

Main, Grant TRAN:EX

From: Stephanie Sharp <ssharp@ferax.ca>
Sent: Thursday, November 12, 2015 8:25 AM
To: Main, Grant TRAN:EX
Cc: Stuart McLaughlin; Ken Cretney
Subject: s.13,s.17
Attachments: s.13,s.14,s.17
s.13,s.17

Grant,

s.13,s.17

s.13,s.17

s.13,s.17

Regards,
Stephanie

Page 003 to/à Page 023

Withheld pursuant to/removed as

s.14;s.13;s.17



January 14, 2015

Stuart McLaughlin, Chair
Board of Directors
BC Pavilion Corporation
999 Canada Place, Suite 200
Vancouver BC V6C 3C1

Dear Chair McLaughlin:

Re: 2015/16 Mandate Letter

British Columbians have come to expect the high quality products and services delivered by their provincial public sector organizations. The Province is well served by our public sector organizations. It is the responsibility of the boards and senior management teams of these organizations to lead and manage in the best interests of the Province and the taxpayer by strengthening accountability and promoting cost control.

One of government's core values is respect for the taxpayer's dollar. It is critical that public sector organizations operate as efficiently as possible, in order to ensure British Columbians are provided with services at the lowest cost possible. This requires constant focus on maintaining a cost-conscious and principled culture through the efficient delivery of services that stand the test of public scrutiny and help develop a prosperous economy in an environmentally sustainable manner. The foundation of this work is the government's commitment to controlling spending and balancing the budget.

BC Pavilion Corporation (PavCo) is directed to take the following specific strategic priority actions for 2015/16:

1. Lead and report back on PavCo's domestic and international sales and marketing program for the Vancouver Convention Centre, that supports PavCo's achievement of its performance goals, including increasing non-resident delegate days. Ensure marketing strategies are aligned with Destination BC's overall marketing strategy. Status updates on the Program and non-resident delegate day results are to be provided by June 30, 2015 and December 31, 2015;
2. Lead and report back on plans to increase attendance to and economic benefits from BC Place Stadium events which support PavCo's achievement of its performance goals. Status updates are to be provided by June 30 2015 and December 31, 2015;
3. Work with the Ministry of Transportation and Infrastructure (the Ministry) to ensure all financial management and fiscal targets and reporting requirements, as identified in the Ministry budget letter to PavCo are met and inform the



Ministry in a timely manner of any pressures in meeting these financial targets and the related mitigation strategies; and

4. Continue to maximize private sector revenue for the public facilities owned/managed by PavCo and continue to maximize economic benefit to the Province of BC and minimize reliance on government funding.

These specific strategic priority actions and the Taxpayer Accountability Principles actions are to be included and integrated in your 2015/16-17/18 Service Plan.

As part of the commitment to fiscal responsibility and to ensure the best possible use of government resources, provincial public sector organizations now operate under the Taxpayer Accountability Principles (attached) announced by Premier Christy Clark in June 2014. Through the implementation of Taxpayer Accountability Principles, leadership teams in public sector organizations are leading a change to a cost-conscious public sector that strengthens cost management capabilities and fosters a principled culture of efficiency and accountability at all levels. This leadership includes implementing your organization's Code of Conduct which contains conflict of interest provisions and post-employment restrictions.

PavCo is expected to fully adopt the Taxpayer Accountability Principles – cost consciousness (efficiency), accountability, appropriate compensation, service, respect and integrity. The actions, as detailed in the 2014 Transition Letter, are to be completely implemented in 2015/16. For further information on the Taxpayer Accountability Principles, please see, <http://gov.bc.ca/crownaccountabilities>

To support the implementation of the Taxpayer Accountability Principles, please ensure all board members sign this 2015/16 mandate letter and that the signed letter is posted publicly on your organization's website.

Government is committed to further strengthening accountability, improving the management of public funds and revitalizing the relationship between government and public sector organizations. This strong focus on improved two-way communication is to support and ensure a complete understanding of government directions, expectations, accountabilities and alignment with strategic priorities. As such, it is important that each of us advise the other in a timely manner of any issues that may materially affect the business of PavCo and/or the interests of government, including information on any risks to achieving financial forecasts and performance targets.

I look forward to our regular quarterly meetings that focus on strategic priorities, performance against the Taxpayer Accountability Principles, results and working together to protect the public interest at all times.



Todd G. Stone
Minister of Transportation and Infrastructure
and Minister Responsible for BC Pavilion
Corporation

Date: January 14, 2015

Stuart McLaughlin, Chair
BC Pavilion Corporation

Date:

Jan 23/15

Michael J. Ballingall, Director
BC Pavilion Corporation

Date:

Jan 23/15

Theresa Breining, Director
BC Pavilion Corporation

Date:

Jan 23/15

Frank W. Palmer, Director
BC Pavilion Corporation

Date:

Jan 23/15

Stephanie Sharp, Director
BC Pavilion Corporation

Date:

Jan 23/15

Don Zurowski, Director
BC Pavilion Corporation

Date:

Jan 23/15



cc: Honourable Christy Clark
Premier

John Dyble
Deputy Minister to the Premier and Cabinet Secretary

Peter Milburn
Deputy Minister and Secretary to Treasury Board
Ministry of Finance

Cheryl Wenezenki-Yolland
Associate Deputy Minister
Ministry of Finance

Grant Main
Deputy Minister
Ministry of Transportation and Infrastructure

Michael J. Ballingall, Director
BC Pavilion Corporation

Theresa Breining, Director
BC Pavilion Corporation

Frank W. Palmer, Director
BC Pavilion Corporation

Stephanie Sharp, Director
BC Pavilion Corporation

Don Zurowski, Director
BC Pavilion Corporation

Ken Cretney, Interim President and Chief Executive Officer
BC Pavilion Corporation

Attachment: Taxpayer Accountability Principles



B.C. Taxpayer Accountability Principles

Further information available at: <http://gov.bc.ca/crownaccountabilities>

- | | |
|--|---|
| 1 Cost Consciousness (Efficiency) | Strengthen cost management capabilities and foster a culture of cost-consciousness at all levels of public sector organizations. Provide public services and programs as efficiently and effectively as possible to "bend the cost curve" and support sustainable public policies and programs as a lasting legacy for generations to come. |
| 2 Accountability | Transparently manage responsibilities according to a set of common public sector principles in the best interest of the citizens of the province. By enhancing organizational efficiency and effectiveness in the planning, reporting and decision making, public sector organizations will ensure actions are aligned with government's strategic mandate. |
| 3 Appropriate Compensation | Comply with a rigorous, standardized approach to performance management and employee compensation, which reflects appropriate compensation for work across the public sector that is consistent with government's taxpayer accountability principles and respectful of the taxpayer. |
| 4 Service | Maintain a clear focus on positive outcomes for citizens of British Columbia by delivering cost-efficient, effective, value-for-money public services and programs. |
| 5 Respect | Engage in equitable, compassionate, respectful and |



effective communications that ensure all parties are properly informed or consulted on actions, decisions and public communications in a timely manner. Proactively collaborate in a spirit of partnership that respects the use of taxpayers' monies.

6 Integrity

Make decisions and take actions that are transparent, ethical and free from conflict of interest. Require the establishment of a strong ethical code of conduct for all employees and executives. Serve the citizens of British Columbia by respecting the shared public trust and acting in accordance with the taxpayer accountability principles.

BC Place 2015/16 Performance and Marketing Strategy

BC Place is a multi-host venue, which supports two sports teams and has also been extremely successful in attracting other major events:

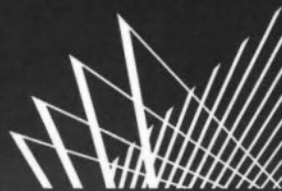
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Page 031

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FISCAL 2016 SALES & MARKETING STRATEGY



BC PLACE



Page 033 to/à Page 037

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Attachment 1 – Major scheduled events for 2015/16

- Contact Winter Music Festival is confirmed for December 15 - 31.
- Vancouver International Boat Show January 14 – 25
- Monster Jam January 26 - February 1
- BC Home & Garden Show February 9 to 25
- World Rugby Sevens March 6 -15
- Canada National Men's Soccer March 23 – 25
- Vancouver Sun Run April 11 – 20
- EAT! Vancouver April 25 – May 4
- s.17
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s.13,s.17

CONFIDENTIAL information required to advise the Minister.

Page 040 to/à Page 041

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13. Distracted Driving

JAG will be bringing forward options with respect to a range of possible new penalties for distracted driving. Each penalty is intended to strike a reasonable approach that will reinforce the severity of the violation, but not be so substantial that it will not be enforced by police or upheld in court.

- Ontario recently implemented \$1,000 fines, but it is too soon to assess the impact.
- Vehicle impoundment is unlikely to be presented to Minister Anton as an option.
- The Canadian Council of Motor Transport Administrators has published research and statistical reference papers on the use of electronic devices while driving.

FINANCIAL IMPLICATIONS:

- None.

PREPARED BY:

Sandy Evans, Transportation Policy Branch
250-953-4940

REVIEWED BY:

Deborah Bowman, ADM
Transportation Policy and Programs

Kevin Richter, ADM
Highways Department

Kevin Volk, A/ADM
Partnerships Department

INITIALS

DB

KR

KV

- ICBC advised that there are significant challenges in terms of managing impacts to brokers that need to be carefully considered.
- We have directed ICBC to make this happen as soon as possible. MOTI staff will be working with ICBC towards being able to announce/launch online insurance products.

10. E-Ticketing and Online Payments

On May 31, 2012, legislation was passed (Bill 52) amending the *Motor Vehicle Act* to enable the Road Safety Initiative (RSI) and create a new administrative justice model for traffic violations.

- In July 2012, the RSI received funding for the initial planning and development phase.
- Since then, the RSI project team procured a vendor to develop business architecture and requirements.
- Deliverables completed to date include: Business and Process Architecture; Business Requirements and Capabilities; Change Management Strategy; and Implementation Plan and Costing Estimates.
- RSI project team revised the business case with updated costs and project plan to obtain funding approval, and is anticipating a response in early fall, 2015.
- RSI is expected to be implemented over the next four to five years.

11. Chief Justice – Discount Rate

In April, 2014, the Chief Justice amended the discount rates for Future Care (from 3.5% to 2%) and for Future Wage Loss (from 2.5% to 1.5%).

- These changes resulted in material impacts to ICBC's net income and the Province's fiscal plan. Prior to 2014, the discount rate had not been changed for 30 years.
- s.12,s.13

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12. Safety Progress Reporting

RoadSafetyBC plans to issue their annual vehicle related fatalities report which indicates that fatalities in 2014 have increased for the first time in five years. The report contains statistics without any context around safety improvements, traffic volume changes, external factors such as weather severity, etc.

- Crash statistics on their own do not accurately portray the state of road safety in the province
- MOTI is developing a comprehensive safety report which will contain:
 - 10 years of crash statistics;
 - Statistical analysis of causal factors and annual variances;
 - Inventory of highway improvements made throughout the province;
 - Policy changes implemented to reduce crashes; and
 - Significant weather events throughout the period and its impact on local crash performance.
- This will give context to safety performance and document the impact road improvements and policy changes have on highway safety while understanding the effect of external influences such as traffic volume changes and changing weather patterns.

6. Traffic Stops (Protocols) – BC on the Move Commitment

The Ministry is working with Police Services on the sensitive issue of pulling over violators on the side of the main highways, causing queuing and long traffic delays.

- Current practice is to park their police cruiser partially in the travelled lane to provide a shadow for the police officer when they are interacting with the driver.
- This can cause significant traffic queuing and traffic delays which can also lead to aggressive driving and secondary crashes.
- Police Services have expressed concerns about addressing this issue as it is considered a worker safety and legal liability item.
- The legal liability is based on concerns that a driver being pulled over may injure an innocent party if they are allowed to continue driving until they find a place to pull clear of the main roads
- We are looking for JAG Police Services support as MOTI continues to work through this issue with RCMP and local police forces.

7. HOV Lane Access for Electric Vehicles

To increase awareness of and to provide an incentive to purchase electric vehicles, MOTI is pursuing a regulatory amendment that will allow single occupant pure battery electric (i.e. Nissan LEAF, Tesla) and Plug-in Hybrid Electric (i.e. Chevrolet VOLT) vehicles to use HOV lanes without meeting vehicle occupancy requirements.

- JAG, the BC Association of Chiefs of Police, and affected municipalities have been consulted, and have not opposed the initiative.
- The regulation change will be brought forward in October 2015 for Cabinet consideration.
- A decal has been designed to identify the electric vehicles approved to use the HOV lanes. 2,000 decals are being produced in preparation for an early November 2015 launch.
- An owner of an electric vehicle will be able to apply to MOTI for a decal to affix to their vehicle.
- A website will be available to provide details on the program and the application form.

8. s.12,s.13

9. ICBC Digital Strategy

Minister Stone's mandate letter from the Premier includes the development of a digital strategy to enhance ICBC customer service.

- ICBC developed a draft strategy that offers online driver abstracts and claims history letters, and driver's licence transactions in 2016.
- The ultimate step is online insurance offerings.

- The decals will be provided free of charge to every limousine service provider in BC.
- Decals will be distributed to 160 licensees in October for posting in 700 vehicles.
- Related messaging will be used on websites and communications from both the Registrar of Passenger Transportation and the Liquor Control and Licensing Branch.

4. Highway 16 Audit – Missing Women Commission of Inquiry (MWCI)

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5. Road Safety agenda

MOTI is the lead agency for highway safety in B.C. Safety improvements are based on three pillars - engineering, enforcement and education – known as the 3E's. MOTI takes a leadership role in all three:

- Engineering
 - MOTI has invested \$18 billion over the last 14 years to improve and maintain B.C.'s highways, with a specific focus on safety improvements.
 - Moving forward, we will invest an additional \$2.5 billion over 3 years, including \$100 million dedicated specifically to intersection safety and improvements within small communities across the province.
- Enforcement
 - MOTI's CVSE inspect over 30,000 trucks annually, monitor the performance of all trucking companies across the province, audit the performance of over 1,650 designated inspection facilities and, when necessary, undertake enforcement action against violators.
 - MOTI staff also work with law enforcement on operational policies such as Slow Down, Move Over, Winter Tires, Speed Limits and Left Lane Use.
- Education
 - Working with ICBC, our construction partners, and our winter awareness partners, MOTI delivers major education campaigns, including Shift into Winter and the Cone Zone.
 - DriveBC is one of government's most successful education campaigns with the catch phrase "know before you go".
- JAG's mandate relates to driver licensing, coordinating road safety partners such as Health Officers, the Coroner's office and Police Services, and developing and implementing the BC Road Safety Strategy 2015.
- JAG's focus is on enforcement and education with key areas like distracted driving and impaired driving.
- The Road Safety agenda in B.C. appears to be focused on enforcement and to a lesser extent, education. Engineering needs to be a key part of the agenda as countermeasures can play a significant role in reducing crashes.
- For example, there have been no fatal crashes on sections of the Cariboo Connector that have been four laned and must be an integral part of the road safety strategy.

BRIEFING NOTE FOR INFORMATION

DATE: October 6, 2015

PREPARED FOR: Honourable Todd Stone, Minister of Transportation and Infrastructure

MEETING: Honourable Suzanne Anton, Minister of Justice and Attorney General on
October 8 and 20, 2015

BACKGROUND:

The Ministry of Justice (JAG) and the Ministry of Transportation and Infrastructure (MOTI) have several program areas which work closely together on key areas of public safety. Meetings have been scheduled to discuss various areas where MOTI programming intersects with JAG programming.

DISCUSSION:

The following topics have been identified for discussion:

1. RCMP/Police: Sharing of Investigative Reports

Police regularly undertake detailed analysis of a crash scene following a serious or fatal crash or if they suspect criminal charges may be prosecuted, often closing a highway for hours. This information is rarely shared with road authorities and when it is shared, the information is slow getting to them. For example, MOTI has not received the RCMP report on the bus crash on the Coquihalla from the summer 2014.

- These reports include detailed surveys of the crash site, analysis of the events leading up to the crash (including speed estimates, braking, sequence of events, etc.), and causal factors that may have contributed to the crash (e.g. distracted driving, speeding, road conditions, etc.).
- They contain information that would be extremely helpful to MOTI in designing countermeasures to prevent similar crashes.
- We understand Police are extremely reluctant to release Traffic Analyst's crash reports because of concerns with personal privacy for the people involved in the crash and in keeping the information tight as charges are being contemplated.
- It would be helpful if JAG Police Services could assist in developing a protocol for releasing these reports to MOTI.

2. Sharing of ICBC Data for Road Safety Research Purposes

A private researcher is requesting ICBC crash data which will be merged with data from the Ministry of Health as part of a research project on prescription drugs and crash patterns.

- MOTI supports research activities where data usages are consistent with *Freedom of Information and Privacy Protection Act* and with people's expectations of privacy.
- ICBC's policy is not to provide their data for this type of project.
- MOTI will work with the ICBC board to review their privacy policy to determine whether it can be better aligned to support future projects, while taking the relationship with their customers into consideration.

3. Party Bus – Alcohol Awareness Campaign

The Province of BC (Province) is partnering with the limousine industry to increase awareness that the consumption of alcohol in vehicles is illegal in BC.

- MOTI worked with Liquor Control and Licencing Branch staff to design and develop a decal that clearly states "consuming alcohol in any vehicle is illegal in BC."

Road Safety Initiative – Phase I (E-Ticketing)

Background

Treasury Board has directed Ministry of Justice to return with a Business Case for Phase 1 Road Safety Initiative (RSI). (Previous submissions requesting funding in December 2014 and January 2015 were not approved). Phase I RSI includes e-Ticketing, online payment and Phase II planning work.

Ministry of Justice worked closely with the OCIO, Pay BC, ICBC and PRIMECorp to develop the most cost effective option for this initiative. Operating costs in the revised Business case have been reduced by \$20 million.

Current TB Submission

RSBC is anticipating a March Treasury Board date for this item, and has recently shared draft material with both ICBC and MOTI.

ICBC has flagged a number of issues with the current submission. The main issue is a discrepancy in the amount that ICBC will carry in terms of start-up costs. ICBC has agreed to carry a total of \$1.8M over 4 years (as there are \$1.8M in efficiencies expected in year 5), whereas the submission assumes (and states) that ICBC will carry start-up costs of \$7.8 million, to be repaid over a five year period.

ICBC has advised RoadSafety BC aware of these concerns (email from Susan Lucas to Sam MacLeod on December 1st)

Next Steps

RSBC staff are reviewing ICBC's concerns, but have not yet been able to respond as to whether the TB sub has been worded incorrectly, or if there is a disconnect between ICBC and RSBC in terms of the funding agreement. This will need to be resolved before MOTI and ICBC would be in a position to endorse the recommended option in the submission.

Page 048 to/à Page 066

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Lewthwaite, Jennifer TRAN:EX

From: Kislock, Lindsay M TRAN:EX
Sent: Friday, November 27, 2015 11:39 AM
To: Main, Grant TRAN:EX
Cc: Volk, Kevin CSCD:EX; Mercer, Andrea TRAN:EX
Subject: Revised submission s.12,s.13,s.17
Attachments: s.12,s.13,s.17

New draft as discussed. Kevin/Andrea looped in for further edits if required.

Lindsay Kislock | Assistant Deputy Minister
Phone [+1 250-387-5062](tel:+12503875062) | Mobile: [+1 250-217-6958](tel:+12502176958)
Ministry of Transportation | Partnerships Division
5B-940 Blanshard Street | Victoria, BC

Page 068 to/à Page 085

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Lewthwaite, Jennifer TRAN:EX

From: Volk, Kevin CSCD:EX
Sent: Thursday, November 5, 2015 2:02 PM
To: Main, Grant TRAN:EX
Subject: Rehana info
Attachments: s.13,s.17

Lewthwaite, Jennifer TRAN:EX

From: Rehana Din <RDin@bcpavco.com>
Sent: Thursday, November 5, 2015 1:54 PM
To: Volk, Kevin CSCD:EX
Subject: s.13,s.17
Attachments:

the dangers of hiding rows...

Page 088

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s.13;s.17

Lewthwaite, Jennifer TRAN:EX

From: Rehana Din <RDin@bcpavco.com>
Sent: Thursday, November 5, 2015 1:50 PM
To: Volk, Kevin CSCD:EX
Subject: s.13
Attachments: s.13,s.17

Rehana Din
Chief Financial Officer

200 - 999 Canada Place
Vancouver, BC V6C 3C1
Direct: 604.484.5226
Email: rdin@bcpavco.com

Please consider the environment before printing this email.

-----Original Message-----

From: Judy Mah
Sent: November-03-15 9:51 AM
To: Rehana Din
Subject: s.13

I have both here for reference to your original and the clarification questions. Let me know if you need anything else

-----Original Message-----

From: Rehana Din
Sent: November-02-15 5:31 PM
To: Judy Mah
Subject: s.13

fyi

-----Original Message-----

From: Rehana Din
Sent: November-02-15 5:31 PM
To: Volk, Kevin TRAN:EX
Subject: s.13

s.13,s.17



s.17,s.21

MEMO

The Landing – Suite 550
375 Water Street, Vancouver, BC V6B 5C6

Points of clarification:

s.17,s.21



s.17,s.21

MEMO

The Landing – Suite 550
375 Water Street, Vancouver, BC V6B 5C6



s.17,s.21

MEMO

The Landing – Suite 550
375 Water Street, Vancouver, BC V6B 5C6

Page 094

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Lewthwaite, Jennifer TRAN:EX

From: Rehana Din <RDin@bcpavco.com>
Sent: Thursday, November 5, 2015 1:40 PM
To: Volk, Kevin CSCD:EX
Subject: s.13,s.17

s.13,s.17

Lewthwaite, Jennifer TRAN:EX

From: Rehana Din <RDin@bcpavco.com>
Sent: Thursday, November 5, 2015 1:37 PM
To: Volk, Kevin CSCD:EX
Subject: s.13,s.17
Attachments:

Rehana Din
Chief Financial Officer



200 - 999 Canada Place
Vancouver, BC V6C 3C1
Direct: 604.484.5226
Email: rdin@bcpavco.com

Please consider the environment before printing this email.

From: Rehana Din
Sent: October-29-15 4:44 PM
To: Volk, Kevin TRAN:EX
Cc: 'Bishop, Carol TRAN:EX'
Subject: s.13,s.17

Page 097 to/à Page 100

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s.13;s.17

Lewthwaite, Jennifer TRAN:EX

From: Rehana Din <RDin@bcpavco.com>
Sent: Thursday, November 5, 2015 1:11 PM
To: Volk, Kevin CSCD:EX
Subject: s.13,s.17
Attachments:

Lewthwaite, Jennifer TRAN:EX

From: Ken Cretney <kcretney@bcpavco.com>
Sent: Wednesday, November 4, 2015 4:10 PM
To: Main, Grant TRAN:EX
Subject: FW: Confidential
Attachments: s.13,s.17

Hi Grant,

s.13,s.17

Thank you,

Ken

From: Ken Cretney
Sent: September-17-15 1:50 PM
To: 'Volk, Kevin TRAN:EX'; Main, Grant TRAN:EX
Subject: Confidential

Grant,

s.13,s.17

Thank you.

Ken

*Ken Cretney
President & CEO (Interim)*



200 - 999 Canada Place
Vancouver, BC, V6C 3C1
Direct: 604.647.7201
Mobile: 778.229.0252
Email: kcretney@bcpavco.com

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Page 104 to/à Page 176

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Lewthwaite, Jennifer TRAN:EX

From: Stephanie Sharp <ssharp@ferax.ca>
Sent: Friday, October 30, 2015 2:03 PM
To: Main, Grant TRAN:EX
Subject: s.13,s.17
Attachments: s.13,s.17

Grant,
s.13,s.17

Kind regards,
Stephanie

Page 178 to/à Page 182

Withheld pursuant to/removed as

s.14;s.13;s.17

Lewthwaite, Jennifer TRAN:EX

From: Main, Grant TRAN:EX
Sent: Thursday, October 29, 2015 10:03 PM
To: Stone, Todd TRAN:EX
Subject: s.13,s.17
Attachments:

Math from last night was close, but was also curious to see what is being retained - surprising number. Interesting. Still on phone so haven't looked at sheets. Talk tomorrow.
Grant

Sent from Samsung Mobile

----- Original message -----

From: "Volk, Kevin TRAN:EX"
Date: 10/29/2015 8:04 PM (GMT-08:00)
To: "Main, Grant TRAN:EX"
Cc: "Bishop, Carol TRAN:EX"
Subject: s.13,s.17

Grant,

Apologies for the delay. s.13,s.17
s.13,s.17

Kevin

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Lewthwaite, Jennifer TRAN:EX

From: Volk, Kevin CSCD:EX
Sent: Thursday, October 29, 2015 8:05 PM
To: Main, Grant TRAN:EX
Cc: Bishop, Carol TRAN:EX
Subject: s.13,s.17
Attachments:

Grant,

Apologies for the delay. s.13,s.17
s.13,s.17

Kevin

Page 186 to/à Page 187

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Lewthwaite, Jennifer TRAN:EX

From: Main, Grant TRAN:EX
Sent: Thursday, October 29, 2015 5:45 PM
To: Stone, Todd TRAN:EX
Subject: s.13,s.17

Not in a place I can review myself, but will share as it comes in.

Sent from Samsung Mobile

----- Original message -----

From: "Volk, Kevin TRAN:EX"
Date: 10/29/2015 4:56 PM (GMT-08:00)
To: "Main, Grant TRAN:EX"
Cc: "Bishop, Carol TRAN:EX"
Subject: s.13,s.17

Grant,

s.13,s.17

Kevin Volk, P.Eng.
Executive Director, Transit and Crown Agency Policy
Ministry of Transportation and Infrastructure
Province of British Columbia
Tel: 250 387 4851
Fax: 250 356 7706

Mail: PO Box 9850 - Stn Prov Govt - Victoria BC - V8W 9T5
Location: 940 Blanshard Street - Victoria BC - V8W 3E6

Lewthwaite, Jennifer TRAN:EX

From: Volk, Kevin CSCD:EX
Sent: Thursday, October 29, 2015 4:56 PM
To: Main, Grant TRAN:EX
Cc: Bishop, Carol TRAN:EX
Subject: s.13,s.17

Grant,

s.13,s.17

*Kevin Volk, P.Eng.
Executive Director, Transit and Crown Agency Policy
Ministry of Transportation and Infrastructure
Province of British Columbia*

*Tel: 250 387 4851
Fax: 250 356 7706*

Mail: PO Box 9850 - Stn Prov Govt - Victoria BC - V8W 9T5
Location: 940 Blanshard Street - Victoria BC - V8W 3E6

Lewthwaite, Jennifer TRAN:EX

From: Ken Cretney <kcretney@bcpavco.com>
Sent: Wednesday, October 21, 2015 11:40 AM
To: Main, Grant TRAN:EX; Volk, Kevin CSCD:EX
Subject: s.13,s.17
Attachments:

s.13,s.17

n

*Ken Cretney
President & CEO (Interim)*



200 - 999 Canada Place
Vancouver, BC, V6C 3C1
Direct: 604.647.7201
Mobile: 778.229.0252
Email: kcretney@bcpavco.com

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s.13;s.17

Lewthwaite, Jennifer TRAN:EX

From: Volk, Kevin CSCD:EX
Sent: Thursday, October 15, 2015 9:19 AM
To: Main, Grant TRAN:EX; Kislock, Lindsay M TRAN:EX
Subject: s.13,s.17,s.21

Fyi

Sent from my Samsung device

----- Original message -----

From: Ken Cretney <kcretney@bcpavco.com>
Date: 10-15-2015 9:13 AM (GMT-08:00)
To: "Volk, Kevin TRAN:EX" <Kevin.Volk@gov.bc.ca>
Subject: FW: s.13,s.17,s.21

For your review.

From: Dennis Skulsky [<mailto:DSkulsky@bclions.com>]
Sent: October-09-15 4:21 PM
To: Graham Ramsay
Cc: Ken Cretney
Subject: s.13,s.17,s.21

Dear Graham Ramsay

cc. Ken Cretney

s.13,s.17,s.21

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Withheld pursuant to/removed as

s.21;s.13;s.17

Have a happy Thanksgiving.

Best,

Dennis.

Dennis Skulsky

President & CEO



BC LIONS FOOTBALL CLUB

e: dskulsky@bclions.com | t: 604 634 1175 | f: 604 583 7769

10605 City Parkway | Surrey BC, V3T 4C8 | Canada

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Withheld pursuant to/removed as

s.21;s.13;s.17