
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7.1
7.2
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Ref.

8.1
8.2
8.4
8.0

9.1
9.0

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10.0

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Cell: G3

s.12; s.13; s.16; s.17; s.21

Cell: I3

s.12; s.13; s.16; s.17; s.21

Cell: P3

s.12; s.13; s.16; s.17; s.21

Cell: BE3

s.12; s.13; s.16; s.17; s.21

Cell: G52

s.12; s.13; s.16; s.17; s.21

Cell: C62

s.12; s.13; s.16; s.17; s.21

Sports Infrastructure Investment		s.12; s.13; s.16; s.17; s.21								
		C	A	S	F	B	C = B-A	D	E = C +D	F = A +E
Ref.	VENUE	s.12; s.13; s.16; s.17; s.21								
		in \$000s		in \$000s		in \$000s		5.00%	in \$000s	in \$000s
1.1	s.12; s.13; s.16; s.17; s.21									
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1.0										
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6.6										
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7.0										
Ref.										
8.1										
8.2										
8.3										
8.4										
8.0										
9.1										
9.0										
10.0										

Sports Infrastructure Investment		L = A - G		G	H	I=G+H+D
Ref.	VENUE	s.12; s.13; s.16; s.17; s.21				
		2022	2022			
		in \$000s	in \$000s			in \$000s
1.1	s.12; s.13; s.16; s.17; s.21					
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1.3						
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2.2						
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2.4						
2.0						
3.1						
3.2						
3.3						
3.0						
4.1						
4.0						
6.1						
6.2						
6.3						
6.4						
6.5						
6.6						
6.0						
7.1						
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Ref.						
8.1						
8.2						
8.3						
8.4						
8.0						
9.1						
9.0						
10.0						

1.1 s.12; s.13;
Project: s.16; s.17;
Rev Date: s.21
Cluster:
Events:

Confidential and Commercially Sensitive

[Summary Tab](#)

Basis of Costs

Source:
Case:
Other:

Original Request

Line #	s.12; s.13; s.16; s.17; s.21	Notes
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Notes:
Exclusions:

1.1

s.12; s.13; s.16; s.17;
s.21

ESCALATION MODEL	Project								
	Start				End				
	Q1 2026				Q4 2027				
Year	Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030

s.12; s.13; s.16; s.17; s.21

1.2 s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

Project:

Date:

Cluster:

Events:

Basis of Costs

Source:

Case:

Other:

[Summary Tab](#)

Original Request

Line # s.12; s.13; s.16; s.17; s.21

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ESCALATION MODEL
Year

s.12; s.13; s.16; s.17; s.21

Project		Start		End				
		Q4 2025		Q4 2027				
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030

s.12; s.13; s.16; s.17; s.21

Notes

s.12;
s.13;

1.3s.12; s.13; s.16; s.17;
s.21

Confidential and Commercially Sensitive

[Summary Tab](#)

Project:

Date:

Cluster:

Events:

Basis of Costs

Source:

Case:

Other:

Original Request

Line # s.12; s.13; s.16; s.17; s.21

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s.12; s.13; s.16; s.17; s.21

Line #
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Notes

Notes:
Exclusions:
[Go to Summary tab](#)

ESCALATION MODEL

s.12; s.13; s.16; s.17; s.21

Project							Start	End
							Q4 2029	Q2 2030
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030

s.12; s.13; s.16; s.17; s.21

2.1 s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

[Summary Tab](#)

Project:

Rev Date:

Cluster:

Events:

Basis of Costs

Source:

Case:

Other:

Original Request

Line #	s.12; s.13; s.16; s.17; s.21	Notes
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Line #	s.12; s.13; s.16; s.17; s.21	Notes
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Notes:
Exclusions:
[Go to Summary tab](#)

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project			Start			End			
			Q4 2025			Q4 2027			
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

2.2 s.12; s.13; s.16; s.17;
s.21

Confidential and Commercially Sensitive

[Summary Tab](#)

Project:

Date:

Cluster:

Events:

Basis of Costs

Source:

Other:

Original Request

s.12; s.13; s.16; s.17; s.21

Line #

Notes

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s.12; s.13; s.16; s.17; s.21		s.12; s.13; s.16; s.17; s.21	Notes
Line #			
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Notes:
Exclusions:
[Go to Summary tab](#)

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project			Start			End			
			Q4 2025			Q4 2027			
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

2.3 s.12; s.13; s.16;
s.17; s.21

Confidential and Commercially Sensitive

Project:

Date:

Cluster:

Events:

Basis of Costs

Source:

Case:

Other:

[Summary Tab](#)

Original Request

Line #	s.12; s.13; s.16; s.17; s.21	Notes
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Notes:

Exclusions:

[Go to Summary tab](#)

2.3 s.12; s.13; s.16;
s.17; s.21

ESCALATION MODEL	Project			Start	End				
				Q4 2025	Q4 2027				
Year	Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030

s.12; s.13; s.16; s.17; s.21

2.4

s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

Project:

[Summary Tab](#)

Date:

Cluster:

Events:

Basis of Costs

Source:

Case:

Other:

Original Request

Line #

s.12; s.13; s.16; s.17; s.21

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Line #	s.12; s.13; s.16; s.17; s.21
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Notes

Notes:
Exclusions:
[Go to Summary tab](#)

2.4

s.12; s.13; s.16; s.17; s.21

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project			Start		End				
			Q4 2025		Q4 2027				
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

Project:
Date:
Cluster:
Events:
Basis of Costs
Source:
Other:

[Summary Tab](#)

Original Request

Line #	s.12; s.13; s.16; s.17; s.21	Notes
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s.12; s.13; s.16; s.17; s.21

Line #
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Notes

Notes:

Exclusions:

[Go to Summary tab](#)

3.1

s.12; s.13; s.16; s.17; s.21

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project			Start	End					
			Q4 2025	Q4 2027					
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

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s.12; s.13; s.16; s.17; s.21

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project			Start	End					
			Q4 2025	Q4 2027					
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

3.2 s.12; s.13; s.16;

Confidential and Commercially Sensitive

Project: s.12; s.13; s.16; s.17; s.21

[Summary Tab](#)

Date:

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Basis of Costs

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Original Request

Line #	s.12; s.13; s.16; s.17; s.21	Notes
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Line #	s.12; s.13; s.16; s.17; s.21	Notes
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Exclusions:
[Go to Summary tab](#)

3.3 s.12; s.13; s.16; s.17;
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Confidential and Commercially Sensitive

Project: s.12; s.13; s.16; s.17; s.21

[Summary Tab](#)

Date:

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Original Request

Line # s.12; s.13; s.16; s.17; s.21

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Line #	s.12; s.13; s.16; s.17; s.21
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[Go to Summary tab](#)

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project			Start	End					
			Q4 2025	Q4 2027					
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

4.1 s.12; s.13; s.16; s.17;
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Confidential and Commercially Sensitive

[Summary Tab](#)

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[Go to Summary tab](#)

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ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project			Start			End			
			Q4 2025			Q4 2027			
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

6.1 s.12; s.13; s.16; s.17;
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Confidential and Commercially Sensitive

Project: s.12; s.13; s.16; s.17; s.21

[Summary Tab](#)

Date:

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Original Proposal

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Exclusions:

[Go to Summary tab](#)

6.1 s.12; s.13; s.16;
s.17; s.21

ESCALATION MODEL	Project								
	Start				End				
Year	Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030

s.12; s.13; s.16; s.17; s.21

6.2 s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

Project:

[Summary Tab](#)

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Original Proposal

s.12; s.13; s.16; s.17; s.21

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Exclusions:

[Go to Summary tab](#)

ESCALATION MODEL

Year
s.12; s.13; s.16; s.17; s.21

Project				Start	End				
				Q1 2026	Q4 2027				
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

6.3 s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

Project: s.12; s.13; s.16; s.17; s.21

[Summary Tab](#)

Date:

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Basis of Costs

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Original Proposal

Line #	s.12; s.13; s.16; s.17; s.21	Notes
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s.12; s.13; s.16; s.17; s.21

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Notes:

Exclusions:

[Go to Summary tab](#)

6.3

s.12; s.13; s.16; s.17; s.21

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project			Start	End					
			Q4 2025	Q4 2027					
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

6.4 s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

Project:
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[Summary Tab](#)

Basis of Costs

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Original Proposal

Line # s.12; s.13; s.16; s.17; s.21

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Exclusions:

[Go to Summary tab](#)

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s.12; s.13; s.16;
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ESCALATION MODEL

Year

Project

Start
Q1 2026

End
Q4 2027

Y2022

Y2023

Y2024

Y2025

Y2026

Y2027

Y2028

Y2029

Y2030

s.12; s.13; s.16; s.17; s.21

8.1 s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

Project:

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Basis of Costs

[Summary Tab](#)

Source:

Other: s.12; s.13; s.16; s.17; s.21

Total Estimated Construction Cost

Line # s.12; s.13; s.16; s.17; s.21

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ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project					Start	End			
					Q3 2027	Q3 2029			
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

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s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

Project: s.12; s.13; s.16; s.17; s.21

[Summary Tab](#)

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Other: s.12; s.13; s.16; s.17; s.21

Total Estimated Construction Cost**Line #**

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Exclusions:

[Go to Summary tab](#)

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s.12; s.13; s.16; s.17; s.21

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project					Start	End			
					Q3 2027	Q3 2029			
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

8.3 s.12; s.13; s.16; s.17; s.21

Confidential and Commercially Sensitive

Project: s.12; s.13; s.16;

Date: s.17; s.21

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Basis of Costs

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Other: s.12; s.13; s.16; s.17; s.21

[Summary Tab](#)

Total Estimated Construction Cost

Line #	Item	Venue Owner Investment	Olympic Cost	Legacy Cost	Total Cost	Comments
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Notes:
Exclusions:

[Go to Summary tab](#)

ESCALATION MODEL

Year

s.12; s.13; s.16; s.17; s.21

Project					Start	End			
					Q3 2027	Q3 2029			
Y2022	Y2023	Y2024	Y2025	Y2026	Y2027	Y2028	Y2029	Y2030	

ADAMS LAKE INDIAN BAND

PO Box 588 Chase, BC V0E 1M0
Phone: (250) 679-8841 Fax: (250) 679-8813

www.adamslakeband.org

receptionist@alib.ca

October 4, 2022

Attention: Four Host First Nations Leadership

Chief Dean Nelson (LilwD at Nation)

Chief Wayne Sparrow (x^wməθk^wəyəm - Musqueam Indian Band),

Spokesperson Wilson Williams (Sḵwḡwu7mesh Uxwumixw – Squamish Nation)

Chief Jen Thomas (Tsleil-Waututh Nation);

Re: Statement of Support in Principle Letter

On behalf of the Adams Lake Indian Band we welcome being engaged in dialogue and discovery with you, the Canadian Olympic Committee and Canadian Paralympic Committee regarding potential partnership opportunities for an Indigenous-led 2030 Winter Olympic and Paralympic Games in British Columbia.

The initial Hosting Concept proposes an Indigenous-led Games takes place on the traditional and unceded territories of the Four Host First Nations in Whistler, Vancouver, and the Lower Mainland and on the traditional and unceded territories of the Adams Lake Indian Band, Little Shuswap Lake Band and Neskonlith Indian Band, and Tk'emlups te Secwépemc. We can see the potential of this exciting opportunity to drive benefits to all people in the region and to bring them together inspired by a common goal.

We are eager for further engagement and meaningful dialogue to collaboratively understand historic benefits and potential concerns of this groundbreaking vision. As we continue conversations and identify next steps in this engagement process, we ask for continued respect for proper protocol, inherent title, as well as free prior and informed consent for the traditional and unceded territories of our respective communities.

Sincerely,



Chief Lynn Duck Chief
Adams Lake Indian Band



Neskonlith Indian Band

Box 318, Chase, BC V0E 1M0
Phone (250) 679-3295 Fax (250) 679-5306
www.neskonlith.org



October 4, 2022

Attention: Four Host First Nations Leadership
Chief Dean Nelson (Lílwat Nation)
Chief Wayne Sparrow (xʷməθkʷəy̓əm - Musqueam Indian Band),
Spokesperson Wilson Williams (Skwxwú7mesh Úxwumixw – Squamish Nation)
Chief Jen Thomas (Tseil-Waututh Nation);

As previously discussed with the Four Host Nations, it is mutually understood that there are several outstanding issues and concerns with Sun Peaks Mountain Resort Municipality, and that the three bands discussions with the Four Host Nations, are based upon respecting our Secwépemc proper protocols, inherent title & rights, as well as free prior and informed consent over our traditional and unceded territories.

This includes our review of the Sun Peaks Mountain Resort Municipality Draft Official Community Plan (OCP) with the Mayor and the province of B.C. about the next steps in an engagement process. The OCP affects our environment, our lands and resources, on our core territory—the 1862 Neskonlith Dougals Reserve, for the next 10-15 years. If adopted, this OCP will apply to the time-frame contemplated by the Four Host Nations for the Hosting Concept.

However, we look forward to our continued dialogue with the Four Host Nations about the potential opportunities regarding the Hosting Concept, while we hold parallel discussions with the Sun Peaks Mountain Resort Municipality and the government of B.C. about our concerns with the Draft Sun Peaks OCP.

We acknowledge that this is a first time ever bid of this magnitude by First Nations.

Our three Douglas reserve bands agree—there are potential benefits to all people in the region.

The recognition of Secwepemc Title and Rights is a foremost priority for our First Nation along with full implementation of the minimum human rights standards contained in UNDRIP. It is based on our title, rights and the international standards that we agree to come together, inspired by a common goal as Indigenous Nations and communities.

We look forward to further discussions with the Four Host Nations on the Host Concept opportunities and issues.

Sincerely,

A handwritten signature in black ink, appearing to read "Judy Wilson", written in a cursive style.

Chief Judy Wilson

cc. Adams Lake Indian Band
Little Shuswap Indian Band



Tkemlúps te Secwépemc

(Kamloops Indian Band)

OFFICE OF THE CHIEF

September 27, 2022

Attention: Four Host First Nations Leadership
Chief Dean Nelson (Lílwat Nation)
Chief Wayne Sparrow (xʷməθkʷəy̓əm - Musqueam Indian Band),
Spokesperson Wilson Williams (Sḵw̓xwú7mesh Úxwumixw – Squamish Nation)
Chief Jen Thomas (Tseil-Waututh Nation);

On behalf of the Tkemlúps te Secwépemc, we welcome being engaged in dialogue and discovery with you, the Canadian Olympic Committee and Canadian Paralympic Committee regarding potential partnership opportunities for an Indigenous-led 2030 Winter Olympic and Paralympic Games in British Columbia.

The initial Hosting Concept proposes an Indigenous-led Games takes place on the traditional and unceded territories of the Four Host First Nations in Whistler, Vancouver, and the Lower Mainland and on the traditional and unceded territories of the Adams Lake Indian Band, Little Shuswap Lake Band and Neskonalith Indian Band, and Tkemlúps te Secwépemc. We can see the potential of this exciting opportunity to drive benefits to all people in the region and to bring them together inspired by a common goal.

We are eager for further engagement and meaningful dialogue to collaboratively understand historic benefits and potential concerns of this groundbreaking vision. As we continue conversations and identify next steps in this engagement process, we ask for continued respect for proper protocol, inherent title, as well as free prior and informed consent for the traditional and unceded territories of our respective communities.

Yours truly,
Tkemlúps te Secwépemc

Morning Star Peters Acting Chief

Kukpi7 Rosanne Casimir (Chief)
On behalf of Council



September 23, 2022

Chief Dean Nelson – Lil'wat Nation
Chief Wayne Sparrow – Musqueam Indian Band
Spokesperson Wilson Williams – Squamish Nation
Chief Jen Thomas – Tsleil-Waututh Nation
Vancouver 2030 Olympic Committee

Dear Chiefs Nelson, Sparrow and Thomas and Spokesperson Williams:

Thank you for your recent presentation to our community. We are excited that your Vancouver 2030 Committee wishes to hold some 2030 Olympic events in Sun Peaks.

On behalf of the Sun Peaks Mountain Resort Municipal Council, I am honoured to provide the attached resolution of Council made September 6, 2022 supporting the 2030 Olympic Games bid.

If Vancouver 2030's bid is successful, the Sun Peaks venues for the 2030 Olympic Games will be held on the traditional lands of the Secwepemc people. With the strong reconciliation theme of your bid, we envision 2030 Games helping to strengthen our relationships with the Bands upon whose traditional territories the Games will be held, namely, Adams Lake Indian Band, Neskonlith Lake Band and Little Shuswap Lake Band. Every effort must be made to ensure the lands are treated with the utmost of respect and that our neighbouring Bands are fully informed and consent to each step in your plans. We trust that all three Bands will become active partners in hosting the 2030 events in Sun Peaks.

We wish you success with your efforts to secure the 2030 Olympic Games for Canada.

Best regards,

SUN PEAKS MOUNTAIN RESORT MUNICIPALITY

A handwritten signature in dark ink, appearing to read "Al Raine".

Al Raine
Mayor

c.c. Chief Kenoras-Duck Chief, Adams Lake Indian Band
Kukpi7 Tomma, Little Shuswap Lake Band
Kukpi7 Wilson, Neskonlith Indian Band
Tricia Smith, Canadian Olympic Committee
Gail Hamamoto, Canadian Paralympic Committee

**CERTIFIED COPY OF RESOLUTION OF THE COUNCIL OF THE
SUN PEAKS MOUNTAIN RESORT MUNICIPALITY**

2022-09-06/02

Moved by Councillor O'Toole, seconded by Councillor Popig:

WHEREAS Sun Peaks Mountain Resort Municipality sees the potential of this exciting opportunity to drive benefits to all people in the region and to bring them together inspired by a common goal;

AND WHEREAS Council supports moving forward with the next steps to better understanding the obligations, the specific risk and benefits expected of the Sun Peaks Mountain Resort Municipality;

THEREFORE, Council supports in principle moving to the next step of a 2030 Olympic Games Bid, conditional on agreement with respect to any shared risks and legacy benefits arising from the Olympic Games;

AND FURTHER THAT Council directs staff to support the 2030 Feasibility Team under the leadership of the Host First Nations on advancing work that will help achieve and/or accelerate priorities of our neighbouring First Nations Bands, the Four Host First Nations, and the Sun Peaks community.

Motion carried

I, Nicky Jonsson, Director of Corporate Services for the SUN PEAKS MUNICIPALITY, do hereby certify that the forgoing is a true copy of a resolution passed by the Council of the Sun Peaks Mountain Resort Municipality on the 6th day of September, 2022.

WITNESS BY HAND THIS 9th day of September, 2022.


NICKY JONSSON
DIRECTOR OF CORPORATE SERVICES



October 3, 2022

Canadian Olympic Committee
250 Yonge St, Suite 3000
PO Box #19
Toronto, ON Canada M5B 2L7
Attention: Tricia Smith, President of the Canadian Olympic Committee

Email tsmith@olympic.ca

Dear Tricia Smith:

On behalf of Kamloops City Council, I write today to offer our full support for the feasibility study for hosting the 2030 Olympic and Paralympic Winter Games and the continuation of work presented to date.

We recognize the benefits of this prestigious event and welcome the opportunity to be involved in the BC2030 Canadian Olympic bid.

All the best,

A handwritten signature in dark ink, appearing to be "Ken Christian", enclosed within a hand-drawn oval.

Ken Christian, Mayor
City of Kamloops

/cg



City of
Richmond

6911 No. 3 Road
Richmond, BC V6Y 2C1
www.richmond.ca

July 18, 2022
File: 06-2050-20-ROO/Vol 01

Office of the Chief Administrative Officer
Telephone: 604-276-4336
Fax: 604-276-4222

Via Email: tsmith@olympic.ca

Tricia Smith
President
Canadian Olympic Committee

Dear Ms. Smith:

Re: Richmond 2030 Games Feasibility Study Support

I am writing to inform you of the City of Richmond's support for the feasibility study for hosting the 2030 Olympic Winter Games. The City is committed to contributing relevant information regarding the opportunity to utilize the Richmond Olympic Oval as a key feature of a 2030 Games bid.

The 2010 Olympic Winter Games were an exceptional experience for Richmond, its residents and stakeholders. The Richmond Olympic Oval is a lasting legacy which continues to serve our community as a centre of health, recreation, sport and culture. We look forward to the potential opportunity to once again participate in such an international event and any benefits that hosting speed skating events at the Richmond Olympic Oval might bring.

However, while supportive of the bid effort, Richmond is not considered a partner city. As a result, our support for the use of the Richmond Olympic Oval is provided within the context that acceptable terms are negotiated and that the City of Richmond will not assume any share of the financial costs, risks or liability that the organizers will incur.

Should you have any questions or would like to discuss any of the above information, please do not hesitate to contact me directly at slusk@richmond.ca or 604-233-3344.

Sincerely,

Serena Lusk
Chief Administrative Officer

SL:lc

pc: George Duncan, CEO, Richmond Olympic Oval Corporation
Gerry De Cicco, Managing Director, Richmond Olympic Oval Corporation



PO Box 100
7400 Prospect St.
Pemberton
British Columbia
CANADA
V0N2L0

P. 604.894.6135
F. 604.894.6136

www.pemberton.ca

October 4, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of the Village of Pemberton, we would like to express support of the Lil'wat (Lil'wat), x̱m̱əθḵəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to the Sea to Sky Corridor. Notably, the improvements made to the Sea to Sky Highway, which made our community more accessible for locals and visitors.

As our province emerges from this global pandemic, we need another inspirational goal that has the potential to unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that could impact generations to come.

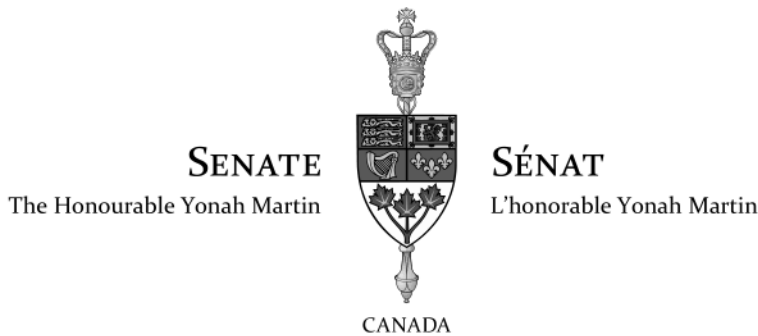
Working in the Public sector, we are facing our own set of challenges. We believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors could hold potential to help regional communities to achieve our priorities like affordable housing, regional transit and increased access to childcare. The potential for corridor communities to come together and build capacity through the shared experience of the Games is one with great value.

Therefore, we are happy to keep exploring an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
VILLAGE OF PEMBERTON

Mayor Mike Richman
c/o Council



October 4, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

As a Senator for British Columbia, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Games provided a stage for several important and impactful cultural events, like the National Dance Company of Korea's presentation of "The Scent of Spring," a recounting of Korea's best known love story, Chunhyang. Through these artistic exchanges, Canadians had the opportunity to immerse themselves into other cultures that make up the fabric of the Canadian mosaic.

The 2010 Games provided the venue for a deeper understanding of Korean Canadian culture. With that in mind, in the spirit of true reconciliation with Indigenous peoples, it is my hope that 2030 Games will be the catalyst for new opportunities for Canadians to challenge their presuppositions and engage with Indigenous communities through an exposition of Indigenous music, dance, food, and storytelling; made uniquely possible through their intrinsic involvement in hosting the 2030 Olympic and Paralympic Games.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of these four First Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

SENATE
The Honourable Yonah Martin



SÉNAT
L'honorable Yonah Martin

CANADA

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your careful consideration of this timely and unique bid.

Sincerely,

A handwritten signature in dark ink, appearing to be "Yonah Martin", with a long horizontal stroke extending to the right.

The Honourable Yonah Martin
Senator for British Columbia



ASSEMBLY OF FIRST NATIONS / ASSEMBLÉE DES PREMIÈRES NATIONS
OFFICE OF THE NATIONAL CHIEF / BUREAU DE LA CHEFFE NATIONALE

October 11, 2022

The Honourable Lisa Beare
Minister of Citizen's Services
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Assembly of First Nations, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provides the opportunity to make progress in ways that can impact generations to come.

I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. First Nations have a lot to offer the global community and these games are an opportunity for them to showcase their diversity, gifts and strengths.



ASSEMBLY OF FIRST NATIONS / ASSEMBLÉE DES PREMIÈRES NATIONS
OFFICE OF THE NATIONAL CHIEF / BUREAU DE LA CHEFFE NATIONALE

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to the province.

Thank you for your support.

Ninaskamon!

Wishing you Peace beyond all understanding,

National Chief RoseAnne Archibald

September 26, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

I am the former Elected Chief of the Six Nations of the Grand River, which is the largest populated First Nations in Canada, and I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

I was fortunate enough to attend the Opening Ceremonies of the 2010 Vancouver Games and the pride and joy I felt as a First Nation Leader motivated me to continue to make the world more aware of our history and our rich culture as the First Peoples of this Land. The experience of the Vancouver 2010 Games not only brought tremendous benefits and lasting legacies to the First Nations communities in B.C. that were directly involved in the Games, but also provided hope and inspiration to Indigenous Peoples throughout the country.

As the country emerges from this global pandemic, we all need another inspirational goal that will unite us and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, will provide all Indigenous Peoples with the opportunity to make progress in ways that can impact generations to come.

As a former leader of a large First Nations community, which is located in Southern Ontario, I know that we are all facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate the ability of the Four Host First Nations to achieve their priorities and to be a model for other First Nations. The Games, which will focus on Reconciliation, will continue to make the world more aware of the history and culture of the Indigenous Peoples and will help all of our Leaders as they continue their work to make our communities sustainable and healthy. The Games will also give our young people, who are our future leaders, hope and inspiration to work hard to achieve their dreams.

I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province. Their efforts and success will impact all Indigenous Peoples across the country.

Thank you for your support.

Sincerely,

A handwritten signature in dark ink, appearing to read "J. Ava Hill". The signature is written in a cursive, flowing style.

Ava Hill
Former Elected Chief
Six Nations of the Grand River



Tewanee Consulting Group Inc
Past, Present and Future

October 11, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings Victoria, British Columbia V8V 1X4
Dear Minister Beare:

Re: 2030 A New Time, A New Beginning – Reconciliation Games

My name is Tewanee Joseph, and I was the CEO for the Four Host First Nations (FHFN) for the 2010 Olympic and Paralympic Winter Games. I would like to share this letter of support for the work being done in British Columbia around the first ever Indigenous-led Olympic and Paralympic Winter Games bid in history.

During my time as the FHFN CEO, the 2010 Games were one of those shining moments that showcased our province, our country, and in particular Indigenous Peoples in Canada, at our very best.

Our Nations invited the world. We welcomed more than 250,000 visitors to British Columbia for the Games, while billions more from around the world tuned in to watch them at home. Regardless of how people experienced the Games, everyone witnessed a celebration of cultural diversity, along with incredible athletes, and Canadians from all walks of life, enjoying history in the making.

Most important for me, was that for the first time in Olympic history, Indigenous Peoples - our Four Host Nations – were official partners in the planning, staging and hosting of the Games. Through our role as “host” Nations, we had the opportunity to:

- reflect, educate and share;
- showcase and proudly display our arts and culture, language, cuisine and entrepreneurial spirit;
- change and grow and;
- perhaps most importantly, to “dream.”

Vancouver-Whistler 2010 was the first time I’ve seen First Nations, Inuit and Métis partner with local, regional and national governments, as well as with the private sector and international organizations.

We knew, with our very limited financial resources in the years leading up to 2010, that we were only going to be as successful as our partners helped us to be. The key to building successful partnerships was our ability to maximize and combine the resources available to us, and to be clear on what was needed from each party to accomplish our shared objectives.

MAILING ADDRESS: PO BOX 51556 ♦ PARK ROYAL WEST VANCOUVER, B.C. ♦ V7T 2Y5
OFFICE ADDRESS: 208 MISSION ROAD ♦ NORTH VANCOUVER, BC ♦ V7M 1A7
EMAIL: TCG@TEWANEEGROUP.COM

Together, through these partnerships and working together, we exceeded our expectations. As an organization, we leveraged our combined resources to deliver:

- more than 200 Games-related initiatives;
- more than \$200 Million in Aboriginal contracting, investment, and total spend;
- more than 4,000 job opportunities for Indigenous Peoples;
- Indigenous artists, for the first time ever, being part of the official retail merchandizing of the Olympic and Paralympic Games;
- a national legacy fund for Indigenous youth;
- original First Nations, Inuit and Métis art works from across the country present at every venue;
- a Torch Relay that traveled through 117 First Nation communities, the four Inuit regions as well as Métis communities;
- the Chiefs of the FHFN being accredited as Heads of State and were seated in the Presidential Box at the Opening and Closing Ceremonies;
- more than 300 youth from every province and territory participating in the longest portion of the Opening Ceremonies in what has been called the greatest Athletes Parade in Winter Olympic History;
- more than 10,000 media stories worldwide;
- hosting more than 300,000 visitors who came to experience the Aboriginal Pavilion and the Aboriginal Artisans' Village and Business Showcase;
- more than 673 performing artists and cultural groups in a total of 232 performances during Games time at the Pavilion.

The experience in 2010 was a model at the time, but today, we proceed in a different and important time for our country, a time of Truth and Reconciliation and a time for Action. Any future Games hosted in Canada must do better than we did in 2010. The Four Host First Nations, together with the Canadian Olympic Committee, Canadian Paralympic Committee are exploring the feasibility of hosting the 2030 Olympic and Paralympic Winter Games once again in British Columbia. I firmly believe that we will establish a new precedent for working collaboratively as Indigenous communities, sport leaders, government officials, and venue hosts. Together, we will review opportunities that we know will greatly benefit our country and its citizens. This is a new era for the Olympic and Paralympic movements, and Canada - and British Columbia, in particular – we are uniquely poised to help shape the future of the Games, while also taking a tremendous step forward on Canada's journey towards Truth and Reconciliation with Indigenous peoples.

For the first time in the history of the Olympic and Paralympic Games, Indigenous Peoples are not only partners in the bid for the 2030 Winter Olympic and Paralympic games but are in the unique position of co-leading all aspects of planning, staging and hosting the Games. It is an incredible opportunity to build on the success of 2010, maintain key infrastructure that affects the health and wellbeing of millions of British Columbians and Canadians, revitalize the tourism industry and local economy affected by the pandemic, and accelerate reconciliation by undertaking a process that respects Indigenous protocols from day one and that can serve as an example globally.

There is no doubt that we face challenges and sometimes we feel in this country that things may seem impossible. However, I believe that Canada is in the beginning of a transformation, that the 21st Century heralds a new and better time for all - both Indigenous and non-Indigenous Peoples. For this forward motion to continue, we must focus on what we have in common, while respecting and celebrating our unique differences.

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EMAIL: TCG@TEWANEEGROUP.COM

In closing, I would like to share with you some final thoughts; I am often asked: "What is the legacy of the 2010 Games for Indigenous Peoples?"

I believe the legacy of the 2010 Games lives on in all of us. More than anything in our country's history, the Games unified our nation together as one. We carry the responsibility of moving forward together to make this country a better place for all people, from all cultures.

Given these experiences and remarkable achievements for Indigenous Peoples, I believe that a 2030 Games can be the beginning of a model for inclusivity that our children, and our children's children will benefit from. I also believe we can tackle and overcome the toughest issues facing all of our people, if we "do it together."

In this country what makes us great is our common cause amidst our cultural diversity.

A 2030 Game will be a marker in time that will demonstrate and exemplify Truth and Reconciliation in Action.

Respectfully,

A handwritten signature in black ink, appearing to read "Tewanee Joseph". The signature is fluid and cursive, with a long horizontal stroke at the beginning.

Tewanee Joseph
Former CEO, Four Host First Nations Secretariat for the 2010 Games



**BRITISH COLUMBIA
SPORTS HALL OF FAME
AND MUSEUM**

777 Pacific Boulevard S, Gate A
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bcsportshall.com

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October 7, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, BC V8V 1X4

Dear Minister Beare:

**RE: Indigenous-led bid to host the 2030 Olympic and Paralympic Winter Games
in British Columbia**

On behalf of the British Columbia Sports Hall of Fame and Museum, I am writing today to express our full support of the Lil'wat (Lil'wat), x'məθk'əyəm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tseil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The past Olympic and Paralympic games to be hosted in BC brought together our province and built a lasting legacy that has had a profound impact on our communities, culture, and sport heritage. Vancouver 2010 laid the foundation to inspire future generations of athletes and leaders. Moreover, the spirit of the games has inspired all of us to become connected and engaged in reconciliation, committing to the calls to action of the Truth and Reconciliation Commission.

More specifically, the BC Sports Hall of Fame – inspired by the legacy of the Olympic and Paralympic Games – is deeply engaged in celebrating First Nations and Métis athletes, coaches, and builders, recognizing Indigenous sport heritage in ways that did not happen before the games.

We believe that the Indigenous-led bid to host the 2030 Olympic and Paralympic Winter Games will advance positive economic, environmental, and social outcomes – particularly in working to address the housing and health challenges of our times. The model the Lil'wat, Musqueam, Squamish, and Tseil-Waututh Nations are advancing as hosts, sets an example for the world of how a compassionate and sustainable games can be held moving forward.

We also believe in the power of sport connecting people and culture together, fostering deeper understanding and social resilience among nations and communities. We are committed to working with First Nations, Métis, and Inuit peoples in advancing a sustainable plan for the 2030 Games that lifts all communities.

With our deepest conviction, we wholeheartedly support the Lil'wat, Musqueam, Squamish, and Tseil-Waututh Nations to bring the Olympic and Paralympic Games back to Canada. We hope that the Government of British Columbia will join the four host nations in paddling together toward a successful bid and Games ahead.

With appreciation,

Nicholas Cartmell
CEO

Inspiring the future.



**BC 2030 OLYMPIC AND PARALYMPIC GAMES
COC SESSION – APPROVED MOTION AND PRINCIPLES**

The following outlines the resolution and the guiding principles that were approved by the COC Session on June 11, 2022, in connection with the approval to move forward with the BC 2030 bid proposal.

APPROVED MOTION:

BE IT RESOLVED that, subject to compliance with the principles outlined, the proposal to support the bid of British Columbia to host the 2030 Olympic and Paralympic Winter Games, be approved, and that the Session delegates authority to a Board committee, including representation from the sport caucuses and athletes, to determine if compliance has occurred and make recommendations to the Board.

BC 2030 GUIDING PRINCIPLES:

1. The Games are Indigenous-led and a global model for reconciliation.
2. The hosting model supports the delivery of a world-class 2030 Games.
3. The COC can continue to be a leading National Olympic Committee in fulfilling its core mandate of preparing Team Canada for the Games and Olympic performance programming.
4. The COC can continue its high-performance investment (currently directed through Own The Podium) at current or increased levels.
5. A commercial relationship is defined that maximizes the marketing and brand potential of the Organizing Committee and Team Canada during the hosting period and strengthens the COC's brand and commercial prospects at its conclusion.
6. The Games create holistic system value, including COC direct investment, Games- influenced dollars, indirect system value, and tangible and intangible benefits for sport and the COC.
7. The COC will work with partners to seek the following priority legacy themes for the national sport system: strong Olympic & Paralympic Team performance; greater, more inclusive access to sport; and a modernized, sustainable national sport system.



Board of Director's Meeting – Canadian Paralympic Committee
Agenda Item 19: British Columbia 2030 Olympic & Paralympic Games Bid Project
11.06.2022

On June 11, 2022, in Montreal, QC, the Canadian Paralympic Committee Board of Directors unanimously approved a motion to support the Bid Project proposal and to continue the exploration and work for the next phase of the Project.

MOTION: BE IT RESOLVED that the CPC Board of Directors support the bid proposal for British Columbia to host the 2030 Olympic and Paralympic Winter Games, pursuant to the information as circulated; and that the CPC engage in the next phase of the bid process in furtherance of the Paralympic Movement, and the Canadian Paralympic Committee's vision, mission and values, and its commitment to Truth and Reconciliation.

Motion by: Marc-André Fabien

Seconded by: Tony Walby

Tony Walby requested a vote. Vote unanimous. Carried.



October 7, 2022

The Honourable Lisa Beare
Minister for Sport of Canada
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Canadian Olympic Committee Athletes' Commission, I would like to express my full support of the Lil'wat (Lil'wat), x̣ṃəθḳẉəỵəm (Musqueam), Sḳwx̣ẉú7mesh (Squamish) and səliwətaɬ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to the sport and athlete community. The performances of Canadian athletes on home soil left countless impressions on Canadians from coast to coast to coast. They inspired young people to dream big and helped to build a stronger sport infrastructure from grassroots to podium. As the province and country emerge from this global pandemic, we need another inspirational goal to unite all British Columbians and Canadians and help us address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

We firmly believe that a clear plan for hosting the 2030 Games that incorporates feedback from various communities and sectors can vastly accelerate Canada's ability to achieve our priorities, from reconciliation to physical health and activity.

Canada is a nation that finds strength in its diversity. For Team Canada to reach our full potential, we must aim to represent the diversity of the Canadian population. We believe that the infrastructure and dedicated legacy programs from these Games can help us achieve this goal by increasing community participation and allowing more Canadians to benefit from the holistic human development that sport offers.

Therefore, as the elected representatives of Canada's Olympians, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Rosie MacLennan- Chair
Canadian Olympic Committee Athletes' Commission



Rosie MacLennan- Chair
Inaki Gomez- Vice-Chair
Philippe Marquis- First Officer
Martha McCabe
Quinn
Jacqueline Simoneau
Maxwell Latimer

Mercedes Nicoll
Kim Boutin
Phil Brown
Melissa Humana-Parades
Lucas Makowsky
Joseph Polossifakis
Seyi Smith



October 3, 2022

The Honourable Lisa Beare
Minister of Citizens' Services, Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

On behalf of the Canadian Paralympic Athletes' Council, we would like to express our full support of the Lil'wat (Lil'wat), x̱m̱əθḵw̱əy̱əm (Musqueam), Sḵwx̱w̱ú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our community. The first time the Olympic and Paralympic Games were together hosted in the same Canadian city, Vancouver 2010 significantly increased the exposure of the Paralympic Movement across the country. This resulted in more investment in programs and athletes, which has helped Paralympic sport reach new heights in our country. As our province emerges from this global pandemic – a pandemic which also disproportionately affected people with a disability – we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in Paralympic sport, we are facing our own set of challenges as we look to the future. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Sport can play a substantial role in showcasing and improving inclusivity and accessibility both in the host city and country, and a home Paralympic Games would shine the brightest light on Canada's superb Paralympians and further develop the nation's role as a leader in this space. We strongly believe a 2030 Games in British Columbia would create real, long-lasting legacies in providing many more opportunities for people with a disability to be active and participate in sport at all levels.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to the province.

Thank you for your support.



Sincerely,

Tony Walby
Chair, Canadian Paralympic Athletes' Council

Erica Gavel
Vice-Chair, Canadian Paralympic Athletes' Council



October 6, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of 2020 North American Indigenous Games Local Organizing Committee, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our provinces and territories emerges from this global pandemic, we need another inspirational goal that will unite all Canada and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Indigenous Sport, Recreation and Physical Activity sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. By having the bid Indigenous led provides the opportunity for indigenous communities across Canada to model and envision Sport Tourism as a part of there economic development strategy. This model would development new partnership between municipalities and indigenous communities that will only strengthen future relationships.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Brendon Smithson
2023 North American Indigenous Game Local Organizing Committee, CEO

Canada

NOVA SCOTIA

HALIFAX



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Room 133 Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Aboriginal Sport Circle, I would like to express our full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətat (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought incredible benefits and lasting legacies to our communities. Given the tremendous amount of Indigenous inclusion of local Culture in the Games there had been a swell of pride in Indigenous Communities. As our provinces and territories emerge from this global pandemic, we need another inspirational goal that will unite all Canadians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Indigenous sport sector, we are facing our own set of challenges. We strongly believe in a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. By having these games be Indigenous led it is showing not only the Country, but the World, that the First People of Canada are truly part of the fabric of sport Internationally. It also brings hope that more Indigenous people across the Country will see and be inspired to invest in themselves and their future connected to sport. This will improve the physical quality of life in many Indigenous Communities across the Nation. The added commitment of the Host Society to work with the Indigenous Sport Sector brings promise of improved relationships between Indigenous peoples and mainstream sporting systems.

.../2

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Matt Tapper".

Matt Tapper
Chief Executive Officer
Aboriginal Sport Circle

CC: ASC Board of Directors
Rick Brant teho:ka, Chief Executive Officer, ISPARC

October 6, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Canadian Centre for Ethics in Sport, we would like to express our support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As Canada emerges from this global pandemic, we need another inspirational goal that will unite all Canadians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us.

We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can provide tremendous benefit to Canadians.

Therefore, the CCES supports the development of an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to Canada.

Thank you for your support.

Sincerely,



Paul Melia, CCES President and CEO

cc Dr. Don C. McKenzie, Chair CCES Board of Directors



October 7, 2022

The Honourable Lisa Beare

Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

On behalf of the **Canada Games Council**, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia!

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to the country. As the **Franchise Holder for the Canada Games**, the benefits from having hosted the Olympic & Paralympic Games in Canada were far-reaching. The excitement and thirst for sport was renewed through the exemplary showcase of athleticism and Canada's success on an international stage. The interest from corporate Canada in supporting sport events was beneficial to the Canada Games Movement, with several Olympic and Paralympic partners supporting the Canada Games following their exceptional experience with the 2010 Organizing Committee.

The 2007 Canada Winter Games, hosted in Whitehorse, Yukon, preceded the 2010 Olympic and Paralympic Winter Games, where our Games hosting and organizing experience strengthened capacity for the system. **Experienced multi-sport event organizers and lessons learned from the 2010 Organizing Committee strengthened the Canada Games in the years following the Olympic & Paralympic Games**, in Halifax NS, Sherbrooke QC, and Prince George, BC. Likewise, as we forecast to the future, Whitehorse and Yukon are once again scheduled to host our prestigious winter event 3 years prior to 2030, and will draw benefit from the vision set by the leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations. The 2027 Bid Committee has already drawn inspiration from the 2030 Indigenous-led bid, in our country's commitment to actioning reconciliation.

Hosting an Olympic and Paralympic Games in Canada unites the country from coast to coast to coast. This includes inspiring communities to invest in sport and sport events. Every edition of the Canada



Games held across the country, will draw on lessons and inspiration of the Olympic & Paralympic Games hosted in Canada.

It is with enthusiasm that the Canada Games endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to Canada.

Yours in Sport,

A handwritten signature in black ink that reads "Kelly-Ann Paul". The signature is fluid and cursive, with the first name "Kelly" and last name "Paul" being more prominent than the middle name "Ann".

Kelly-Ann Paul

President & CEO

T 613-222-9471

Canada Games Council

C.c. CGC Board of Directors

September 27, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of the Canadian Sport Institute Atlantic, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to communities across Canada including the East Coast. I had the opportunity to attend part of the games in person but experienced the same excitement upon my return to Halifax. The "Golden Goal" remains one of the best memories of my son's life as he recently told me again. We also saw the first gold medal performance on Canadian soil during an Olympic Games which despite the rain was amazing.

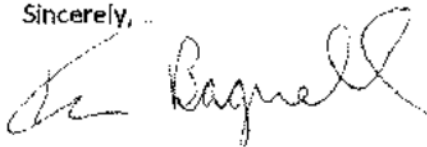
The CSI Atlantic also knows the importance of this bid for reconciliation with our First Peoples. Our community is hosting the 2023 North American Indigenous Games, so we have been honoured to be working with our indigenous community for the past 3 years and have developed a strong partnership. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges and opportunities. Having more people of all ages participate in sport and to develop a broader coaching and volunteer base is essential for a host of reasons. A successful 2030 bid can be a true catalyst for change from coast to coast to help Canada become a more active nation.

While my constituents are on the far end of the country from British Columbia, we saw the previous Olympic/Paralympic Games unite the country. I hope that we can give the young people of the country that same opportunity to bond and celebrate an amazing event as proud Canadians

Therefore, on behalf of the Canadian Sport Institute Atlantic wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Sincerely, ..



Ken Bagnell, CEO
Canadian Sport Institute Atlantic

October 4th, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Canadian Sport Institute Pacific, I would like to express my full support of the Lil'wat (Lil'wat), x̣ẉməθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Legacy of the 2010 Games has left a tremendous training facility in the Callaghan Valley. In my opinion, with further 2030 Legacy support, we can elevate Whistler Olympic Park (WOP) to be an internationally recognized high-performance training hub in concert with the Whistler Athlete Centre (WAC). The high performance facility legacy in Whistler has had a tremendous and positive impact on our organization's ability to support the daily training environment for winter sports in BC.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

CSI Pacific - Victoria Campus
4371 Interurban Road
Victoria, BC V9E 2C5
[T] 250.220.2500 [F] 250.220.2503

CSI Pacific - Vancouver Campus
#708- 333 Terminal Ave
Vancouver, BC V6A 4C1
[T] 250.220.7608

CSI Pacific - Whistler Campus
1090 Legacy Way
Whistler, BC V0N 1B1
[T] 604.962.8891 [F] 778.327.4084

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. I see the Games as a catalyst to make our sector, province and country better. We have an opportunity to literally change the face of sport to ensure diversity and inclusion is front and centre how we portray ourselves to the world, starting with an Indigenous led bid!

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Wendy Pattenden

Wendy Pattenden
CEO - Canadian Sport Institute Pacific

October 6th, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Coaching Association of Canada, I would like to express my full support of the Lil'wat (Lil'wat), x^wməθk^wəyəm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. I witnessed firsthand the impact of the Games. From the IOC decision to award Vancouver the Games, the build-up, the event itself and the legacy for Canada. I can honestly say that in my 35 year career in sport, this experience was unparalleled. During this timeframe I had the experience of working as a leader within National Sport system as CEO as well as a consultant with Petro-Canada/Suncor to actiate and deliver on their national promise in Vancouver. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport and recreation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The focus and clarity from hosting the Games will help to accelerate the actions of the Truth and Reconciliation Commission as well as address the need for better Equity, Diversity and Inclusion in sport for the betterment of Canada.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Lorraine Lafrenière", with a stylized flourish at the end.

Lorraine Lafrenière
Chief Executive Officer

Sport with Social Purpose

Sport à vocation sociale

October 3, 2022

The Honourable Lisa Beare
Minister of Citizens' Services, Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

As Canada emerges from the pandemic an inspirational goal of a "Year of Sport" for Canada in 2030 bookended by a winter Olympic & Paralympic Games in the West and a summer Commonwealth Games will unite Canadians from coast to coast helping to address the economic, environmental, housing, reconciliation and health challenges facing our country.

Commonwealth Sport Canada expresses its support of the Lil'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia. The leadership of these First Nations, along with the Six Nations of the Grand River and Mississauga's of the Credit, and their collective vision of harnessing the Games to making progress in Truth & Reconciliation Report Action #91, a significant step toward reconciliation.

CSC strongly believes a clear plan for a Year of Sport in 2030 incorporating the feedback of various communities and sectors can vastly accelerate our collective ability to achieve our common goals – economic, social, community, cultural, environmental and sport and most importantly, swell Canadians' pride in being "world class" and the benefits that mindset brings, for generations to come.

Commonwealth Sport Canada wholeheartedly endorses a 2030 Winter Olympic & Paralympic Games bid as part of a Year of Sport for Canada in 2030 and urges the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the winter Olympic and Paralympic Games back to the province.

Thank you for your support.



Sincerely,
Richard Powers, CSC President



Le 4 octobre 2022

Honorable Lisa Beare
Ministre du Tourisme, des Arts, de la Culture et du Sport
Édifice du Parlement
Victoria (Colombie-Britannique) V8V 1X4

Madame la ministre,

Au nom de l'Institut national du sport du Québec, je tiens à exprimer notre soutien entier aux Nations Líl'wat (Lil'wat), x̱w̱məθḵw̱əy̱əm (Musqueam), Sḵw̱x̱ wú7mesh (Squamish) et sə́lilwə́təɬ (Tsleil-Waututh) dans leurs efforts de candidature menée par les peuples autochtones pour l'organisation des Jeux olympiques et paralympiques d'hiver en Colombie-Britannique.

L'expérience des Jeux de 2010 à Vancouver a apporté des avantages considérables et laissé des héritages durables à nos communautés. Pour l'INS Québec, les Jeux de 2010 ont permis de renforcer la place des sports olympiques et paralympiques au Québec et au Canada. Alors que le Québec émerge de cette pandémie mondiale, nous avons besoin d'un nouvel objectif inspirant qui unira les communautés à travers le Canada et nous aidera à relever les défis liés à l'économie, à l'environnement, au logement, à la réconciliation et à la santé qui continuent de nous préoccuper. Le leadership des Nations Lil'wat, Musqueam, Squamish et Tsleil-Waututh, ainsi que leur vision qui consiste à faire des Jeux une étape importante vers la réconciliation, nous donnent l'occasion de réaliser des progrès qui auront une incidence sur les générations à venir.

Œuvrant en sport de haut niveau, nous sommes confrontés à notre propre série de défis. Nous croyons fermement qu'un plan clair pour l'organisation des Jeux de 2030, qui intègre les commentaires des différents secteurs et communautés, peut considérablement accélérer notre capacité à réaliser nos priorités. La tenue des Jeux de 2030 au Canada présente une occasion exceptionnelle pour nous unir avec les peuples autochtones, rallier les composantes des communautés sportives « D'un océan à l'autre et à l'autre » et développer notre pays grâce à la puissance du sport.

Par conséquent, nous appuyons de tout cœur cette candidature menée par les peuples autochtones pour l'organisation des Jeux d'hiver de 2030 et j'exhorte le gouvernement de la Colombie-Britannique à appuyer sans réserve les efforts des Nations Lil'wat, Musqueam, Squamish et Tsleil-Waututh pour ramener les Jeux olympiques et paralympiques dans au Canada.

Sincèrement,

Jean R. Dupré
Président du Conseil d'administration
Institut national du sport du Québec



ISPARC
Move | Play | Compete

Indigenous Sport,
Physical Activity
& Recreation Council

October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Indigenous Sport, Physical Activity and Recreation Council (I-SPARC), I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

As our province emerges from this global pandemic, we need an inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that we continue to experience. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

I had the unique opportunity to support the design and delivery of the national and provincial 2030 Sport Impacts & Legacy Engagement sessions that focused on Sport and Reconciliation. During the sessions, I was moved by the unified commitment that sport leaders conveyed towards reconciliation and the innovative, sector-wide approaches that were present on how to advance reconciliation as a result of hosting the 2030 Olympic and Paralympic Winter Games. As we continue our important community-based work implementing the *Indigenous Sport, Physical Activity Strategy* in BC, we see the Games as a transformative opportunity. One that could vastly accelerate our efforts to create a safer, more welcoming, and inclusive sport system for Indigenous people.

I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read 'Rick Brant', with a long horizontal stroke extending to the right.

Rick Brant,
CEO

October 3, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4



Dear Minister Beare,

On behalf of the North American Indigenous Games Council, we would like to express our full support of the Lil'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

As we emerge from this global pandemic, we need another inspirational goal that will unite all people across Turtle Island to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Indigenous Sport sector, we are facing our own set of challenges. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Supporting the Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in BC also highlights the amazing work being done by our communities to move reconciliation through sport forward. The North American Indigenous Games, which is now hosted in Canada every four years, is the largest Indigenous led games in the world and supporting this bid raises awareness of the strengths of our people and communities.

Therefore, the North American Indigenous Games Council wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to BC.

Sincerely,

Shannon Dunfield
President – NAIG Council
lscadn1@gmail.com

October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Own the Podium, I would like to express my full support of the Líl'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The 2010 Games inspired our country and helped us develop a level of confidence and pride that permeated every community. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the high performance sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. For sport in Canada, hosting the 2030 Games will provide us with an opportunity to enhance and sustain performance going forward and to sustain the operation of facilities that support sport at all levels in Canada.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Anne Merklinger
CEO, Own the Podium



September 20, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Alpine Canada Alpin, I would like to express our full support of the Líl'wat (Lil'wat), x̱məθḵwəy̱əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. For me personally, I had the opportunity to carry the torch in my home-town back in Montreal, bringing my own career as an Olympic athlete full circle and to a close in celebration with all my friends and family. I also had the opportunity to witness first-hand in Vancouver and Whistler the way the passion and performance of our athletes, organizing committee and volunteers united and inspired a nation. For Alpine Ski racing specifically, the legacy of the Dave Murray Training center at Whistler continues to benefit young alpine and para-alpine skiers in the province and Canada in addition to generating tourism, economic activity, and jobs in the region.

As the province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Non-profit Sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The Games will serve as catalyst for investment and will leave important sport, infrastructure, social, environmental, volunteer and Truth and Reconciliation legacies. For example, we are excited about the capital investment in safety and snowmaking and upgrades to the training center that will enable the annual hosting of Alpine World Cup speed events as well as Para-Alpine World Cups. The legacy of more affordable access to training and competition with lower cost housing on



site at Whistler are also important for growing participation and creating a more diverse and inclusive ski community. Given the importance of terrain and the land for the sport of Alpine Skiing, we are especially excited about the opportunity for Truth and Reconciliation with our Indigenous communities on who's land we play, train, and compete.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Therese Brisson
President & CEO, Alpine Canada Alpin



September 12, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of BC Wheelchair Sports Association, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. In particular, the 2010 Paralympic Games were a watershed moment in our province and our country, creating new awareness, respect and support for athletes with a disability and changing the perception of Canadians towards Paralympic Sport. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Venues will be upgraded for future generations of athletes and recreational participants including improved accessibility for individuals with disabilities. Sport legacies will support improved access for underserved communities, and create a more equitable sport system for all.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Laurel Crosby, President
BC Wheelchair Sports Association



October 7, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Biathlon Canada, I would like to express my full support of the Lil'wat (Lil'wat), x^wməθk^wəy'əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tseil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. This includes the creation of the Whistler Nordic Development Centre (WNDC), a national biathlon training centre based out of Whistler Olympic Park. Additionally, the biathlon facilities at Whistler Olympic Park have hosted many events (both intercontinental and domestic) and training sessions for all ages since 2010. As we emerge from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Address 1995 Olympic Way, Canmore, AB T1W 2T6, Canada
Tel 403.707.6695
Email hambery@biathloncanada.ca

Working in the amateur sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

An Olympic Games at home will inspire many Canadians to be healthy, active living role models; to try new sports; to see some amazing parts of the country; and to witness their neighbours and friends achieving their Olympic dreams on home soil. For the amateur sport system, a Games at home will also boost our world class infrastructure and increase awareness of amazing, niche, sports like biathlon.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to BC.

Thank you for your support.

Sincerely,



Heather Ambery
General Manager
Biathlon Canada

Address 1995 Olympic Way, Canmore, AB T1W 2T6, Canada
Tel 403.707.6695
Email hambery@biathloncanada.ca

September 12, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Canada's past, current and future bobsleigh and skeleton athletes and coaches, I would like to express my full support of the Lil'wat (Lil'wat), x̣ẉməθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and sə̣lilẉətạł (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities, sparking a tradition of excellence at all level of the sport that continues to this day. A winner of four medals at the 2010 Games, Vancouver-Whistler marked two of most memorable Canadian Olympic moments: Jon Montgomery bringing communities together in jubilation with his golden skeleton run, along with our women's bobsleigh athletes finishing 1-2. These significant moments in Canada's sporting history have helped us create one of Canada's most diverse winter sport programs with athletes from all backgrounds proudly wearing the maple leaf while representing Canada on tracks around the world.

Many of those athletes including two-time Olympic medallist, Justin Kripps (bobsleigh), and World Championship medallist, Jane Channell, have been born out of grassroots programs in British Columbia and are legacy babies of the Vancouver-Whistler Games.

The Track and these athletes have also had a positive impact on the fabric of our community well beyond sport. The athletes who train there, have always given back to the community - attending schools, hospitals, charitable events - in addition to educating youth across the country, boosting tourism in British Columbia, and providing team-building opportunities for Corporate Canada.

The Olympic Track continues to be a major revenue generator for British Columbia's economy. Similar to a major convention that returns to the region each year, a World Cup or World Championship sliding sport event generates more than \$1 million for the economy - not to mention - spin-off benefits for surrounding communities as international participants and their families often take advantage of the travel to Vancouver-Whistler to explore what British Columbia has to offer. Television exposure

140, 88 Canada Olympic Road SW Calgary Alberta Canada T3B 5R5 www.bobsleighcanadaskeleton.ca

Bobsleigh CANADA Skeleton is a not-for-profit corporation and the national governing body for the sports of bobsleigh and skeleton in Canada. With the support of its valued corporate partners – Karbon, Joe Rocket Canada, Kuri Tec, Bells of Steel and Defender Sales Agency – along with the Government of Canada, Canadian Olympic Committee and Own the Podium, Bobsleigh CANADA Skeleton develops Olympic and world champions.

Organisme sans but lucratif, Bobsleigh Canada Skeleton est l'organe directeur national des sports du bobsleigh et du skeleton au Canada. Appuyé par ses partenaires corporatifs – Karbon, Joe Rocket Canada, Kuri Tec, Bells of Steel et Defender Sales Agency – ainsi que le Gouvernement du Canada, le Comité olympique canadien et À Nous le Podium, Bobsleigh Canada Skeleton développe des champions olympiques et des champions du monde.



to millions of worldwide viewers also has had a tremendous impact on Vancouver-Whistler, British Columbia and Canadian tourism.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector now a decade removed from hosting one of the most successful Olympic Games, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

While we continue to have medal-winning athletes in our program, access to resources presents a tremendous challenge to fuel our athlete pipeline. The Olympic Track in Calgary has since closed, leaving Whistler as the only track in Canada. Maintaining this legacy venue to world-class standards is critical to the future health of our sport. Since 2010 corporate partners have also declined, presenting additional challenges towards achieving our goals.

Therefore, on behalf of Bobsleigh Canada Skeleton, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Sarah Storey
Bobsleigh Canada Skeleton



Boxe Canada
500 Boul. René-Lévesque Ouest, Montréal H2Z 2A5
Tel 514-861-5513
info@boxingcanada.org

OCTOBER 4, 2022

October 4th, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Boxing Canada, I would like to express my full support of the Lil'wat (Lil'wat), x^wməθk^wəyəm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities and sports. Although a summer Olympic sport, we certainly benefitted from the legacy and the financial success of the Games. As our country emerges from this global pandemic, we need another inspirational goal that will unite all of Canada and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the National Sports Organisation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. There are so many benefits that are important to our sport but one in particular stands out above the others. Our sport is very present and strong amid the indigenous community. Unfortunately, as a small NSO, financial and structural capabilities to serve this community better are limited. These games are a difference maker.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to British Columbia.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Roy Halpin". The signature is stylized with a large, looped "R" and a cursive "Halpin".

Roy Halpin, Executive Director



October 3rd, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Canada Snowboard, I would like to express my full support of the Lil'wat (Lil'wat), x̱m̱əθḵw̱əy̱əm (Musqueam), Sḵwx̱w̱7mesh (Squamish) and səilwətal (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Canada Snowboard has an ongoing, direct benefit of the Vancouver 2010 Games through the development of the Whistler Athlete Centre, which provides year-round accommodation options and dryland training facilities for our National Team athletes. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges, including trying to work to create equitable and inclusive environments to all participants. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Canada Snowboard is committed to aligning everything we do to our core values of performance, progression, partnerships, passion and people, through an athlete-centred approach to everything we do. The potential to be part of hosting of an Indigenous-led Olympic and Paralympic Games on the home soil of Canada, is an exciting opportunity to align our core values with the legacy of the Games. In doing so, we will continue to partner with Indigenous Nations to provide more meaningful opportunities to make our sport more accessible to under-represented groups.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

DUSTIN HEISE | CANADA SNOWBOARD
Executive Director/CEO
Directeur Exécutif
(250)-240-5951
dustin@canadasnowboard.ca



Canadian Tenpin Federation, Inc.
Fédération Canadienne des Dix-Quilles, Inc.

September 12, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Canadian Tenpin Federation, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. My family and I attended many events, and we still speak of all the memories. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tenpin bowling sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. During the 2010 Olympics, Vancouver brought Canada together in a way that I have never experienced before. Our country needs this again!

Therefore, I wholeheartedly endorse an Indigenous led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.
Sincerely,

-u; i nfl#

Catherine Innes
Executive Director, Canadian Tenpin Federation

Cc: Blaine Boyle, President

Letter of Support for 2030 Winter Games

September 12, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Canoe Kayak Canada (CKC), I would like to express our full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As the province of British Columbia emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Without question, a successful Winter Olympic Games in 2030 will add great benefit to the entire sport sector both from a legacy perspective, including the promotion of sport and participation to all Canadians at all levels, as well as showcasing high performance sport with all its benefits on the provincial, Canadian and international stage. This in turn helps all sport organizations across the country in its partnership based delivery of sport programs from grassroots participation to the highest levels of performance.



**CANOE KAYAK
CANADA**

It's Who We Are.
C'est Notre Nature.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



CASEY WADE

Chief Executive Officer
Chef de la direction
613.260.1818 ext 2303 | (cell) 613.302.3900
cwade@canoekayak.ca | canoekayak.ca



Suite 2001A – 3713 Kensington Avenue
Burnaby, BC, V5B 0A7
Phone: 604-333-3617
Fax : 604-333-3615
Email: curling@curlbc.ca
Website: www.curlbc.ca

October 6, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Curl BC I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Of course, we were overjoyed to see Canada's athletes do so well—including men's gold and women's silver in curling—but we were also thrilled to see an Olympics-driven increase in interest in our sport and the creation of a legacy curling centre in Vancouver. The number of curlers who use that center today represent an overwhelming testament to the power that the Olympics have to enrich people's lives.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various

communities and sectors can vastly accelerate our ability to achieve our priorities. As the 2010 Olympics did, these new Games will have the ability to entertain, thrill, and most importantly inspire a new generation on to athletic excellence and engaged and healthy lives.

Therefore, we here at Curl BC wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in dark ink, appearing to read 'S. Braley', with a stylized, flowing script.

Scott Braley
CEO, Curl BC



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Curling Canada, I would like to express my full support of the Lil'wat (Lil'wat), x^wməθk^wəyəm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. We have seen wonderful growth in our sport, especially amongst young people and, in no small part, the Vancouver Games provided inspiration. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. I worked as an executive at the Toronto 2015 Pan/Parapan Am Games and I know firsthand the tremendous pride and community building that a community led Games can deliver.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Katherine Henderson
CEO Curling Canada



October 3, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Field Hockey Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the National Sports Organization sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Due to the effects of the pandemic, the sports industry has been in decline in terms of participation and membership. A key driver to achieve successful engagement, revolves around raising awareness about our sports, through event hosting. These hosting opportunities not only expose our communities to sport, but also foster positive, economic impacts in the areas of infrastructure, employment, and tourism. It further allows our sport organizations to develop long lasting legacies, centered around improved facilities, growth in human resources and development of partnerships and sponsorships with local businesses. By hosting events, like the 2030 Winter Games, we open ourselves to the possibility of bettering our services to enhance the delivery of sport in Canada.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Susan Ahrens
CEO Field Hockey Canada

October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport

Dear Minister Beare:

On behalf of Freestyle BC, I would like to express my full support of the Lil'wat (Lil'wat), x̣ṃəθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As an athlete that was fortunate enough to witness the Olympic Games and participate in the Paralympic Games, my life was changed for the better, as was those in my family and overarching community. My story became a catalyst that has since gone on to inspire all walks of life to challenge perceptions and prioritize physical and mental well-being. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Now more than ever we need to build on the resources and opportunities to best support the youth in our province; both from a physical literacy and mental health perspective. In my opinion there is no better way to develop good human beings than through the team building, goal setting, passion centered, disciplined oriented and focused environment of sport.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Josh Dueck
Executive Director, [Freestyle BC](#)
Governing Board Member, [IPC](#)
Chef de Mission, [Beijing 2022](#)
2010 & 2014 [Paralympic Champion](#)



October 5th, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

On behalf of Freestyle Canada, the national body for Freestyle Skiing in Canada and based in Vancouver, I would like to express our sport communities full support for the Líl'wat (Lil'wat), x^wməθk^wəyəm (Musqueam), Sk̓wxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

I had the good fortune of growing up in Calgary and living there through the 1988 Games, then working as the Head Coach of our National Freestyle Team. As such, I witnessed first hand the power of a well executed Olympic Games and the overwhelmingly positive influence it could have on/in a community. Subsequently, in the fall of 1988, I moved to Whistler and was based in Vancouver/Whistler through the 2010 Games. This time, as a father and a senior sport executive I was able to share the intrinsic value and life altering experiences that the Vancouver 2010 Games brought along with the lasting legacies for our communities. Operating tourist accommodations in the Whistler area for almost 30 years as my side business, I can speak first hand to the impact that the 2010 Games had economically in the region particularly in the aftermath of the 2008 GFC. Fortuitously, the Games provided a significant mitigating economic buffer with respect to tourism and ultimately was an important factor in assisting BC to emerge sooner and stronger from this situation. As our province emerges from this global pandemic and faces some significant economic uncertainties, we need another inspirational goal that will not only unite all British Columbians but also help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.



Working in the sport sector and also having a strong working interest in tourism in the province, I am acutely aware that we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As mentioned above, it was my clear experience that one of the major intrinsic benefits of hosting in 2010 was the economic boost to tourism in the difficult time post 2008 leading up to the Games and most certainly post 2010. Having a solid pathway and plan to maximize and capitalize on these known benefits could have a profoundly positive impact on BC's economy for this and subsequent generations of BC residents.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Judge", written over a light blue circular background.

Peter Judge
CEO – Freestyle Canada

September 28, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Luge Canada, I would like to express my full support of the Lil'wat (Lil'wat), x^wməθk^wəyəm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. This games spring boarded our program towards several World Cup and World Championships medals, and finally on the podium in 2018 in Pyeongchang. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. These Games can be a beacon of hope, inspire us to live healthier, to find harmony with land, and lift each other up with pride of being Canadian. The Games can leverage and enhance the legacies of Vancouver 2010, updating and allowing Luge to continue in Whistler for another 25 years. This will open the door to all aspiring young Olympians to experience the sport of Luge.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
Tim Farstad
Executive Director
Luge Canada

October 10, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Nordic Combined Ski Canada, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Sḵw̱x̱w̱7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. It made it possible to develop a strong club serving the Sea to Sky corridor with Nordic sports. Since the 2010 games 8 International and 3 National competitions have been hosted with their associated economic spinoffs. In 2023 the World Junior Ski Championships will be held in Whistler. We are exposing youth to healthy, safe and engaging endeavours because of the experience and facilities that are a direct result of the 2010 Olympic Winter Games. As well with the experience and knowledge developed at the 2010 games Canadians- several from BC - have been invited by the Organizing Committees of the last 3 Olympic games to transfer and use that knowledge to assist them in presenting their games. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The games bring focus on participation in healthy winter sport to the citizens of British Columbia. Nordic Combined is ready to answer the need by helping our youth become physically stronger, mentally resilient and emotionally confident adults that will become future British Columbians and Canadian Olympians. We look forward to increased awareness and interest in our sport as a result of the exposure the Winter Olympics brings.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
Jim Woolsey
Chair Nordic Combined Ski Canada



October 3, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Nordiq Canada, I would like to express my full support of the Líl'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

Looking back at Vancouver 2010, our sport is proof a home Games was an accelerator for our community, bringing tremendous benefits and lasting legacies – both at the elite and recreational level. Vancouver 2010 sparked one of Nordiq Canada's most successful stretches in our history – on the field of play and in the board room. Canada's women's and men's Olympic and Paralympic team of athletes enjoyed a decade of sustained international excellence, delivering podium performances at all levels thanks to an influx of corporate investment and support we enjoyed until last year. This success directly resulted in welcoming more participants to the sport, a spike in our membership and greater opportunities. Thanks to new Clubs and stronger programming available in Clubs throughout the province, British Columbia has become a breeding ground for Canada's new generation of elite skiers.

As we emerge from the global pandemic together, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities once again.

The sport of cross-country skiing in Canada is at a crossroads; while recreational numbers have increased due to our past success along with the pandemic, the

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NordiqCanada.ca
100-1995 Olympic Way, Canmore AB T1W 2T6



Paralympic medal pipeline remains steady, and our Olympic program is at the beginning of a new era. Nordiq Canada is readying itself to launch a new strategic long-term high-performance vision targeted to 2030.

We are at the beginning of a rebuild, but “We Believe” a new generation of skiers, loaded with podium potential, are already in the system. Hosting a Games at home will help Nordiq Canada provide the support these athletes need to achieve their performance goals and continue to grow our sport.

History has shown through 2010, that NSOs who capitalize on the opportunity can leverage a home Olympic and Paralympic Games to achieve the ultimate goals of securing additional funding partners and increase grassroots participation to ultimately build the depth required to remain an international podium threat for the long term, provide a strong development pathway and ensure financial stability throughout the sport's ecosystem.

Therefore, on behalf of the entire Nordiq Canada community, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Stéphane Barrette
Chief Executive Officer
Nordiq Canada



September 12, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Racquetball Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. These games brought together our country and communities and left a lasting legacy for our country. As our country emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Racquetball Canada and Racquetball BC are proud supporters of the Olympic movement, and we feel there will be many positive benefits to not our sport community but all Canadians

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Kathy Brook
Executive Director
Racquetball Canada



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare,

On behalf of Rugby Canada, I would like to express our full support of the Líl'wat (Lil'wat), x^wməθk^wəyəm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities, including the renovation of BC Place stadium in Vancouver where we stage international rugby matches and our annual Canada Sevens tournament is hosted.

As our Province emerges from this global pandemic, we see the value in an inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate the ability of many sport organizations to achieve our priorities.

HEAD OFFICE

Victoria Office / Bureau de Victoria
3019 Glen Lake Road
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Tel / Tél: 778-379-5770

rugby.ca
contact@rugby.ca





With Rugby World Cups in 2031 and 2033 now awarded to North America, and with Vancouver currently on the list of potential host cities, the 2030 Olympic Games will create a unique opportunity to again showcase our sporting credentials, and our Province, to the world.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to BC.

Thank you for your continued support.

Kind regards,

Nathan Bombrys
Chief Executive Officer

HEAD OFFICE

Victoria Office / Bureau de Victoria
3019 Glen Lake Road
Langford, BC CANADA V9B 4B4
Tel / Tél: 250-483-1202

Vancouver Office / Bureau de Vancouver
Suite 450 - 375 Water Street
Vancouver, BC CANADA V6B 5C6
Tel / Tél: 778-379-5770

rugby.ca
contact@rugby.ca





Oct 7, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Sail Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to communities in British Columbia and across Canada. As we emerge from this global pandemic, we need another inspirational goal that will unite all British Columbians and Canadians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our British Columbia and Canada.

Thank you for your support.

Sincerely,

Don Adams
CEO



October 7, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Skate Canada, we would like to express our full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all Canadians and British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Karen Butcher
President
Skate Canada

Debra Armstrong
Chief Executive Officer
Skate Canada



#418, 305-4625 Varsity Dr. NW
Calgary, Alberta, Canada
T3A 0Z9

October 7, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Ski Jumping Canada, I would like to express my full support of the Lil'wat (Lil'wat), x^wməθk^wəyəm (Musqueam), Sk̓wxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. For Ski Jumping, the Ski Jumps built for the 2010 games are our only active Olympic size jumps in Canada and has allowed us to grow a new group of athletes in Squamish/Whistler. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

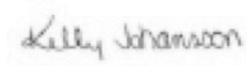
Working in the Ski Jumping sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Coming off our bronze medal (Ski Jumping Mixed Team Event) in the 2022 Games, the opportunity that the 2030 Games presents is the ability to further enhance the excitement and interest around the sport of Ski Jumping in Canada. This would lead to younger athletes joining local clubs, clubs getting the inspiration to create more training jumps and finally the potential to put plastic (for summer time training) on the jumps in Whistler.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.



Michael Bodnarchuk
Co- President and Co-Chair
Ski Jumping Canada



Kelly Johansson
Co- President and Co-Chair
Ski Jumping Canada



September 12, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Softball Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. While softball may not be a winter sport, our organization is committed to supporting Indigenous athletes, many of whom participate in multiple sports and in both the Indigenous and mainstream sport systems. Sport plays a pivotal role in the lives of many Indigenous members of our softball community and supporting this bid would be beneficial to their overall sport experience.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Angela Ballantyne
Manager, LTPD Programs - Softball Canada



House of Sport, RA Centre
2451 promenade Riverside Dr
Ottawa, ON K1H 7X7
Canada

T 613 260 3669
E info@speedskating.ca

speedskating.ca
patinagedevitesse.ca

October 7, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Speed Skating Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Pomeroy Oval in Fort St John as well as the Richmond Oval are mainstays for our domestic competitions. As we emerge from this global pandemic, there needs to be another inspirational goal that will unite all of us to help address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. When the games came to Vancouver 2010, the whole country came together to celebrate. We are in a critical time for youth in Canada and we need to continue to send the message out about the benefits to sport and play and there is no better way to do this than through an Olympic Games.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Susan Auch
Chief Executive Officer
T 204-891-2824 E sauch@speedskating.ca



Tennis BC
10251 ST EDWARDS DRIVE
RICHMOND, BC
V6X 2M9

September 12, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tennis BC, I would like to express our full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities, and a new invigoration into our sport. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Sport Development sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Having more incredible sport opportunities at this level will only enhance the sport and community culture here in our Province, and also stimulate growth in the very important sport and health sector.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Jonathan Wornell
Executive Director, Tennis BC

jwornell@tennisbc.org



October 6, 2022



The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Triathlon BC, I would like to express my full support of the Liłwat (Lil'wat), x̱məθḵəyəm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The exposure the provincial sport landscape received during the Olympic and Paralympic Games in Vancouver was unprecedented. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Liłwat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. We have seen how the spotlight that shone on sport during the 2010 Games helped raise the awareness of sport, and how sport is pivotal to mental and physical wellbeing to individuals.

I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Liłwat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your continued support.

Sincerely,

Allan Prazsky
Executive Director
Triathlon BC





October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare :

On behalf of Triathlon Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. I remember being glued to my seat for two weeks watching every moment with great pride at the amazing performances of our Canadian athletes. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. During the pandemic, Canadian became more sedentary and I firmly believe that bringing the Olympics back to Canada will reignite my fellow Canadians passion for all sports.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Joe Morissette".

Joe Morissette
CEO
Triathlon Canada

Triathlon Canada
National Office

121 - 1925 Blanshard Street
Victoria, BC, Canada V8T 4J2

Tel : +1.250.412.1795
Fax : +1.250.412.1794

info@triathloncanada.com
www.triathloncanada.com



October 04, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia
V8V 1X4

Dear Minister Mark:

On behalf of Volleyball Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As an example, Volleyball Canada women's training centre has been located at the Richmond Olympic Oval for several years. The Oval and its Olympic history serve as a physical and inspirational reminder of the importance of the Games for both the athletes and sports fans alike.

As our country emerges from this global pandemic, we need another goal that will help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

As with many sectors, sport has suffered setbacks during the pandemic, and we are working hard to bring back our events, and to assist our teams to achieve at a high level. I believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to the province.

Sincerely,

Mark Eckert – President and CEO
Volleyball Canada

Water Polo Canada

www.waterpolo.ca

Suite 1A-1084 rue Kenaston
Ottawa, ON K1B 3P5

tel: (613) 748-5682
fax: (613) 748-5777



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Water Polo Canada, I would like to express my full support of the Lil'wat (Lil'wat), x̣ṃəθḳẉəỵəm (Musqueam), Sḳẉx̣ẉú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Within British Columbia these Games made the difference for the whole sport sector – including summer sport organizations and its people. It boosted level of participation and engagement. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Martin Goulet, Ch.P.C. / e.p.a.
Executive Director | Directeur général



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Wheelchair Basketball Canada, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Legacy facilities such as the Richmond Olympic Oval have allowed Wheelchair Basketball Canada to host international and national tournaments, national training camps in addition to providing a training facility for our members in BC. As our sport emerges from this global pandemic, we need another inspirational goal that will unite not only all British Columbians but the rest of Canada to help us address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the sport and recreation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities of an inclusive, accessible and safe sport system in all of Canada.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Wendy Gittens
Executive Director

WHEELCHAIR BASKETBALL CANADA

Wheelchair Basketball Canada

wheelchairbasketball.ca

27 Auriga Drive, Suite M1062, Nepean, Ontario K2E 0B1
T: 613-260-1296 F: 613-260-1456



BRITISH COLUMBIA
HOTEL ASSOCIATION

October 4, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the British Columbia Hotel Association, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia. This incredible event is a rare opportunity to showcase our beautiful province, grow economic prosperity, support truth and reconciliation and once again position British Columbia as a leading tourism destination for the world.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. My family and children all remember the 2010 Olympic games with such fondness and pride. Elevating the global profile of British Columbia as a travel destination has had a lasting benefit on every region in British Columbia. Increased visitation to Vancouver, Whistler, coastal communities as well as the interior has also had a domestic travel ripple effect following the 2010 Olympic Games. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to once again be a leading economic driver for the province of British Columbia. As we look to a more sustainable future for travel and tourism, a key strategy is balance as a four-season destination. The hosting of a Winter Games in British Columbia can only serve to highlight the tremendous, world class travel and adventure opportunities outside of our peak summer months. A balance of year-round visitation will also help in addressing workforce shortage issues, with operators often needing to double or triple their staff between winter and summer months.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

British Columbia Hotel Association
Suite 200 – 948 Howe St, Vancouver B.C., V6Z 1N9
Tel: 1-800-663-3153



Thank you for your support.

Most Sincerely;

A handwritten signature in black ink, appearing to read "Ingrid Jarrett".

Ingrid Jarrett, President & CEO

BC Hotel Association

250-864-3793

ceo@bcha.com

British Columbia Hotel Association
Suite 200 – 948 Howe St, Vancouver B.C., V6Z 1N9
Tel: 1-800-663-3153

September 28, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Best Western Plus Chateau Fort ST John, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

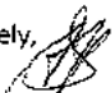
The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the hospitality sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. I might be located far from all the action but I sincerely believe in common good for all my colleagues in the industry & I also highly believe in the "Multiplier Effect" that these games will bring to our amazing province & great country. COVID is almost at the end & time for Canada to lead the way like always.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,



Leo Saad

General Manager

Best Western Plus Chateau Fort St John

8322 86th, Fort St. John, BC, V1J 0R4

P: 250-787-7555; F: 250-787-7556; E: gm@bestwesternplusfsj.com; W: www.bestwestern.com



September 23, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Re: 2030 Winter Games Bid

Dear Minister Mark:

On behalf of Destination Vancouver and our members, I would like to express our full support of the Lil'wat (Lil'wat), x̱məθḵw̱əy'əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaɬ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision for harnessing the Games as a significant step toward reconciliation, provides us with the opportunity to make progress in ways that can impact generations to come.

The 2010 Winter Games set precedents of sustainability, reconciliation and inclusion and became a model for others that followed. They also brought tremendous economic benefit and lasting legacies to our communities.

Every venue was built according to Canada's green-building standards. Venues used innovative (at that time) sustainability methods such as capturing rain to irrigate landscaping and heating from waste heat recovery systems. The West expansion of the Vancouver Convention Centre became the world's first double-platinum LEED certified convention and meeting venue.

Those newly built venues then transformed into well-used community amenities. The marquee events our city and the province will host over the coming years means venues will continue to be upgraded and ready to host in 2030.

Transportation improvements reduced emissions and encouraged, for the first time, the use of mass transit, bicycling and other alternatives to commuting by car.

2010 was the most ambitious carbon management programme at any Games to date and included the first official supplier of carbon offsets. All construction occurred with community input and integrated legacy planning from conception.

Those were all firsts. Imagine what we can accomplish in 2030.

In 2010, VANOC's work with the Four Host First Nations was unprecedented at the time. Imagine the impact of an Indigenous-led 2030 Games on meaningful economic reconciliation and inclusion across the province.

Tourism and the visitor economy is a proven pathway to promote and expand those efforts.

...2/



Destination Vancouver through our partnership with Indigenous Tourism BC will facilitate opportunities for Indigenous tourism and business creation with the Musqueam, Squamish, and Tsleil-Waututh Nations.

And then there is just the simple celebration of it all. Sport has always had the power to bring together diverse communities where language and culture are transcended when the match starts, the puck drops or the whistle blows.

Destination Vancouver wholeheartedly endorses an Indigenous-led 2030 Winter Games bid and urges the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

The 2010 Winter Games wasn't just a sporting event in Vancouver and Whistler; those Games brought together a country. Imagine what we can do together in 2030.

Sincerely,

A handwritten signature in grey ink, appearing to read "Royce Chwin", is positioned above the typed name.

Royce Chwin
President & CEO
Destination Vancouver

October 5, 2022

The Honourable Lisa Beare

Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of **Discover Langley City** – the destination marketing organization for the City of Langley - I would like to express my full support of the Lil'wat (Lil'wat), x'məθk'wəyəm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. It gave our region an impressive international stage to welcome guests to BC of which we're still seeing spinoffs from today. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. We are encouraged that this proposed bid will broaden the scope of local partners engaged in the guiding spirit and collaboration of these celebrations – as Langley City is ready to play a role as an 'Olympic city' too.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Discover Langley City



Russ Davies

Manager of Operations

Discover Langley City
201 – 20559 Fraser Highway
Langley, BC V3A 4G3

604-674-9733
tourism@downtownlangley.com
www.discoverlangleycity.com

October 11, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Indigenous Tourism BC (ITBC), I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Sḵw̱wú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Back in 2003, ITBC formerly Aboriginal Tourism BC, lead the Indigenous support for the Olympics as B.C. First Nations and Indigenous tourism businesses gathered to launch the initiative "Welcome the World to experience Aboriginal tourism and culture during the 2010 Winter Games." This invitation to the world was a historical event where First Nations and Indigenous tourism businesses were working together to celebrate the diverse cultures throughout the province, while growing the tourism industry.

As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Indigenous tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Indigenous Tourism BC (ITBC) continues to hear our Stakeholders' unique short- and long-term needs in planning for COVID-19 recovery with active two-way communication and engagement. ITBC is working together with Stakeholders, Indigenous leadership, funders, and tourism partners in the COVID-19 recovery strategy creation and implementation phase to strengthen BC's Indigenous tourism economy.

Indigenous Tourism BC | Suite 707-100 Park Royal, West Vancouver BC V7T 1A2

IndigenousBC.com/corporate | IndigenousBC.com

 @ITBC_Corporate  Indigenous Tourism BC (ITBC)

   #IndigenousBC



Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Henry Tso".

Henry Tso
Chief Financial Officer



September 12, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Kamloops Accommodation Association, I would like to express my full support of the Lil'wat (Lil'wat), x̱m̱əθḵəy̱əm (Musqueam), Sḵwx̱w̱ú7mesh (Squamish) and səliwətaʔ (Tseil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Our industry benefitted from international exposure garnered for Vancouver, Whistler and British Columbia as a whole. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The boost to the accommodation sector will push product development and improvements in anticipation of this world class event in our own back yard. We anticipate that in the run up to the games, there will be opportunities for infrastructure improvements which will benefit us for decades to come, for residents and tourists visiting our region.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tseil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
Angela Tasker
Chair, Kamloops Accommodation Association
250.828.6660 ext 4103
a.tasker@mundihotels.com



October 4, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Kelowna Hotel and Motel Association, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Elevating the global profile of British Columbia as a travel destination has had a lasting benefit on the Okanagan. Increased visitation to Vancouver and Whistler has also had a domestic travel ripple effect with more British Columbians and Western Canadians choosing the Okanagan area as a 'hidden gem' for four season travel. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we look to a more sustainable future for travel and tourism in the Okanagan, a key strategy is balance as a four season destination. The hosting of a Winter Games in British Columbia can only serve to highlight the tremendous, world class travel and adventure opportunities outside of our peak summer months. A balance of year round visitation will also help in addressing labour shortage issues, with operators often needing to double or triple their staff between winter and summer months.



Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
Natalie Corbett,

A handwritten signature in black ink, appearing to be "N. Corbett", followed by a horizontal line.

President
Kelowna Hotel and Motel Association



The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

October 4th, 2022

Dear Minister Beare:

The Nanaimo Hospitality (Hotel) Association is a committed community partner of Sports Tourism in Nanaimo and in British Columbia and on behalf of The Nanaimo Hospitality Association and its members, I would like to express our full support of the Lil'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges such as securing much needed recover funding, a dedicated workforce and a supply chain of products that we can rely on. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors will vastly accelerate our ability to achieve our priorities and the priorities of other sectors. Sport Tourism and sporting events such as the 2030 Winter Games are vital to building and sustaining a healthy and vibrant accommodation industry while at the same time supporting a healthy life style and creating sport development opportunities for our entire province.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in dark ink, appearing to read "Dan Brady", is written over a horizontal line.

Dan Brady
Executive Director
Nanaimo Hospitality Association



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Richmond Hotel Association, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the challenges of the past few years, it is vitally important that we fully support events such as the 2030 Games as catalysts to rebuilding our visitor economy.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Steve Veinot
Chair, Richmond Hotel Association



SHMA
Surrey Hotel and
Motel Association

October 3, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Surrey Hotel and Motel Association, I would like to express my full support of the Lil'wat (Lil'wat), x'məθk'əyəm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the challenges of the past few years, it is vitally important that we fully support events such as the 2030 Games as catalysts to rebuilding our visitor economy.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

John Kearns
Chair, Surrey Hotel and Motel Association



Hon. Lisa Beare
Minister of Citizen Services & Minister, Tourism, Arts, Culture & Sport
Parliament Buildings
Victoria, B.C.
V8V 1X4

October 5, 2022

Re: Indigenous-led bid to host the 2030 Olympic & Paralympic Winter Games

Dear Minister Beare,

On behalf of the Tourism Industry Association of British Columbia (TIABC), I am writing to express my support for the Líl'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations (Four Host First Nations) bid to host the 2030 Olympic & Paralympic Winter Games in British Columbia.

As the tourism industry continues to rebuild from the devastating impacts of the pandemic, the opportunity to host major events in British Columbia is paramount to our sector's recovery in the coming years. As you are aware, the impending Invictus Games and FIFA World Cup, as well as the proposed 2030 Games offer much in the way of present and future benefits, not only for tourism, but for residents, stakeholders, and businesses in the province.

As demonstrated by the Vancouver 2010 Olympic & Paralympic Winter Games, TIABC believes that the 2030 Games will be a catalyst for further job creation and economic benefits, community pride, destination brand building and marketing opportunities, pre-and-post meetings and test events, securing additional off-season business, developing infrastructure, and importantly, as a forum for reconciliation, inspiring youth, and creating social legacies.

Aside from the venues, the enthusiasm, the reputation, and the vision, I believe we have the expertise and determination in BC to host a memorable, impactful, and beneficial Olympic and Paralympic Winter Games in 2030.

TIABC strongly urges the Province of British Columbia to join the Four Host First Nations and other proponents to secure the 2030 Olympic and Paralympic Winter Games for our province and country.

Best Regards,

J.J. Belanger
Chair, TIABC

October 2, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tourism Abbotsford], I would like to express our full support of the Lil'wat (Lil'wat), x̱məθḵw̱əy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to many communities throughout the province including right here in Abbotsford. Leading up to the 2010 games, Abbotsford played host to pre-games training sessions, including the Russian Figure Skating Team and the Japanese Speed-Skating team. As well, the Abbotsford Centre was the site of a men's hockey exhibition game featuring Norway. The highlight for our community, however, was coming together daily at the Olympic Live site at the Abbotsford Recreation Centre.

In the years ahead, as our province emerges from the challenges created by the global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism and hospitality sector, we are facing our own set of challenges. We strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Tourism is an industry that brings people together, creates life-long memories and develops understanding and appreciation for cultures. As we strive to create complete communities for all people and reverse some of the devastating impacts of the pandemic, an event like the Olympics would go a long way towards stimulating not only economic recovery, but social connections and community pride.

....1/

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Allan Asaph', written in a cursive style.

Allan Asaph
Board President, Tourism Abbotsford Society

Cc MLA Bruce Banman – Abbotsford South
 MLA Pam Alexis – Abbotsford Mission
 MLA Mike de Jong – Abbotsford West
 Walt Judas, CEO, Tourism Industry Association of BC



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Re: Letter of Support for 2030 Olympic and Paralympic Winter Games Bid

Dear Minister Beare,

I am humbled to write this letter of support and recognize the privilege our organization has operating on the unceded traditional territory of Tk'emlúps te Secwépemc. Tourism Kamloops is a destination management organization. Our mission is to lead destination marketing by collaborating with stakeholders to promote Kamloops as a desirable and unique destination. In recent years, our organization has worked with Tk'emlúps te Secwépemc and we look forward to many more opportunities.

I write to advise that the Líl'wat (Lil'wat), x̱məθḵwəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and sə́lilwə́təł (Tsleil-Waututh) Nations have Tourism Kamloops' full support to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in our beautiful province.

Tk'emlúps te Secwépemc (TteS) is one of seventeen communities comprising the Secwépemc Nation. TteS has a long history of leadership whether it be lobbying to change the *Indian Act* to allow for taxation on reserve, to the role of caretaker of the Le Estcwicwéy, or the 215 unmarked burials found at the former Kamloops Indian Residential School in May 2021. Kamloops is a community that is rich in culture and tradition and through its economic leadership has created unprecedented opportunities for its members.

The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision to use the Games as a purposeful tool toward reconciliation, affords us the opportunity to make meaningful progress that can affect positive change for generations to come. The 2010 Vancouver Games brought impactful opportunities and lasting benefits to British Columbia's stunning Lower Mainland and Coast Region – and rightly so. However, hosting athletes, officials, and spectators from around the world in our province's Interior is a special opportunity to shine a light on the territories and communities in BC.

The tourism industry is facing its own unique set of challenges. A clear plan for hosting the 2030 Games that incorporates feedback from various communities and sectors will undoubtedly accelerate our ability to accomplish our goals.

On behalf of Tourism Kamloops and its stakeholders, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the

TOURISMKAMLOOPS.COM



Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to host the Olympic and Paralympic Games in Beautiful British Columbia once again.

Thank you for your anticipated support.

Sincerely,

A handwritten signature in dark ink that reads "Monica Dickinson". The signature is fluid and cursive, written over a light gray rectangular background.

Monica Dickinson
Chief Executive Officer, Tourism Kamloops
1290 West Trans-Canada Highway
Kamloops, BC
V2C 6R3



TOURISMKAMLOOPS.COM



October 1, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tourism Langley, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵw̱əy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Langley Events Centre is one example of a lasting legacy that has brought benefits ranging from Minor Hockey teams using the ice surface to our ability to host international sporting events. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in tourism, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The Township of Langley is a community that believes in the value of sport and recreation. In 2022 the return of Sport Tourism to our community has been a critical factor in hotel stays surpassing levels pre-2020. This positive economic impact is what businesses in our community needed. If sport can positively impact our community in less than one year, there is no question about what benefits the 2030 games can have on our province.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Erinn Kredba

#Langleyfresh

info@tourism-langley.ca

604.371.1477

Unit 220 - 5385 216 Street V2Y 2N3

tourism-langley.ca



October 5, 2022

Honourable Lisa Beare
Minister of Citizens' Services and Minister of Tourism, Arts, Culture and Sport

RE: Support for the Indigenous-led 2030 Winter Games bid

Dear Minister Beare,

On behalf of Tourism Prince George, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaɪ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

During the Vancouver 2010 Games, we were fortunate to welcome athletes who used our facilities, in Prince George, to train for the Games. We know that any global event that highlights our province is a win for all British Columbian communities. It puts us on the map, and allows us to harness the excitement and encourage people to travel throughout the province, and consider Prince George: The Basecamp to the North, as a destination.

As the tourism industry emerges from the global pandemic, having an inspirational event of this scale would help revive the economic stimulus created by the hospitality and tourism industries.

Therefore, we endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

At Tourism Prince George we are true believers of amplifying the voices of our local First Nations, Lheidli T'enneh, and all Indigenous communities throughout B.C. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Sincerely,

Colin Carson, Chief Executive Officer
Tourism Prince George

TOURISMPG.COM



T: 250 562 3700

TF: 800 668 7646

F: 250 564 9807

Suite 101-1300

1st Ave Prince George, BC

Canada V2L 2Y3



September 23rd, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Tourism Prince Rupert, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətaɬ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Bringing the Games to British Columbia will help to strengthen our international profile and showcase our fantastic visitor offerings, in addition to supporting our accommodation sector, which has struggled significantly as a result of COVID-19.



205 South Tower, 5811 Cooney Rd
Richmond, British Columbia
Canada, V6X 3M1

604 821 5474
info@tourismrichmond.com

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

October 4, 2022

Dear Minister Beare:

On behalf of Tourism Richmond, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities, such as the Richmond Olympic Oval which was converted into a top-class facility for the community and for excellence in sports. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink that reads "Nancy Small".

Nancy Small, Chief Executive Officer, Tourism Richmond

**PACIFIC.
AUTHENTIC.
RICHMONDBC**

VISITRICHMONDBC.COM   



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tourism Squamish, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought some benefits and lasting legacies to our community. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities such as ours can vastly accelerate our ability to achieve our priorities. The 2010 Games brought us a \$600 million Sea to Sky Highway improvement project, the 2030 Games could ensure long-term legacies through the creation of sustainable regional transportation in the Sea to Sky and workforce housing in areas such as Squamish and Pemberton.

Therefore, I endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.
Sincerely,

Lesley Weeks
Executive Director, Tourism Squamish

Tourism Squamish
Suite 104-38551 Loggers Lane Squamish BC V8B 0H2



October 6th, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Tourism Sun Peaks, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətəł (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to BC. For Sun Peaks, pre-Olympic training in Sun Peaks for alpine events led to both economic impact and a lasting legacy in the form of a new permanent chairlift. As our province emerges from this global pandemic, we need another inspirational goal that will unite British Columbians and help us address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. A clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Hosting the Freestyle events at Sun Peaks would be welcomed by our community and would leave a much needed legacy in the form of future affordable housing. As well, the global exposure Sun Peaks would receive from hosting these events would be invaluable.

I fully endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Arlene Schieven

Arlene Schieven | President and CEO | **Tourism Sun Peaks** |

Tourism Sun Peaks acknowledges that we live, work, & play on the unceded traditional territory of the Secwépemc people



October 11, 2022

Honourable Lisa Beare
Ministry of Tourism, Arts, Culture and Sport
RE: Indigenous-led bid for the 2030 Winter and Paralympic Winter Games

Dear Minister Beare:

Thank you very much for again taking on the Tourism, Arts, Culture & Sport portfolio, despite already having a very full workload! I am sending best wishes to both you and to Minister Mark during this challenging time.

I am reaching out today, Minister Beare, regarding the potential of a 2030 Olympic & Paralympic Winter Games bid, lead by the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tseil-Waututh) Nations. On behalf of Tourism Whistler's 8,000+ members, I wanted to express our support for this Indigenous-lead bid, and highlight some of the many potential benefits.

The 2010 Winter Games provided lasting legacies for British Columbia that otherwise would not have been realized – from investments into sports and cultural venues, to substantial upgrades and additions in transportation and housing infrastructure, to significant growth in global awareness of British Columbia. The Games not only enabled our province to host a new breadth of programs, activities and events to positively influence year-round jobs and provincial tax revenues in the decade following the Games; but the Games also raised awareness of British Columbia as a spectacular place to live, work and play.

Looking forward, the 2030 Winter Games would speed up economic and social recovery following the devastating impacts of the global pandemic, and it would go a long way toward genuinely supporting Truth & Reconciliation, ensuring lasting legacies for our First Nation partners. Further, an Indigenous-led bid to host the 2030 Winter Games underlines British Columbia's proven track record of collaboration, and support for diversity, equity and inclusion.

As an outcome of hosting the 2010 Winter Games, British Columbia is fortunate to have a majority of the Olympic infrastructure required to host a Winter Games already in place; making a 2030 bid more economically and environmentally efficient and sustainable.

As a result of all of the above, Tourism Whistler supports a Four Host First Nations' Olympic & Paralympic bid for 2030, and encourages the Province of British Columbia to also support.

If you have any questions regarding the above, please do not hesitate to reach out. Thank you, Minister Beare!

Yours sincerely,

Barrett Fisher
President & CEO
Tourism Whistler



October 3, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Vancouver Hotel Destination Association, I would like to express my full support of the Líl'wat (Lil'wat), x̱məθḵw̱əy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the accommodation sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the challenges of the past few years, it is vitally important that we fully support events such as the 2030 Games as catalysts to rebuilding our visitor economy.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read 'Gary Collinge', with a large, stylized flourish at the end.

Gary Collinge
Chair
Vancouver Hotel Destination Association



October 4, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Vancouver's North Shore Tourism Association (VNSTA), I would like to express our full support of the Lil'wat (Lil'wat), x̱məθḵw̱əy̱əm (Musqueam), Sḵwx̱w̱ú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Vancouver's North Shore saw an abundance of visitors before, during and for long after the games in the communities as a direct result from the world seeing our destination as a world class destination to visit. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the tourism sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. As we continue to recover from the pandemic, and struggle to reach 2019 occupancies in hotels, VNSTA feels that having the 2030 games will drive new interest to the destination which is desperately needed.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Belak".

Jennifer Belak
Executive Director
Vancouver's North Shore Tourism Association

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Ceilidh Marlow,

Executive Director, Tourism Prince Rupert

A handwritten signature in black ink, appearing to read 'Ceilidh Marlow', is written over a light gray rectangular background.



October 12, 2022

VIA EMAIL: TAC.Minister@gov.bc.ca

Honourable Lisa Beare, MLA
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Vancouver International Airport (YVR), I am pleased to express my support for the efforts of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations to lead a bid to host the 2030 Olympic and Paralympic Winter Games.

The 2010 Winter Games were an exciting time and delivered lasting legacies. During the two-month long games period, YVR proudly delivered a gold medal experience to over 1.3 million athletes, VIPs, media, and airport travellers. Today, our strategic \$300-million investment to bring Canada Line service to YVR in time for the Games is instrumental in achieving our ambitious climate action goals.

The Indigenous-led bid—and the Nations' vision of harnessing the Winter Games as a significant step toward reconciliation—provide us with the opportunity to unite all British Columbians behind an inspirational goal, while making positive progress in ways that can impact generations to come. The proposal also does not require any new major infrastructure projects—instead using many of the same venues from the 2010 Winter Olympics—to ensure the event is financially and environmentally sustainable. Moreover, I am heartened that the proposal will deliver more than 1,000 housing units as legacy housing for First Nations.

Therefore, I wholeheartedly endorse an Indigenous led 2030 Winter Games bid and urge the Government of British Columbia to fully support the Nations' efforts to bring the Winter Games back to British Columbia.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read 'TV', is placed below the word 'Sincerely,'.

Tamara Vrooman, O.B.C.

Tamara Vrooman, O.B.C.
President and Chief Executive Officer
Vancouver Airport Authority





1848 Commercial Drive, Vancouver BC

V5N-4A5

GARRY JOBIN, COORDINATOR

PHONE: (604) 688-9116 CELL: (604) 818-3045 FAX: (604) 688-9146

October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

It's without hesitation we here at Bladerunners support the Musqueam, Lil'wat, Squamish & Tsleil-Waututh Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic & Paralympic Winter Games in beautiful British Columbia.

Bladerunners is an international award-winning program that helps youth with barriers to find employment and build careers in the construction trades since 1994. Many of our participants worked on the 2010 venues such as the Olympic Village in False Creek, the Richmond Oval as well as the Hillcrest facility, and most of whom are still working in their profession today as skilled tradesmen. These workers who had the chance to work on these venues, all have great memories and take pride in knowing they helped build these lasting legacies to share with their loved ones.

If the bid is successful, the 2030 Games will provide ample opportunities for our Indigenous youth at Bladerunners working on any venues that would be constructed or upgraded. One of the great legacies the 2010 games left was VANOC'S ticket program for non- profit groups such as Bladerunners, and many of our participants and community members were able to attend events such as hockey games, curling, speed skating, figure skating and medal ceremonies, and having these opportunities again will provide them lasting memories for a lifetime.

Therefore, Bladerunners wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the Lil'wat, Musqueam, Squamish and Tseleil-Waututh Nations to bring the Olympic & Paralympic Games back to beautiful British Columbia.

Thank-you for your support

Sincerely

Garry Jobin, ACCESS Bladerunners



October 10, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of ArtZone Sun Peaks Arts Society I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵw̱əy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. The Cultural Olympiad of 2010 offered so many opportunities to take in the arts as part of the Olympic experience. *"The biggest positive legacy of the Cultural Olympiad is the tremendous energy and creativity that local performing artists and organizations have marshaled to create a fantastic array of wonderful events inspired by Olympic ideals and experiences."* – Richard Kurth, Professor of Music and Director, UBC School of Music. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Arts and Culture sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. ArtZone Sun Peaks, as a small organization who are elevating the visibility of arts and culture in Sun Peaks, envision a Cultural Olympiad coming to Sun Peaks! Our village struggles with the lack of a performance venue. A physical legacy of a new performance venue would facilitate an opportunity for local Indigenous, BC and Canadian artists to showcase their abilities to the world and continue the legacy into the future.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
Marj Knive, President
ArtZone Sun Peaks Arts Society

— BBABC —
BLACK BUSINESS ASSOCIATION OF BC
Unity - Excellence - Legacy

September 27, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of the Black Business Association of BC, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As a policy coordinator working on a government project team, and as a member of the public who went to local events, I personally saw the benefit to both local economy, and Canadian pride as a direct result of the 2010 games. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Non-profit business sector in support of the Black business community, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. These games will help to build back the small business community that was severely hurt by the pandemic, and we the Black Business Association of BC will provide our support to ensure an inclusive games.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read 'N. Allen', with a stylized flourish extending from the end.

Nerissa Allen B.Sc

President and CEO

nallen@blackbusinessbc.ca

www.blackbusinessbc.ca

September 12, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Gibbons Whistler, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. I was honoured to have been selected as a torch bearer and the vibrancy it brought to the restaurants, pubs and retail stores in Whistler is something I'll never forget. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the restaurant, pub and nightclub sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Specifically in Whistler, the potential for upgraded infrastructure and new athlete accommodation that can turn into local housing is something that would greatly support and strengthen our community and its future plans. As well as having more global visitors come experience Whistler. As much as we feel like we're a global resort currently, there's still an opportunity to put us further on the map as a resort destination. Through the planning and building for the 2010 Vancouver games, our community came together and rallied behind it and became better. The 2030 games is something we could pull together for, like we have in the past, to showcase what wonderful experiences we are able to provide our community and the global traveller.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
Joseph Gibbons



GREATER VANCOUVER BOARD OF TRADE

Greater Vancouver Board of Trade
World Trade Centre
400 – 999 Canada Place
Vancouver, B.C. Canada V6C 3E1
T. 604-681-2111 F. 604-681-0437
E. contactus@boardoftrade.com
boardoftrade.com

CEO
Bridgitte Anderson, ICD.D

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Juggy Sihota-Chahil	Vice-Chair
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1984 - 85	A. M. Fowles
1978	D. C. Selman

18 March 2022

Premier John Horgan
Parliament Buildings
Victoria, BC V8V 1X4
Via E-mail

RE: 2030 Winter Olympic Games

Dear Premier Horgan,

On behalf of the Greater Vancouver Board of Trade and our over 5,500 members, I write to express the strong support of our region's business community for an Indigenous-led bid to bring the 2030 Winter Olympic and Paralympic Games to British Columbia. As the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations explore the possibility of a 2030 Olympic Bid, we offer the following considerations in support of these efforts.

As demonstrated by the successful 2010 Winter Olympic and Paralympic Games in Vancouver and Whistler, British Columbia has a unique capacity to welcome the world to Canada, promoting the economic and social benefits of sport, advancing international dialogue across cultures and national boundaries, and re-energizing the importance of the Olympic Games for younger generations.

In 2030, the opportunity for British Columbia is even more significant – this is the chance for Canada and B.C. to be the first nation to advance a uniquely Indigenous-led Olympic Games that amplifies the experiences, contributions and global leadership of First Nations and Indigenous peoples.

By supporting an Indigenous-led bid for our region to host the 2030 Olympics, B.C. and Canada can demonstrate international leadership on truth and reconciliation. This is a meaningful step toward advancing the goals of setting forth a new model for government-to-government, nation-to-nation relations with Indigenous peoples.

As our province attempts to recover from the COVID-19 pandemic and chart out a strategy for long-term economic growth, hosting the 2030 Games represents an opportunity to deliver significant economic benefits province-wide. The influx of tourists and events adjacent to the Olympic games in 2010 resulted in millions of dollars of economic activity, small business growth, wealth creation and long-term development for our region. By hosting the 2030 Winter Olympics, B.C. can repeat that success. Prior to the pandemic, our region's tourism sector had continued its long-term trend of growth after the 2010 Games increased the global recognition of Vancouver and Whistler as travel destinations.

New tourism and the small business activity it supports also leads to more tax revenue for all levels of government.

British Columbia is well-positioned to host the 2030 Winter Olympics. Our province has a significant advantage due to the legacy infrastructure that remains in place following the 2010 Olympic Games. These venues have remained largely in use after the 2010 Olympics and with minimal investment will be ready for a second round of Olympic Games. Such minimal investment would deliver significant economic and social benefits for our province, as the initial investments in 2010 have demonstrably done.

Since its inception in 1887, the Greater Vancouver Board of Trade has sought to lead, unite and champion business to ensure Greater Vancouver is thriving and our region is the best place to live and work. This objective leads us to strongly support the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations as they explore the possibility of this Olympic bid, and we urge the province to support them as well. GVBOT stands ready to lend our material collaboration and support for this bid in any appropriate way that we can.

Sincerely,

A handwritten signature in black ink, appearing to read "Bridgitte", with a stylized flourish extending to the right.

Bridgitte Anderson
President and CEO

Copy:

Melanie Mark, Minister of Tourism Arts, Culture and Sport
Ravi Kahlon, Minister of Jobs, Economic Recovery and Innovation

October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Room 151 Parliament Buildings
Victoria, British Columbia V8V 1X4

Re. Support for Indigenous bid to host 2030 Olympic and Paralympic Games in BC

Dear Minister Beare:

The Greater Victoria Chamber of Commerce supports the proposal put forward by the Lil'wat (Lil'wat), x̱məθḵəyəm (Musqueam), Sḵw̱wú7mesh (Squamish) and səilwətał (Tsleil-Waututh) to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

Greater Victoria, like much of the province, experienced tremendous benefits from the 2010 Games in Vancouver and Whistler. For example, the international media exposure provided a boost to businesses that service our visitor economy.

With the last few years dominated by so much global uncertainty, the time is right to welcome the world once again to B.C. Hosting the 2030 Winter Olympics is a change to address ongoing economic, environmental, housing, reconciliation and health challenges. The Chamber supports First Nations in our region and their discussions with the leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations. The vision of an Olympic Games as a significant step toward reconciliation is an opportunity to benefit current and future generations.

On behalf of The Chamber, I fully support an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to back the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Sincerely,



Bruce Williams
CEO, Greater Victoria Chamber of Commerce



Gustavson
School of Business
University of Victoria

University of Victoria
PO Box 1700 STN CSC
Victoria BC V8W 2Y2

Tel 250.721.6420
Fax 250.721.6613
bizdean@uvic.ca
uvic.ca/gustavson



September 26, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of the Victoria Forum and the Gustavson School of Business at the University of Victoria, I would like to express my full support for the Líl'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Sḵwx̱wú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. It played a significant role in putting Vancouver and BC on the world map as a leading centre for sport, tourism and sustainable development. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the education sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. Our world is at an inflection point, with a myriad of challenges, and is becoming increasingly divided. It is important that we showcase alternatives that work, and sport offers a powerful context in which to demonstrate and communicate a more positive alternative. We are proud to have recently played a role in developing a Commonwealth Games statement on the power of sport for reconciliation and hosting these Games in BC would reinforce BC's global leadership in this area.



Gustavson
School of Business
University of Victoria

University of Victoria
PO Box 1700 STN CSC
Victoria BC V8W 2Y2

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bizdean@uvic.ca
uvic.ca/gustavson



Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

Saul Klein
Dean
Chair, Victoria Forum



KAMLOOPS & DISTRICT CHAMBER OF COMMERCE

September 30, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of the Kamloops & District Chamber of Commerce, I would like to express my full support of the Lil'wat (Lil'wat), x̓wməθk̓wəy̓əm (Musqueam), Sk̓wx̓wú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

Moreover, Kamloops & District Chamber of Commerce is committed to Indigenous reconciliation and partnership, and is supportive of the decision by the Tk'emlúps te Secwépemc, Neskonlith, Adams Lake and Little Shuswap Lake First Nations to support the bid.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the business sector in the Kamloops region, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The approach to use existing facilities, while spreading the workload of the events across multiple communities is a welcomed one. The 2030 Games present much opportunity to showcase the Sun Peaks and Kamloops region on an international stage while generating economic benefit for our business community and region.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Acacia Pangilinan
Executive Director
Kamloops & District Chamber of Commerce



Lillooet & District Chamber of Commerce

Contact: PO Box 650, Lillooet, BC V0K 1V0
Phone: 604-849-2549
Email: info@lillooetchamber.ca
Website: <https://lillooetchamber.ca/>

October 5, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark,

On behalf of the Lillooet & District Chamber of Commerce, I would like to express our support for the Indigenous bid by the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətał (Tsleil-Waututh) Nations to host the 2030 Olympic and Paralympic Winter Games in British Columbia. The Lillooet Chamber represents businesses along a possible Olympic route from Whistler to Sun Peaks, and would see the benefits and challenges associated with a successful 2030 Olympic Bid.

The Canadian Olympic Committee has done a series of public engagement sessions with various stakeholders to discuss the possibility for an official bid. The Lillooet Chamber was part of those sessions and was impressed with the ideas presented by the organizers and some of the discussion that ensued. We are pleased to see a robust public engagement process with this bid and believe that the COC is doing their due diligence when it comes to this Bid and planning for the Games.

The September 2030 Project Update lays out some of the shared opportunities and concerns across the Province, and the Lillooet Chamber would like to echo those findings. The top three findings were discussions on affordable housing, necessary transportation improvements, and true indigenous inclusion in the Games. In the community of Lillooet, we strongly share these findings and hope that a 2030 Olympic bid can help meaningfully address some of these challenges. For example upgrades to Highways 99 and 12 to improve transportation, the construction of additional affordable housing units to stem property speculation ahead of the Games, and the partnering with neighbouring Nations, all would improve the experience with the 2030 Games.

The 2010 Olympic Games brought some benefits to BC and highlighted some shortcomings in our Province. With this opportunity of hosting the 2030 Olympic bid we hope to make meaningful progress on the issues and use the exposure from the Games to improve each of our communities for the long run. The Olympic Games have obvious benefits to many businesses and communities from the immense global exposure and increased business activity, but we must ensure that this exposure translates into long-term benefit rather than short term gain.



Lillooet & District Chamber of Commerce

Contact: PO Box 650, Lillooet, BC V0K 1V0
Phone: 604-849-2549
Email: info@lillooetchamber.ca
Website: <https://lillooetchamber.ca/>

Keeping in mind the improvement of our own communities in the long-term, the Lillooet Chamber is happy to endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Sincerely,

A handwritten signature in black ink, appearing to read "JH", is written over the printed name.

Johannes Bodendorfer
Lillooet Chamber of Commerce

October 3, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Mink Chocolates I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to my community. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us.

The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the hospitality sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. We rely on people going home and ordering our products online. When someone is here from abroad for something as monumental as an Olympic Games, they are of a different mindset than the average tourist coming to board a cruise to Alaska. The focus is on Vancouver and British Columbia. They are here for longer. They spend more money. They have many more memorable experiences with everything supernatural BC has to offer, and with respect to my business, are so impressed by our award-winning handmade product that they continue to support us by shopping online.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for supporting our Made-in-BC independent craft business.

Sincerely,



Marc Lieberman
President & Founder
Mink Chocolates
marc@minkchocolates.com

Mink[®]
CHOCOLATES

October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

PacificSport Interior BC is a not-for-profit Regional Centre with a vision of healthy communities inspired and enabled to PLAY, PARTICIPATE and PERFORM through sport. We are committed to collaborate with community partners and serve as a resource hub that encourages, educates and engages participants to excel and be active for life.

On behalf of the PacificSport Interior BC Board of Directors, we are in total support of the Lil'wat (Lil'wat), x̱wməθḵwəy̱əm (Musqueam), Sḵw̱wú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

We believe in the power of multisport Games and the inspiration the Games can provide for BC, Canada and the world. Many remember the tremendous unity that brought a nation together when Vancouver and Whistler hosted the 2010 Games. Incredible moments that live on inside us. These moments for me personally, I still talk about today with my children, such as:

- Joannie Rochette's figure skating performance that rocked the nation with an emotional bronze medal performance after her mother had passed away days before competing. *(This showed incredible adversity and determination).*
- Sidney Crosby's overtime goal that gave Canada a 3-2 win over the USA for the gold medal. *(This was one example of the power of teamwork and belief in each other).*
- Lauren Woolstencroft who won 5 gold medals in the Paralympics in Alpine Skiing that propelled Canada to set a record for the most gold medals at any Paralympic Games. *(This inspired many youth with a disability to participate in sport and reach for the stars).*

As we have witnessed the power of sport from the 2010 Games, we have another opportunity that can propel all British Columbians to address many challenges we face today. These include environmental, economic, housing, reconciliation and health challenges. The Indigenous-led 2030 Winter Games bid will have global impact on reconciliation, education and the other challenges that can be seen as opportunities for British Columbia.

Working in the sport sector our organisation witnesses the challenges our youth face today with declining participation. This has been elevated by the pandemic as one cause. We believe the Government of British Columbia has a tremendous opportunity before us and we urge you to support the 2030 Winter Games bid.

It takes a COMMUNITY to build a CHAMPION

I would like to leave you with a quote from a parent, who's child was participating in one of our XploreSportZ camps:

"My son Reid was so moved and inspired by the program today, specifically the opportunity to meet Greg Stewart. It's the first time Reid is watching the Olympics on TV and he was blown away to meet a real Olympian. He was buzzing all evening. Well done to you and the team for thinking of having him come and interact with the group, just brilliant. Reid is bragging to everyone that he got to play sports with an Olympian. He won't soon forget it! It was a great week. The concept of this camp and getting the opportunity to try a variety of sports is so great. Reid loved the rock climbing. Thanks again."
From Robin, mom of camper Reid age 7.

Please note that after this camp, Reid became a member of the Kamloops Track and Field Club because of the impact that Paralympic gold medal athlete, Greg Stewart had on this child. The power of sport can ignite a nation.

PacificSport Interior BC endorses an Indigenous-led 2030 Winter Games and would like the Government of British Columbia to support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your consideration to move a Province and a better Canada with global impact,



Carolynn Boomer, Executive Director
PacificSport Interior BC
910 McGill Road
Kamloops, BC V2C 6N6

It takes a COMMUNITY to build a CHAMPION

October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of PEG Nanaimo Investors, LLC, the ownership group for the Nanaimo Courtyard by Marriott I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵwəy̱əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

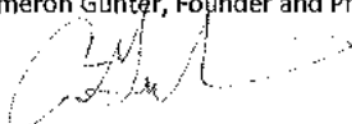
The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Hospitality sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The Pandemic that we are only now emerging from set back the hospitality industry several years and having a world wide event will help offset the challenges of the last several years. The Olympics not only brings business during the games, but also creates a ongoing interest in the community for generations to come. British Columbia is well suited to capitalize on such an event with its natural beauty and welcoming community. As the newest hotel in British Columbia (due to open early 2023) we have invested significant capital and partnered with the local first nation and would consider it a privilege to share our culture and spirit of service with the Olympic visitors.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
Cameron Gunter, Founder and President of PEG Companies



July 19, 2022

Tricia Smith
President
Canadian Olympic Committee



Dear Tricia,

RE: Opportunity for BC 2030 Olympic & Paralympic Winter Games

On behalf of the Board of Directors of the Richmond Olympic Oval Corporation, I would like to pass on the Board's enthusiasm for the Canadian Olympic Committee's intention to bid on the 2030 Olympic and Paralympic Games for British Columbia.

The Richmond Olympic Oval was the signature competition venue of the 2010 Olympic Games. Millions of people from all over the world witnessed greatness under the Oval's incredible, *Made-in-BC* wood wave roof, culminating in Canadian gold from not only our Men's Team Pursuit, but from former world record holder (and now Oval Board member), Christine Nesbitt. In the 12 years since the Games, the Oval has become an extraordinary example of a sustainable Olympic legacy that continues to deliver the very best of recreation, sport and fitness to the community while supporting the pursuits of top Canadian athletes.

I would be remiss if I did not commend the City of Richmond for their vision of the Richmond Olympic Oval. That vision paved the way for a sustainable and highly valued community legacy, all the while retaining the structural and mechanical capability for converting the 400m long track speed skating configuration. The venue is in excellent operating order as a result of the on-going investments and care given over the last several years. As such, all mechanical systems required to create a 400m oval remain in tact.

We encourage your team to continue to engage our senior staff to negotiate acceptable terms for the use of the Richmond Olympic Oval. In the meantime, we wish you the best of luck in this most exciting pursuit.

Sincerely,

A handwritten signature in black ink, appearing to read "Dennis Skulsky".

Dennis Skulsky
Chair, Board of Directors
Richmond Olympic Oval Corporation

September 12, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of Roxxy Bomb's Pet Food + Supplies, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵəy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. It put a spotlight on our communities to share with the world. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the retail sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. The Games will assist in further establishing valuable infrastructure for our community and provide additional employment opportunities as it will help drive visitation and tourism to our area post-event.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
James Bingham
Owner/Operator
Roxxy Bomb's Pet Food + Supplies

28 September 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Minister of Citizens' Services
Parliament Buildings
Victoria BC V8V 1X4

Dear Minister Beare:

On behalf of the University of Victoria, I would like to express my full support of the Lil'wat (Lil'wat), x̱məθḵw̱əy̱əm (Musqueam), Sḵw̱x̱w̱ú7mesh (Squamish) and səliwətaɬ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities and the energy in the region leading up to and during the 2010 games was exciting to experience. Many infrastructure benefits such as the improved sea to sky highway, new world-class venues for locals and athletes to enjoy, and Indigenous signage improved the province's cultural understanding and provided for an enduring legacy. As our province emerges from this global pandemic and looks to a more inclusive future, the opportunity to establish a similar inspirational goal will unite all British Columbians and help move us forward in addressing economic, environmental, housing, reconciliation, and health challenges that unfortunately continue to endure. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

I encourage the development of a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors, through which we can accelerate our ability to achieve our collective priorities.

The University of Victoria is working to connect with community partners to realize our shared goals. With our innovative and impactful research, motivated students, and reputation as a leader in sustainability and Indigenous governance, we believe that the bid for the 2030 Winter Games is timely and will be

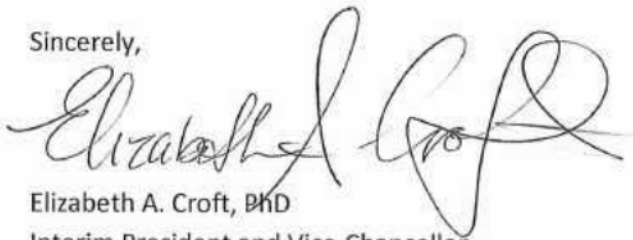
We acknowledge and respect the ləḵw̱əj̱ən peoples on whose traditional territory the university stands and the Songhees, Esquimalt and W̱SÁNEĆ peoples whose historical relationships with the land continue to this day.

mutually beneficial for highlighting the work that has already been accomplished, as well as act as a catalyst for further innovation and growth.

Therefore, we wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read 'Elizabeth A. Croft', with a large, stylized flourish at the end.

Elizabeth A. Croft, PhD

Interim President and Vice-Chancellor

Vice-President Academic and Provost

for Kevin Hall, President and Vice-Chancellor

September 26, 2022

The Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Mark:

On behalf of Vancouver Fraser Port Authority, I would like to express my full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our communities. Creating job opportunities and growing the tourism industry. As our province emerges from this global pandemic, we need another inspirational goal that will unite all British Columbians and help us to address the economic, environmental, housing, reconciliation, and health challenges that continue to concern us. The leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Working in the Events sector, we are facing our own set of challenges. I strongly believe that a clear plan for hosting the 2030 Games that incorporates the feedback of various communities and sectors can vastly accelerate our ability to achieve our priorities. After 2 years of the events industry being completely paralyzed, this would regenerate and reinvigorate the industry and economy.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.

Sincerely,
Frans Hancke



October 5, 2022

The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

Dear Minister Beare:

On behalf of VMF, I would like to express my full support of the Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliłwətaɬ (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

As young cities on territories whose original descendants have long been fighting for recognition and restitution, an Indigenous led bid is a unique opportunity for global leadership in centring Indigenous Nations. If the 2010 Olympics brought economic prosperity, increased housing stock, innovation and investment to our region, the 2030 games will do this for the benefit of Host Nations first and foremost.

Historically, opportunities like hosting the Olympic games have left Indigenous and marginalized people behind. We learned much in our Olympic hosting experience in 2010, and much has changed in that time. From global movements that have shifted us to a more inclusive and equitable way of thinking, to facing the realities and calls to action of the 2015 Truth and Reconciliation report.

Through VMF, we work to ensure that public space is serving its highest and best uses, and we do this through public art and celebration. We seek to build a society that deeply values arts and culture, and these values are no more firmly held than amongst Indigenous Nations. Through our Blanketing the City program, we work under the leadership of Debra Sparrow (Musqueam) to "blanket" our region in traditional Coast Salish designs. I look forward to watching the Host Nations wrap the Olympic games in traditions, art, song, and story in a way never seen before.



I trust that the Provincial Government is taking leadership from the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation. My team and I stand behind the 2030 bid for the Olympic Games, and will work hard to hold ourselves and our peers accountable to a Games that will set a new standard for the IOC globally.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read 'Andrea Curtis'.

Andrea Curtis
Executive Director
306.516.0219
vanmurfest.ca





The Honourable Lisa Beare
Minister of Tourism, Arts, Culture and Sport
Parliament Buildings
Victoria, British Columbia V8V 1X4

October 5th, 2022

Dear Minister Beare:

On behalf of the Whistler Mountain ski club, I would like to express our full support of the Lil'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səliwətał (Tsleil-Waututh) Nations in their efforts to lead an Indigenous bid to host the 2030 Olympic and Paralympic Winter Games in British Columbia.

The experience of the Vancouver 2010 Games brought tremendous benefits and lasting legacies to our community of Whistler. Those Games secured the Dave Murray National Training Center located on Whistler Mountain which allows our club to have guaranteed training space and a world class venue to host local, national, and international events and races. This has proven instrumental in sustain the viability and health of Alpine skiing in this country. While the training center is a physical example, for an inspirational one, there are a host of local athletes who were in their early teenage years during the 2010 Games who are now winning medals and competing on the World, Olympic and Para Olympic stage. Most notably, Marrielle Thompson who has medals in Ski Cross, Jack Crawford who won Bronze in Alpine Combine in Beijing and Mollie Jepsen who is a multiple Para Olympic medalist and Canada's flag bearer in the Beijing closing ceremonies. On top of this, the leadership of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations, and their vision of harnessing the Games as a significant step toward reconciliation, provide us with the opportunity to make progress in ways that can impact generations to come.

Therefore, I wholeheartedly endorse an Indigenous-led 2030 Winter Games bid and urge the Government of British Columbia to fully support the efforts of the Lil'wat, Musqueam, Squamish and Tsleil-Waututh Nations to bring the Olympic and Paralympic Games back to our province.

Thank you for your support.
Sincerely,

Michael Janyk
Executive Director - Whistler Mountain Ski Club

2028 Rob Boyd Way, Whistler, BC, V8E 0B6
Tel:604-932-4644 | Fax:604-932-1180 | info@wmisc.info | www.wmisc.info



Total Headcount

s.13; s.16; s.17; s.21

s.13; s.16; s.17; s.21

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Help? Help? Help?

ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State- CPP/ET/ABCs (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State CPP/EI/MCBS (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State- CPP/ET/ABCs (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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Help Help Help		ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State CPP/EI/MCB (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State CPP/EI/MCBS (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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s.13; s.16; s.17; s.21

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ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State CPP/EI/MCHB (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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s.13; s.16; s.17; s.21

Helpful Hints		ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	Status: CPP/EI/WCB (w/ Position Multiplier)	Benefits Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day)	Months (rounded)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State CPP/EI/MCBS (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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s.13; s.16; s.17; s.21

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Help Help Help		ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State CPP/EI/MCB (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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ID	Org Structure	Function	Permanent (P) Temp (T)	Level	Position	Position Multiplier	Start Date	End Date	Salary (per person)	Bonus	Total Salary (w/ Position Multiplier)	State CPP/EI/MCBS (w/ Position Multiplier)	Benefit Plan Dental, etc. (w/ Position Multiplier)	Total (w/ Position Multiplier)	Months (to the day) (per person)	Months (rounded) (per person)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4	Aug 22
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s.13; s.16; s.17; s.21



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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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s.13; s.16; s.17; s.21

Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28
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s.13; s.16; s.17; s.21

s.13; s.16; s.17; s.21

Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Cash Flow														
G -72m Mar 24	G -60m Mar 25	G -48m Mar 26	G -42m Sep 26	G -36m Mar 27	G -30m Sep 27	G -24m Mar 28	G -21m Jun 28	G -18m Sep 28	G -15m Dec 28	G -12m Mar 29	G -9m Jun 29	G -6m Sep 29	G -3m Dec 29	Games Mar 30
													G +6m Sep 30	Cash flow check

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Page 521 of 607 TAC-2022-22927

s.13; s.16; s.17; s.21

Page 526 of 607 TAC-2022-22927

s.13; s.16; s.17; s.21

Page 527 of 607 TAC-2022-22927

G-72m Mar 14	G-60m Mar 25	G-48m Mar 26	G-42m Sep 26	G-36m Mar 27	G-30m Sep 27	G-24m Mar 28	G-21m Jun 28	G-18m Sep 28	G-15m Dec 28	G-12m Mar 29	G-9m Jun 29	G-6m Sep 29	G-3m Dec 29	Games Mar 30	G-16m Sep 30	Cash flow check
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Page 529 of 607 TAC-2022-22927

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Page 530 of 607 TAC-2022-22927

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Page 532 of 607 TAC-2022-22927

G-72m Mar 14	G-60m Mar 25	G-48m Mar 26	G-42m Sep 26	G-36m Mar 27	G-30m Sep 27	G-24m Mar 28	G-21m Jun 28	G-18m Sep 28	G-15m Dec 28	G-12m Mar 29	G-9m Jun 29	G-6m Sep 29	G-3m Dec 29	Games Mar 30	G-16m Sep 30	Cash flow check
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Page 536 of 607 TAC-2022-22927

G-72m	G-68m	G-48m	G-43m	G-36m	G-30m	G-24m	G-21m	G-28m	G-15m	G-12m	G-8m	G-6m	G-3m	Games	G-16m	Cash flow check
Mar 14	Mar 25	Mar 36	Sep 26	Mar 27	Sep 27	Mar 28	Jun 28	Sep 28	Dec 28	Mar 29	Jun 29	Sep 29	Dec 29	Mar 30	Sep 30	

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G-72m Mar 24	G-66m Mar 25	G-68m Mar 26	G-63m Sep 26	G-66m Mar 27	G-60m Sep 27	G-24m Mar 28	G-21m Jun 28	G-38m Sep 28	G-15m Dec 28	G-12m Mar 29	G-9m Jun 29	G-6m Sep 29	G-3m Dec 29	Games Mar 30	G-16m Sep 30	Cash flow check
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Page 542 of 607 TAC-2022-22927

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Select FA to Summarize

s.13; s.16; s.17; s.21

Total Salary (Inc Merit)	Stats- CPP/EI/WCB	Benefit Plan Dental, etc.	Total
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s.13; s.16; s.17; s.21

This sheet summarizes the staffing by Function. Select the Function to be reviewed from the dropdown above.

Note: This spreadsheet is locked, changes should be made to the 'All FAs' spreadsheet.

Org Structure	Function	Permanent (P) Temp (T)	Level	Position	position multiplier	Start Date	End Date	Salary	Total Salary (Inc Merit)	Stats- CPP/EI/WCB	Benefit Plan Dental, etc.	Total	Months (to the day)	Months (rounded)	Delayed Start 1	Delayed Start 2	Delayed Start 3	Delayed Start 4
s.16; s.17; s.21																		



s.13; s.16; s.17; s.21

Page 546 of 607 to/à Page 548 of 607

Withheld pursuant to/removed as

s.13 ; s.16 ; s.17 ; s.21 ; s.22

Page 549 of 607

Withheld pursuant to/removed as

s.13 ; s.16 ; s.17 ; s.21

Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
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s.13; s.16; s.17; s.21

Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
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s.13; s.16; s.17; s.21

Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
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s.13; s.16; s.17; s.21

Page 553 of 607

Withheld pursuant to/removed as

s.13 ; s.16 ; s.17 ; s.21

Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28	Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28	Mar-28	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30
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s.13; s.16; s.17; s.21

Page 556 of 607

Withheld pursuant to/removed as

s.13 ; s.16 ; s.17 ; s.21

G -72m	G -60m	G -48m	G -42m	G -36m	G -30m	G -24m	G -21m	G -18m	G -15m	G -12m	G -9m	G -6m	G -3m	Games	G +6m
Mar 24	Mar 25	Mar 26	Sep 26	Mar 27	Sep 27	Mar 28	Jun 28	Sep 28	Dec 28	Mar 29	Jun 29	Sep 29	Dec 29	Mar 30	Sep 30

s.13; s.16; s.17; s.21

G -72m	G -60m	G -48m	G -42m	G -36m	G -30m	G -24m	G -21m	G -18m	G -15m	G -12m	G -9m	G -6m	G -3m	Games	G +6m
Mar 24	Mar 25	Mar 26	Sep 26	Mar 27	Sep 27	Mar 28	Jun 28	Sep 28	Dec 28	Mar 29	Jun 29	Sep 29	Dec 29	Mar 30	Sep 30

s.13; s.16; s.17; s.21

G -72m	G -60m	G -48m	G -42m	G -36m	G -30m	G -24m	G -21m	G -18m	G -15m	G -12m	G -9m	G -6m	G -3m	Games	G +6m
Mar 24	Mar 25	Mar 26	Sep 26	Mar 27	Sep 27	Mar 28	Jun 28	Sep 28	Dec 28	Mar 29	Jun 29	Sep 29	Dec 29	Mar 30	Sep 30

s.13; s.16; s.17; s.21

G -72m	G -60m	G -48m	G -42m	G -36m	G -30m	G -24m	G -21m	G -18m	G -15m	G -12m	G -9m	G -6m	G -3m	Games	G +6m
Mar 24	Mar 25	Mar 26	Sep 26	Mar 27	Sep 27	Mar 28	Jun 28	Sep 28	Dec 28	Mar 29	Jun 29	Sep 29	Dec 29	Mar 30	Sep 30

s.13; s.16; s.17; s.21

BC 2030
4.2 Salaries and benefits
Variance Analysis

Permanent Total			
Temporary Total			

					BC 2030 (2022 CDN Dollars)			Calgary 2026 (Benchmark) (VANOC Staffing with Original Calgary Salaries)			VANOC (2010 CND Dollars s. 13; s. 16; s. 17; Dollars)					
Total					s.13; s.16; s.17; s.21											
FA	Division Description	VANOC	Total Salary	Stats or Vacation Payout	Benefits	Cash	VIK Budget	Total Budget	Cash Actuals	VIK Actuals	Total Actuals	Cash Actuals	VIK Actuals	Total Actuals	VIK %	Total Benefits

01 s.13; s.16; s.17; s.21

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Confidential and Commercially Sensitive

				Total Headcount by Month																					
Variance from Benchmark		Variance from VANOC																							
				0																					
				7																					
s.13; s.16; s.17; s.21																									
Games - 'x' years				7																					
Variance \$	Variance %	Variance \$	Variance %	Notes	Max Head Count per Model	Total Headcount per VANOC Report	Total Headcount Months	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23				

s.13; s.16; s.17; s.21

				0											17										
				6											5										
Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	

s.13; s.16; s.17; s.21

[illegible][illegible]

	3067	2370	360	120	58	20	14	12	0
	Games	Paras	Dissolution						
Jan-30	Feb-30	Mar-30	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30

s.13; s.16; s.17; s.21

RE: Olympic Winter Games 2030 - s.16; s.17; s.21

From: Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>
To: Andrew Baker <abaker@olympic.ca>, Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>, Schneider, Amy TACS:EX <Amy.Schneider@gov.bc.ca>, Currie, David TACS:EX <David.Currie@gov.bc.ca>, Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>, Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>, Benoit Gendron <Benoit.Gendron@pch.gc.ca>, James Allen <james.allen@pch.gc.ca>, Elise Smith <elise.smith@pch.gc.ca>, Kristen Brawley <kristen.brawley@pch.gc.ca>
Cc: Conibear, Mary HLTH:IN <mconibear@callastrategies.com>, Tia Lore <tlore@olympic.ca>, Koteki Inaba <kinaba@olympic.ca>, Matthew Bongiorno <mbongiorno@olympic.ca>
Sent: September 30, 2022 11:41:44 AM PDT
Received: September 30, 2022 11:41:46 AM PDT
Attachments: image001.png
Thanks for this, Andrew. s.13; s.16; s.17; s.21
s.13; s.16; s.17; s.21

From: Andrew Baker <abaker@olympic.ca>
Sent: September 30, 2022 11:21 AM
To: Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>; Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>; Schneider, Amy TACS:EX <Amy.Schneider@gov.bc.ca>; Currie, David TACS:EX <David.Currie@gov.bc.ca>; Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>; Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>; Benoit Gendron <Benoit.Gendron@pch.gc.ca>; James Allen <james.allen@pch.gc.ca>; Elise Smith <elise.smith@pch.gc.ca>; Kristen Brawley <kristen.brawley@pch.gc.ca>
Cc: Conibear, Mary HLTH:IN <mconibear@callastrategies.com>; Tia Lore <tlore@olympic.ca>; Koteki Inaba <kinaba@olympic.ca>; Matthew Bongiorno <mbongiorno@olympic.ca>
Subject: Olympic Winter Games 2030 - Key Documents

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hi All,

Please see attached and below documents, just received from the IOC and PWC. Note that the Team has not yet reviewed the IOC documents but will do so next week to assess differences and impacts. With the PWC document, we will be meeting with them on Monday to review and make adjustments to wording so please consider this a draft, with an updated version to come next week. We wanted to get the info into your hands as quickly as possible given your timelines.

From IOC this Morning:
s.13; s.16; s.17; s.21

Social & Economic Impact:
s.13; s.16; s.17; s.21

Thanks for your ongoing collaboration. Please let us know if you have questions.

Andrew

**Andre Bake
w r**

Vice-président, Relations internationales et affaires publiques | Vice President, International Relations and Public Affairs

Comité olympique canadien | Canadian Olympic Committee

500, boul. René-Lévesque Ouest, 2ème étage, Montréal (Qc) Canada H2Z 1W7

T +1 514 861-5384 | C +1 514 709-1702 | abaker@olympic.ca

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FIER D'ÊTRE
PROUD TO BE



Les efforts du Comité olympique canadien visant à nous rassembler par le sport ont lieu sur les territoires visés par un traité ou non cédés qui font partie de l'Île de la Tortue. Nous reconnaissons que nos deux sièges sociaux sont situés sur les territoires traditionnels des Mississaugas de Credit, des Anishinaabe, des Chippewa, des Haudenosaunee, des Wendat et de la nation Kanien'kehà:ka.

The Canadian Olympic Committee's work of uniting people through sport occurs on the traditional treaty and unceded territories that are part of Turtle Island. We acknowledge that our two head offices are located on the traditional territories of the Mississaugas of the Credit, the Anishnabeg, the Chippewa, the Haudenosaunee, the Wendat peoples, and Kanien'kehà:ka Nation.

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RE: Olympic Winter Games 2030 - s.16; s.17; s.21

From: Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>
To: Andrew Baker <abaker@olympic.ca>, Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>, Schneider, Amy TACS:EX <Amy.Schneider@gov.bc.ca>, Currie, David TACS:EX <David.Currie@gov.bc.ca>, Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>, Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>, Benoit Gendron <Benoit.Gendron@pch.gc.ca>, James Allen <james.allen@pch.gc.ca>, Elise Smith <elise.smith@pch.gc.ca>, Kristen Brawley <kristen.brawley@pch.gc.ca>
Cc: Conibear, Mary HLTH:IN <mconibear@callastrategies.com>, Tia Lore <tlore@olympic.ca>, Matthew Bongiorno <mbongiorno@olympic.ca>
Sent: 3 October 0, 0200 1:4P:12 RM RDT
Received: 3 October 0, 0200 1:4P:11 RM RDT
Attachments: image221.png

Thanks, Andrew. Let us review this material and we will get back to you if we have any questions.

From: Andrew Baker <abaker@olympic.ca>
Sent: September 30, 2022 1:28 PM
To: Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>; Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>; Schneider, Amy TACS:EX <Amy.Schneider@gov.bc.ca>; Currie, David TACS:EX <David.Currie@gov.bc.ca>; Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>; Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>; Benoit Gendron <Benoit.Gendron@pch.gc.ca>; James Allen <james.allen@pch.gc.ca>; Elise Smith <elise.smith@pch.gc.ca>; Kristen Brawley <kristen.brawley@pch.gc.ca>
Cc: Conibear, Mary HLTH:IN <mconibear@callastrategies.com>; Tia Lore <tlore@olympic.ca>; Matthew Bongiorno <mbongiorno@olympic.ca>
Subject: RE: Olympic Winter Games 2030 - Key Documents

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Hi Kim,

s.13; s.16; s.17; s.21

Thanks,

Andrew

Andre Baker

Vice-président, Relations internationales et affaires publiques | Vice President, International Relations and Public Affairs

Comité olympique canadien | Canadian Olympic Committee

222, boul. René-Lévesque Ouest, 5^{me} étage, Montréal QC H0J 1Z6

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FIER D'ÊTRE
PROUD TO BE



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From: Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>

Sent: September 30, 2022 2:42 PM

To: Andrew Baker <abaker@olympic.ca>; Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>; Amy Schneider <Amy.Schneider@gov.bc.ca>; Currie, David TACS:EX <David.Currie@gov.bc.ca>; Kyle Todoruk <Kyle.Todoruk@gov.bc.ca>; Lia Threlfall <Lia.Threlfall@gov.bc.ca>; Benoit Gendron <Benoit.Gendron@pch.gc.ca>; James Allen <james.allen@pch.gc.ca>; Elise Smith <elise.smith@pch.gc.ca>; Kristen Brawley <kristen.brawley@pch.gc.ca>

Cc: Mary Conibear <mconibear@callastrategies.com>; Tia Lore <tllore@olympic.ca>; Koteki Inaba <kinaba@olympic.ca>; Matthew Bongiorno <mbongiorno@olympic.ca>

Subject: RE: Olympic Winter Games 2030 - s.16; s.17; s.21

CAUTION: This is an external email from a sender outside of the Canadian Olympic Committee.

Please DO NOT CLICK any links or download any attachments unless you recognize the sender and know the content is safe.

Thanks for this, Andrew. s.13; s.16; s.17; s.21
s.13; s.16; s.17; s.21

From: Andrew Baker <abaker@olympic.ca>

Sent: September 30, 2022 11:21 AM

To: Lacharite, Kim A TACS:EX <Kim.Lacharite@gov.bc.ca>; Burnes, Jane I TACS:EX <Jane.Burnes@gov.bc.ca>; Schneider, Amy TACS:EX <Amy.Schneider@gov.bc.ca>; Currie, David TACS:EX <David.Currie@gov.bc.ca>; Todoruk, Kyle TACS:EX <Kyle.Todoruk@gov.bc.ca>; Threlfall, Lia TACS:EX <Lia.Threlfall@gov.bc.ca>; Benoit Gendron <Benoit.Gendron@pch.gc.ca>; James Allen <james.allen@pch.gc.ca>; Elise Smith <elise.smith@pch.gc.ca>; Kristen Brawley <kristen.brawley@pch.gc.ca>

Cc: Conibear, Mary HLTH:IN <mconibear@callastrategies.com>; Tia Lore <tlore@olympic.ca>; Koteki Inaba <kinaba@olympic.ca>; Matthew Bongiorno <mbongiorno@olympic.ca>

Subject: Olympic Winter Games 2030 - s.16; s.17; s.21

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s.13; s.16; s.17; s.21

Social & Economic Impact:
s.13; s.16; s.17; s.21

Thanks for your ongoing collaboration. Please let us know if you have questions.

Andrew

Andre Baker

Vice-président, Relations internationales et affaires publiques | Vice Resident, International Relations and Public Affairs

Comité olympique canadien | Canadian Olympic Committee

22, boul. René-Lévesque Ouest, 5^{me} étage, Montréal (Québec) H0 1Z W

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FIER D'ÊTRE
PROUD TO BE



Les efforts du Comité olympique canadien visant à nous rassembler par le sport ont lieu sur les territoires visés par un traité ou non cédés qui font partie de l'Île de la Tortue. Nous reconnaissons que nos deux sièges sociaux sont situés sur les territoires traditionnels des Mississaugas de Credit, des Anishinaabe, des Chippewa, des Haudenosaunee, des Zéjé et de la nation Kanien'kehà:ka.

From: [Chief Wayne Sparrow](#)
To: [OfficeofthePremier, Office PREM:EX](#)
Cc: [Wilson Williams \(Sxwixwtn\)](#); [dean.nelson@lilwat.ca](#); [chief@twnation.ca](#); [Minister, TACS TACS:EX](#); [Meggs, Geoff PREM:EX](#); [Wanamaker, Lori PREM:EX](#); [Farrance, Melissa TACS:EX](#); [tsmith@olympic.ca](#); [ghamamoto@paralympic.ca](#)
Subject: 47695 Incoming - Hosting Proposal for an Indigenous-led 2030 Olympic and Paralympic Winter Games in British Columbia
Date: October 12, 2022 3:10:55 PM

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Dear Premier,

The Líl'wat (Lil'wat), xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations are pleased to provide the Government of British Columbia a formal proposal related to hosting an Indigenous-led 2030 Olympic and Paralympic Winter Games in British Columbia.

Please find attached a cover letter, in addition to the following documentation regarding this exciting project.

- 2030 Hosting Proposal 2022 10 12
- Appendix C Brief 2_Games Engagement 2030 Fall 2022
- Appendix D 2030 Letters of Support (not attached but available upon request)
 - 100 letters provided to the Ministry of Tourism, Arts, Culture, and Sport
- Appendix F PwC The Socio-Economic Impact of the 2030 Winter Games in BC
- Appendix G PwC Tourism potential of the 2030 Winter Games in BC

We look forward to meeting with you to discuss in greater detail at your earliest convenience.

hay čxʷ qə

Chief Wayne Sparrow
Musqueam Indian Band



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17



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s.12; s.13; s.16; s.17



s.12; s.13; s.16; s.17

Legal issues and advice:

s.12; s.13; s.14; s.16; s.17



s.12; s.13; s.14; s.16; s.17



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