From:

Gordon, Renee TRAN:EX

Sent:

Friday, July 28, 2017 3:53 PM

To:

Bain, Nancy TRAN:EX

Subject:

RE: FYI...

We did let them know about Tuesday and they will go ahead without you, Debbie is coming in I believe for the Audit but you and Grant now have a briefing re: OAG audit on Thursday morning from 10:00 -11:00 am. I can see if you can call in for this, if you would like?

I am leaving in a few minutes but can change anything on Monday!

I hope you have a great weekend and week! (if I don't see you next week).

Renee

From: Bain, Nancy TRAN:EX

Sent: Friday, July 28, 2017 3:49 PM

To: Gordon, Renee TRAN:EX

Subject: Re: FYI...

s.22

Nancy Bain

ADM, Finance and Management Services

On Jul 28, 2017, at 3:31 PM, Gordon, Renee TRAN:EX <Renee.Gordon@gov.bc.ca> wrote:

Hi Nancy,

Just an FYI that the OAG audit was moved to August 1^{st} (I will decline this - s.22 s.22 but wanted to make sure you knew when it was. And second - I am not sure if Sandra has said anything but she mentioned to me that the transfer of PavCo is good to go.

Thank you,

Renee

Renee Gordon

A/Executive Administration Assistant
Finance and Management Services Division
Ministry of Transportation and Infrastructure

From:

Gordon, Renee TRAN:EX

Sent:

Friday, July 28, 2017 3:32 PM

To:

Bain, Nancy TRAN:EX

Subject:

FYI...

Hi Nancy,

Just an FYI that the OAG audit was moved to August 1^{st} (I will decline this -s.22) but wanted to make sure you knew when it was. And second -1 am not sure if Sandra has said anything but she mentioned to me that the transfer of PavCo is good to go.

Thank you,

Renee

Renee Gordon

A/Executive Administration Assistant

Finance and Management Services Division

Ministry of Transportation and Infrastructure

From:

Gordon, Renee TRAN:EX

Sent:

Thursday, July 27, 2017 8:09 AM

To:

Bain, Nancy TRAN:EX

Cc:

Plamondon, Lea TRAN:EX

Subject:

RE: Im working on toling tight now

No problem - I will move it to the week after next!

Renee

From: Bain, Nancy TRAN:EX

Sent: Thursday, July 27, 2017 8:07 AM

To: Gordon, Renee TRAN:EX
Cc: Plamondon, Lea TRAN:EX

Subject: Re: Im working on toling tight now

Moved all together. I need time to absorb it once briefed and then be ready to brief executive.

Timelines aren't going to work for tomorrow

Nancy Bain

ADM, Finance and Management Services

On Jul 27, 2017, at 7:43 AM, Gordon, Renee TRAN:EX < Renee.Gordon@gov.bc.ca > wrote:

Thank you!

Did you still want the quarterly update before Exec tomorrow? Or moved altogether?

I will also move the Corporate Risk Register meeting for the week after next.

Thanks,

Renee

From: Bain, Nancy TRAN:EX

Sent: Thursday, July 27, 2017 7:20 AM

To: Gordon, Renee TRAN:EX; Plamondon, Lea TRAN:EX

Subject: Im working on toling tight now

Hi, may be late...giving feedback on docs

Nancy Bain

ADM, Finance and Management Services

From:

Gordon, Renee TRAN:EX

Sent:

Thursday, July 27, 2017 7:43 AM

To:

Bain, Nancy TRAN:EX; Plamondon, Lea TRAN:EX

Subject:

RE: Im working on toling tight now

Thank you!

Did you still want the quarterly update before Exec tomorrow? Or moved altogether?

I will also move the Corporate Risk Register meeting for the week after next.

Thanks,

Renee

From: Bain, Nancy TRAN:EX

Sent: Thursday, July 27, 2017 7:20 AM

To: Gordon, Renee TRAN:EX; Plamondon, Lea TRAN:EX

Subject: Im working on toling tight now

Hi, may be late...giving feedback on docs

Nancy Bain

ADM, Finance and Management Services

From:

Gordon, Renee TRAN:EX

Sent:

Wednesday, July 26, 2017 1:34 PM

To:

Bain, Nancy TRAN:EX; Plamondon, Lea TRAN:EX

Subject:

RE: 940 Blandshard Space Space REview

Attachments:

DBN - 940 Blandshard Space.docx

With Cliff number ©

From: Bain, Nancy TRAN:EX

Sent: Wednesday, July 26, 2017 11:16 AM

To: Plamondon, Lea TRAN:EX; Gordon, Renee TRAN:EX **Subject:** FW: 940 Blandshard Space Space REview

I support this note. I would like to take to Grant for his support, and then discuss at Executive. There are a couple of edits that need to be fixed. Otherwise, good to go

Nancy Bain, CPA, CA
ADM Finance and Management Services

Office (250) 387-3100

From: Marsh, Patricia A TRAN:EX Sent: Thursday, June 29, 2017 1:34 PM

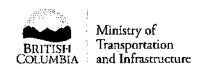
To: Bain, Nancy TRAN:EX

Subject: 940 Blandshard Space Space REview

Hi Nancy,

Attached is the BN relating to reviewing the space at 940 Blanshard. Please note that the review being proposed free of charge by MTIC's would not be a re-plan. It would provide recommendations for whether a re-plan is optimal as well as suggestion for easy wins or tweaks should those be observed in the course of the review.

Thanks.....pat



BRIEFING NOTE FOR DECISION

DATE:

June 28, 2017

PREPARED FOR:

Nancy Bain, ADM, Finance and Management Services Department

ISSUE:

Space pressures in 940 Blanshard due to increasing number of staff

RECOMMENDED OPTION:

 Undertake a review of the Ministry of Transportation and Infrastructure's (MoTI's) space requirements at 940 Blanshard Street to develop options for executive consideration in addressing current, and potentially future, space pressures.

BACKGROUND:

MoTI's headquarters occupies a large portion of the 3rd floor and all of the 4th and 5th floors of 940 Blanshard Street. This space was last reviewed in 2011 and significant changes were made at that time to accommodate staff requirements including acquiring space on the 3rd floor and implementing a Leading Workplace Strategies plan for the Information Management Branch (IMB).

Presently the approach to managing space needs is largely at the discretion of each ADM within a footprint assigned to their department. If a department requires additional space outside this assigned footprint it is typically negotiated between ADMs.

In Fiscal 2016/17, the IMB received approval to hire an additional 20 employees. In looking for additional space for the IMB, as this number of staff could not be accommodated within the existing footprint, facilities staff became aware of the hiring of approximately 20 headquarters Highways Department staff. s.13,s.17 s.13,s.17

It was very difficult to accommodate the additional IMB and Highways staff and extensive time was required to develop an option to accommodate all the staff. This option was only approved for implementation on the basis that it be considered temporary.

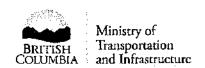
.DISCUSSION:

In the course of working towards a solution to accommodate the immediate requirements of additional staff for the Highways Department and the IMB, facilities staff became aware of inconsistencies in space utilization among headquarters departments. Examples are the amount of space allotted to staff workstations between departments and the use of enclosed offices. There may well be other space inconsistencies or issues of which facilities staff are not currently aware.

While a temporary solution has been found to accommodate the IMB's space needs on the 4th floor a permanent solution is required. In addition, the facilities requirements associated with planned staffing are not unknown.

The current model has created the following issues:

 Those departments with flexibility within the assigned footprint can accommodate staff changes, while those departments without that flexibility may experience significant difficulty accommodating staff.



- In a worst case scenario, the Ministry could be in a position of looking for additional space, with an associated budget impact, while one or more departments could have space available.
- Amount and type of space is not consistently allocated to employees.
- Having space assigned and controlled by department does not contribute to a corporate culture.

FINANCIAL IMPLICATIONS:

Shared Services BC advises an assessment of the current space utilization within the building and assisting development of options could be undertaken at no charge to the Ministry.

OPTIONS

OPTION 1 (Recommended):

 Perform a Building Analysis/Space Utilization review and develop options for Executive consideration such as a re-plan of the Ministry's space in 940 Blanshard or a re-plan of 940 Blanshard and seek additional space inside or outside 940 Blanshard.

Pros:

- Obtain accurate information of current and potentially future staffing levels for facilities management purposes.
- Allows for accuracy in space planning that is not currently possible due to lack of comprehensive information.
- Address other facilities issues such as workstation inequities and enclosed office use inconsistency

Cons:

May create staff expectations that cannot be met.

OPTION 2:

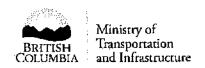
Consider the IMB's temporary solution permanent and deal with additional space requirements on an ad hoc basis.

Pros:

No need for a facilities review of 940 Blanshard

Cons:

- Continued inequities in staff workstation space between departments and inconsistent use of enclosed offices.
- Inability to create options to accommodate potential future staff.
- Inability to quantify and support Ministry space requirements for current and future space planning needs.
- High likelihood of inaccurate information being used by facilities staff for current and future space planning and building management.



APPROVED / NOT APPROVED

[First Name Last Name] [Title]	Date	
Attachments: (If required)		
PREPARED BY:	REVIEWED BY:	INITÍALS
Greg Humphrey, Financial management Services (250) 387-4859	Pat Marsh, CFO	PM
	Nancy Bain, EFO	
	Finance and Management Services Department	

From:

Gordon, Renee TRAN:EX

Sent:

Wednesday, July 26, 2017 12:56 PM

To:

Bain, Nancy TRAN:EX

Subject:

FW: For Review: Nancy Bain FMS Speaking Notes

Attachments:

Speaking Notes - Nancy Bain - FMS All Staff Meeting July 27_2017_v1.docx

From: Plamondon, Lea TRAN:EX Sent: Monday, July 24, 2017 2:24 PM

To: Bain, Nancy TRAN:EX Cc: Gordon, Renee TRAN:EX

Subject: FW: For Review: Nancy Bain FMS Speaking Notes

Hi Nancy – I've printed a copy for you but also wanted to send them to you electronically in case you want to edit.

Lea

From: Nixon, Nicholas TRAN:EX Sent: Monday, July 24, 2017 2:16 PM

To: Plamondon, Lea TRAN:EX

Cc: Gordon, Renee TRAN:EX; Thickens, Melissa TRAN:EX; Struthers, Kimberly TRAN:EX

Subject: For Review: Nancy Bain FMS Speaking Notes

Hi Lea,

For your review please find attached the first draft of Speaking Notes for Nancy for the upcoming FMS meeting.

In particular, would you mind reviewing page 3, where we mention that it is "business as usual" until further notice regarding EMBC?

The wording is quite similar to what has been used for other Departments so far.

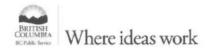
Thank you,

-Nick

Nick Nixon, PMP

Senior Manager, Continuous Improvement and Change Management | Strategic Human Resources Branch Ministry of Transportation and Infrastructure

Mobile: 250 812-4596 | nicholas.nixon@gov.bc.ca



EVENT DETAILS:

DATE: ADM ARRIVAL TIME

July 27, 2017 1:55 p.m.

TIME:

2 - 3 p.m.

LOCATION:

Boardroom 3A, 940 Blanshard Street, Victoria

AUDIENCE:

FMS Employees

AGENDA:

2:00 p.m.

Staff arrive. Refreshments served (TBC).

2:05 p.m.

Nancy delivers 7 minute welcome and presentation.

2:12 p.m.

Staff mix and mingle

2:55 p.m.

Event concludes

ADM Nancy Bain Speaking Notes 2:05 - 2:12 p.m.

2 minutes Nancy Introductions

- · Good afternoon everyone.
- Thank you for taking the time out of your day to join us today.
- I don't know about you, but I can't believe next week is August.
- This year is flying by, and before we begin I want to thank you all
 for your incredible work and for the contributions you have made
 over the past few months.
- Even since our last get together in June, a lot has changed as I'm sure you all know.



- Across all four branches in this Department, there definitely has not been much breathing room. I want to thank you all of you for the long-days, hard work and dedication through this time.
- I thought this might be a good opportunity to briefly chat about the government transition – and hopefully provide some more information.

4 minutes Nancy New Government

- I'm sure many of you were glued to the screen last week on July 18th
 as Premier John Horgan was sworn in, and announced the new
 cabinet.
- We are very pleased that our Deputy Minister, Grant Main, will remain in the ministry, as well as the majority of our entire Executive.
- In choosing the Council of Deputy Ministers, it's very encouraging that DM Don Wright, our new Head of the BC Public Service, had so much confidence and assurance in our ministry that we remain stable throughout this time.
- In fact, the majority of those who served as Executive in the previous government remain.
- The only substantive changes to the ministry's portfolio affected two Crowns and a ministry department. As you probably heard, ICBC has been moved to the Attorney General, and PavCo (who holds BC



Place and the Vancouver Convention Centre) has moved to the Ministry of Tourism, Arts and Culture.

- In terms of transition for those files, your Executive is working with the other organizations to ensure a smooth transition.
- Also, Emergency Management BC, and with them DM Becky
 Denlinger, is moving to the Ministry of Public Safety & Solicitor
 General where they have been before. We were fortune to learn
 from EMBC over this past two years.
- I know many of you have had continued opportunity to work with EMBC since the summer of 2015 when they joined us. I'm sure I speak for all of you when I wish them the best of luck.
- There are many of you that are still working with EMBC given the
 current wildfire situation in the Interior, I ask that you continue to
 support them until such time where the current state of emergency
 would no longer effect a seamless transition.
- So, a bit about our new cabinet:
 - It is made up of 20 ministers and two ministers of state. In addition, six MLAs have been named as parliamentary secretaries.
- There is an emphasis on gender equality and diversity within the cabinet, including, for the first time, a First Nation's woman.



- For the Ministry of Transportation and Infrastructure, while our ministry name has stayed the same, we welcome our new Minister: the Honourable Claire Trevena.
- For some of you, that name may be familiar, as she served as our critic on the Transportation and Infrastructure file for the past few years.
- Minister Trevena has been the MLA for North Island since 2005. In the early 1990s, she came to Canada as the BBC's Canada correspondent.
- Prior to the 2005 election, she ran a small communications business on Quadra Island.
- Awarded the Canadian Civilian Peacekeeping Medal, she's also worked on democratic development projects overseas and in Canada.
- I am looking forward to working with Minister Trevena.
- This is an interesting and exciting time for all of us, and in the coming weeks and months, more details and specifics on priorities and portfolios will be made available to us.
- I can assure you that Executive is working very closely together during this time, and we are looking to share information as soon as it is available.



- With these changes, it's important to know that a number of your colleagues across the ministry and government are working behind the scenes to help navigate our way through this period of transition smoothly and quickly.
 - o If you have questions or concerns, please speak with your supervisor. And remember that any of your department leaders are a phone call or email away, please let me know if you have any questions.
 - TRANnet and @Work will continually be updated as more information on this transition becomes available.

1 minute [Nancy] Closing

- Before we wrap-up, are there any questions from anyone?
- Thank you for making this a priority in your busy days.
- I look forward to our next opportunity to come together, which will hopefully be in the early fall.

2:12 - 2:55 p.m.

Staff mix and mingle

Bain, Nancy TRAN:EX

From:

Bain, Nancy TRAN:EX

Sent:

Friday, July 21, 2017 4:45 PM

To: Cc: Gordon, Renee TRAN:EX

Subject:

Plamondon, Lea TRAN:EX

Attachments:

FW: Orientation for Ministers Briefing Binder FIN Ministers Briefing Presentation_2017.pptx

Nancy Bain, CPA, CA ADM Finance and Management Services

Office (250) 387-3100

From: McLeod, Tamara FIN:EX Sent: Friday, July 21, 2017 3:08 PM

To: Sidhu, Manjit HLTH:EX; Richards, Tara R FIN:EX; McEwan, Colin MTIC:EX; Lord, Michael SDSI:EX; Godin, Keith EDUC:EX; Dohan, Trish CSNR:EX; Campbell, Tracy CSCD:EX; Brouwer, Shauna JAG:EX; Brewster, Kevin AVED:EX; Boyd,

Wes CSNR:EX; Bawa, Reg R MCF:EX; Bain, Nancy TRAN:EX

Cc: Fischer, Carl M FIN:EX; Worthy, Ken FIN:EX; Bulmer, James G FIN:EX; Belaney, Tanyann FIN:EX

Subject: Orientation for Ministers Briefing Binder

Good Afternoon,

The Orientation for Ministers Briefing Binder has been assembled to guide ministers on their accountabilities in regards to government policies and procedures. A general overview is provided in respect to standards of conduct, Cabinet operations, financial management, information management, human resource management, communications and other policies and procedures related to travel and general reimbursements.

Please find the link to the April 2017 Orientation for Ministers information at

http://gww.fin.gov.bc.ca/gws/camss/moss/files/Briefing Book/ to view the individual binder sections. If there are any specific questions we have provided a list of key contacts by area of responsibility (the contact names have been to the best of our knowledge updated to reflect the changes that have taken place up to July 20th, 2017). Please let us know if there are any additional updates to the contact names not currently reflected.

We have also prepared and attached a Ministers Briefing Presentation on Financial Management for your use and reference.

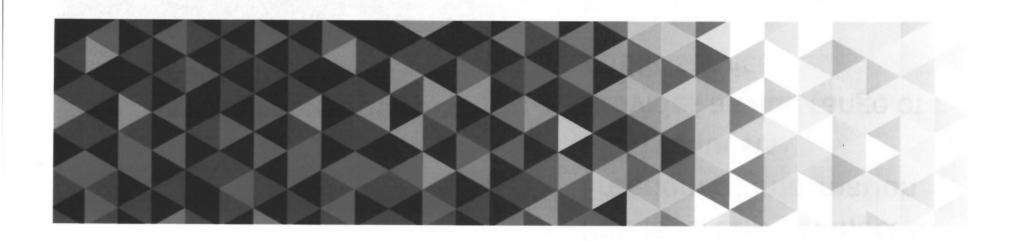
Please feel free to contact me, if you have any inquiries in regards to the above material. Kind Regards,

Tamara

Tamara McLeod
Executive Director
Financial Management Branch
Office of the Comptroller General
Ministry of Finance
Phone: 250 216-6057

Tamara.McLeod@gov.bc.ca

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2017 Minister Orientation Financial Management

Office of the Comptroller General



Private vs. Public Sector

Private

- Can do anything except where prohibited by law
- Focus on the "bottom line"
- Risk takers

Generally provide specific goods and services

Public

- All activities need to be authorized by legislation
- Focus on outcomes & results
- Risk managers
- Public scrutiny, subject to Freedom of Information (FOI) requests
- Provides a wide range of public services



Legislation

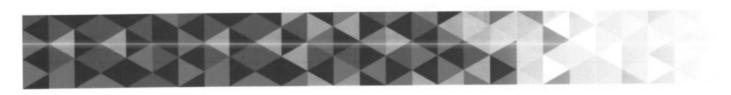
- Financial Administration Act (FAA)
 - Establishes financial management policy, the system of financial administration and the delegation of management responsibility for financial administration
- Budget Transparency and Accountability Act (BTAA)
 - Establishes the content of the main estimates and the public accounts
 - Requires ministries and government organizations to have service plans and service plan reports
 - Identifies fixed dates for introducing the budget, quarterly reports and the public accounts



Financial Administration Act

The Minister of Finance is responsible for:

- Chairing Treasury Board
- The management and administration of the consolidated revenue fund (CRF)
- Supervision of the revenues and expenditures of government
- Matters relating to the fiscal policy of government





Financial Administration Act

Responsibilities (cont'd):

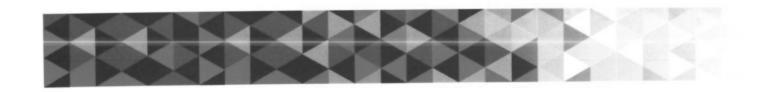
- Supervising, controlling and directing all matters relating to the financial affairs of government not assigned to Treasury Board or any other person
- Directing all ministers on the financial affairs of their ministries



Budget Transparency & Accountability Act

The Minister of Finance is responsible for:

- Making public a budget consultation paper
- Presenting the estimates to the Legislative Assembly
- Making public the public accounts for the previous fiscal year



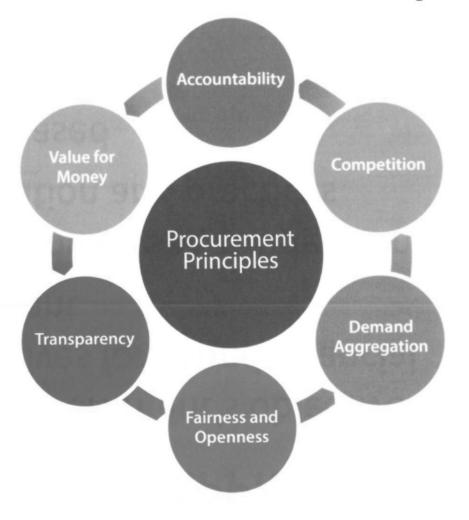


Core Policy and Procedures Manual (CPPM)

- Outlines government's objectives, standards and directives for sound financial management
- Promotes consistent, prudent financial administration and practices
- Principle based



Procurement Principles





Sound Financial Management

- Limitation on delegated expense authority
- Lawful expenditures within budget
- Policy and procedures related to expenditure control (i.e. travel, procurement, etc.)
- EFOs and CFOs should be fully integrated into the ministry's decision making process
- Ethical decision making
 - Standards of Conduct
 - Procurement Standards of Conduct
 - Vendor Complaint Review Process



Inappropriate Activities

- Be aware of actual, potential or perceived conflicts:
 - Accepting gifts
 - Personally benefiting from their position
 - Using government resources for personal purposes
- Seek Advice



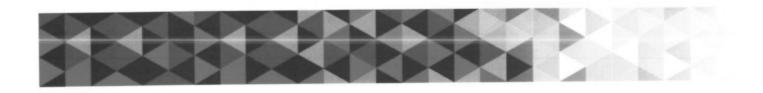
Poor Financial Management

- Erodes...
 - public trust
 - transparency
- Increases the cost to government
- Negative impact on public accounts



Resources

- Office of the Comptroller General
- Executive Financial Officer
- Chief Financial Officer
- Ministers' Office Support Services
- Core Policy and Procedures Manual





From:

Gordon, Renee TRAN:EX

Sent:

Friday, July 21, 2017 10:46 AM

To:

Bain, Nancy TRAN:EX

Subject:

RE: Summary Tolling for DM

Hi Nancy,

I know Deborah had forwarded it to you as well as Carol, but I have printed it already.

Thanks,

Renee

From: Bain, Nancy TRAN:EX

Sent: Friday, July 21, 2017 10:26 AM

To: Gordon, Renee TRAN:EX

Subject: FW: Summary Tolling for DM

Hi Renee, can you connect with Lisa Gow for the document that was attached to this email? Lisa sent it to the wrong Nancy, and I haven't got a response from Lisa concerning the attachement.

thanks

Nancy Bain, CPA, CA ADM Finance and Management Services

Office (250) 387-3100

From: Newland, Nancy TRAN:EX Sent: Friday, July 21, 2017 8:03 AM

To: Bain, Nancy TRAN:EX

Subject: Fwd: Summary Tolling for DM

Morning I think this was meant for you

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: "Bowman, Deborah TRAN:EX" < Deborah.Bowman@gov.bc.ca>

Date: 2017-07-21 7:26 AM (GMT-08:00)

To: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca >, "Gow, Lisa A TRAN:EX"

<Lisa.Gow@gov.bc.ca>, "Newland, Nancy TRAN:EX" <Nancy.Newland@gov.bc.ca>

Cc: "Bishop, Carol TRAN:EX" < Carol. Bishop@gov.bc.ca >, "Storm, Ed TRAN:EX" < Ed. Storm@gov.bc.ca >,

"Rockerbie, Kirk TRAN:EX" < Kirk.Rockerbie@gov.bc.ca>, "Evans, Sandy J TRAN:EX"

<Sandy.Evans@gov.bc.ca>, "Bathe, Nisha JAG:EX" <Nisha.Bathe@gov.bc.ca>, "Wiebe, Ian JAG:EX" <Ian.Wiebe@gov.bc.ca>, "Ciarniello, Maria R TRAN:EX" < Maria.Ciarniello@gov.bc.ca>

Subject: Re: Summary Tolling for DM

I agree, looks good. Appreciate everyone's efforts on this too. db

Deborah Bowman Assistant Deputy Minister Policy and Programs Ministry of Transportation and Infrastructure Direct 250 387-8490 Mobile 250 818-1709

----- Original message -----

From: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca>

Date: 2017-07-21 6:26 AM (GMT-08:00)

To: "Gow, Lisa A TRAN:EX" <Lisa.Gow@gov.bc.ca>, "Bowman, Deborah TRAN:EX"

<Deborah.Bowman@gov.bc.ca>, "Newland, Nancy TRAN:EX" <Nancy.Newland@gov.bc.ca>

Cc: "Bishop, Carol TRAN:EX" < Carol. Bishop@gov.bc.ca>, "Storm, Ed TRAN:EX" < Ed. Storm@gov.bc.ca>,

"Rockerbie, Kirk TRAN:EX" < Kirk.Rockerbie@gov.bc.ca>, "Evans, Sandy J TRAN:EX"

<Sandy.Evans@gov.bc.ca>, "Bathe, Nisha JAG:EX" <Nisha.Bathe@gov.bc.ca>, "Wiebe, Ian JAG:EX"

<a>Ian. Wiebe@gov.bc.ca>, "Ciarniello, Maria R TRAN:EX" < Maria. Ciarniello@gov.bc.ca>

Subject: Re: Summary Tolling for DM

I think this is good with the detailed info as background.

Thank you!

Patrick C. Livolsi, P. Eng. Assistant Deputy Minister Infrastructure and Major Projects BC Ministry of Transportation and Infrastructure

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----- Original message -----

From: "Gow, Lisa A TRAN:EX" < Lisa.Gow@gov.bc.ca>

Date: 2017-07-20 5:25 PM (GMT-08:00)

To: "Bowman, Deborah TRAN:EX" < Deborah.Bowman@gov.bc.ca>, "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca>, "Newland, Nancy TRAN:EX" < Nancy.Newland@gov.bc.ca> Cc: "Bishop, Carol TRAN:EX" < Carol.Bishop@gov.bc.ca>, "Storm, Ed TRAN:EX" < Ed.Storm@gov.bc.ca>, "Rockerbie, Kirk TRAN:EX" < Kirk.Rockerbie@gov.bc.ca>, "Evans, Sandy J TRAN:EX" < Sandy.Evans@gov.bc.ca>, "Bathe, Nisha JAG:EX" < Nisha.Bathe@gov.bc.ca>, "Wiebe, Ian JAG:EX" < Ian.Wiebe@gov.bc.ca>, "Ciarniello, Maria R TRAN:EX" < Maria.Ciarniello@gov.bc.ca> Subject: Summary Tolling for DM

Hi all – Carol and I have prepared attached summary document for GM for tomorrow. Grant also wanted background financial information on TIC and TransLink, which is included.

Will take your advice whether more detailed document is still needed (will update in am in case yes).

Lisa

From:

Gordon, Renee TRAN:EX

Sent:

Wednesday, July 19, 2017 9:24 AM

To: Cc: Bain, Nancy TRAN:EX Plamondon, Lea TRAN:EX

Subject:

RE: FYI - Executive - 9:30 am today

Time changed to 10:00

From: Bain, Nancy TRAN:EX

Sent: Wednesday, July 19, 2017 9:20 AM

To: Gordon, Renee TRAN:EX **Cc:** Plamondon, Lea TRAN:EX

Subject: Re: FYI - Executive - 9:30 am today

Hi, just leaving... hopefully meeting is at 9:45...

Nancy Bain

ADM, Finance and Management Services

On Jul 19, 2017, at 8:19 AM, Gordon, Renee TRAN:EX < Renee.Gordon@gov.bc.ca > wrote:

Renee Gordon

A/Executive Administration Assistant Finance and Management Services Division Ministry of Transportation and Infrastructure

From:

Gordon, Renee TRAN:EX

Sent:

Wednesday, July 19, 2017 8:56 AM

To:

Bain, Nancy TRAN:EX

Subject:

RE: OICs etc

I will - the OIC has not been posted yet but I will print when it is.

Renee

From: Bain, Nancy TRAN:EX

Sent: Wednesday, July 19, 2017 8:54 AM

To: Gordon, Renee TRAN:EX

Subject: OICs etc

Hi Renee, could you print all the documents concerning the new government

Nancy Bain

ADM, Finance and Management Services

From:

Gordon, Renee TRAN:EX

Sent:

Wednesday, July 19, 2017 8:19 AM

To:

Bain, Nancy TRAN:EX

Cc: Subject: Plamondon, Lea TRAN:EX FYI - Executive - 9:30 am today

Renee Gordon

A/Executive Administration Assistant Finance and Management Services Division Ministry of Transportation and Infrastructure

From:

Gordon, Renee TRAN:EX

Sent:

Tuesday, July 18, 2017 11:14 AM

To:

Bain, Nancy TRAN:EX

Subject:

RE: material ready to download - Work Life Balance Conference - July 20, 2017

Thanks!

Waiting to hear back about anyone who can take your place for this.

Thanks,

Renee

From: Bain, Nancy TRAN:EX

Sent: Tuesday, July 18, 2017 10:33 AM

To: Gordon, Renee TRAN:EX

Subject: Fwd: material ready to download - Work Life Balance Conference - July 20, 2017

Nancy Bain

ADM, Finance and Management Services

Begin forwarded message:

From: Ruth Bornhauser < rbornhauser@bccpa.ca>

Date: July 18, 2017 at 10:21:00 AM PDT

To: Undisclosed recipients:;

Subject: material ready to download - Work Life Balance Conference - July 20, 2017

Dear Participant,

The Work Life Balance Conference Day is paperless (there will no printed copies).

Open this link https://pd.bccpa.ca/paperless/work_life_balance_conference/ to download all the material (agenda, instructor bios, PowerPoint presentations)

Options for the handout material:

1) Print the material for the breakout sessions you are attending,

Or

2) Download the files and bring your laptop/device: Please test your device before arriving at the seminar to ensure that the materials have been properly downloaded. **Internet access WILL NOT be provided on-site at the seminar.** Please ensure that your device is fully charged as there will be limited charging stations at the facility.

*All materials are copyrighted, and permission to access and download is granted exclusively to the registered participant of the seminar. Circulation to and use of these materials by individuals other than the registered participant is strictly prohibited.

*If you are using an iPad you might not be able to make notes in a PDF file using Adobe Reader but you can do so with FoxIt.

*** Note: if you are having trouble accessing the link try using IE, Firefox or Chrome

It could also be an issue with your browser, your computer, or your internet connection. To gte around this problem

- Try a different browser on the same computer. After putting in your first and last name, you're
 directed to the PDF ... it is possible the browser you're using is having problems with the PDF
 reader. Using a different browser might solve that.
- 2) Try a different computer
- 3) Lastly ... it could be your Internet Provider ... a rare but annoying problem. In this case try a computer with a different internet connection ... ie work computer instead of a home computer and vice versa

Best regards,

Ruth

Ruth Bornhauser, cmp Senior Coordinator, Professional Development rbornhauser@bccpa.ca

Chartered Professional Accountants Association of British Columbia 800-555 West Hastings Street, Vancouver, BC V6B 4N6
T. 604 714.2352 F. 604 684.1267
1 800 663.2677 www.bccpa.ca
Twitter.com/cpa_bc, LinkedIn: company/CPABritishColumbia



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Gordon, Renee TRAN:EX

From:

Bain, Nancy TRAN:EX

Sent:

Tuesday, July 18, 2017 10:33 AM

To:

Gordon, Renee TRAN:EX

Subject:

Fwd: material ready to download - Work Life Balance Conference - July 20, 2017

Nancy Bain

ADM, Finance and Management Services

Begin forwarded message:

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Best regards,

Ruth

Ruth Bornhauser, cmp Senior Coordinator, Professional Development rbornhauser@bccpa.ca

Chartered Professional Accountants Association of British Columbia 800-555 West Hastings Street, Vancouver, BC V6B 4N6
T. 604 714.2352 F. 604 684.1267
1 800 663.2677 www.bccpa.ca
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Please think about the environment before you print this email.

From:

Bowman, Deborah TRAN:EX

Sent:

Monday, July 24, 2017 4:17 PM

To: Cc: Lewis, Susan L TRAN:EX Harmon, Linda TRAN:EX

Subject:

RE: Gitwangak Council meeting - July 25

Thank you Susan.

Linda, please feel free to email me directly, thank you!

db

From: Lewis, Susan L TRAN:EX
Sent: Monday, July 24, 2017 2:10 PM
To: Bowman, Deborah TRAN:EX

Subject: FW: Gitwangak Council meeting - July 25

EYI

Susan Lewis

A/Executive Administrative Assistant Transportation Policy & Programs Ministry of Transportation

Office: (250) 356-6225 | Cell: (250) 893-7370

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From: Harmon, Linda TRAN:EX Sent: Monday, July 24, 2017 2:03 PM

To: Lewis, Susan L TRAN:EX Cc: Smith, Sheila M TRAN:EX

Subject: Gitwangak Council meeting - July 25

Progess

RDKS (Bob Marcellin) and BC Transit (Chris Fudge) are attending the Gitwangak Council meeting tomorrow with the goal of confirming commitment to participate (and fund) inter-community transit between the Hazeltons and Terrace.

Linda Harmon

Director, Strategic Outreach & Business Engagement
Transit Branch I Ministry of Transportation and Infrastructure
5D-940 Blanshard Street, Victoria BC, V8W 9T5 I ☎ 250-356-7976

Page 40 to/à Page 41

Withheld pursuant to/removed as

s.22

From:

Bowman, Deborah TRAN:EX

Sent:

Monday, July 24, 2017 9:05 AM

To:

Lewis, Susan L TRAN:EX

Cc:

Gilmour, Lori TRAN:EX; Handrahan, Kirk TRAN:EX; Filmer, Cam A TRAN:EX; Vanderkuip,

Kristin TRAN:EX

Subject:

FW: Government Caucus

Attachments:

NDP Government Caucus Pictures.docx

Susan, can you please print this out for me, thank you.

Kirk/Cam and Kristin: FYI.

db

From: Main, Grant TRAN:EX

Sent: Monday, July 24, 2017 9:02 AM

To: TRAN HQ EXECUTIVE

Subject: FW: Government Caucus

Apologies if I already sent this to you last week ...

From: MacLean, Shelley PREM:EX Sent: Friday, July 21, 2017 8:18 AM

To: Baskerville, Shannon JTST:EX; Bond, Allison MCF:EX; Brown, Stephen R HLTH:EX; Carroll, Sandra AVED:EX; Caul, Doug D ABR:EX; Dawes, Jacquie CSCD:EX; Denlinger, Becky TRAN:EX; Fyfe, Richard J JAG:EX; Galbraith, David J FIN:EX; Halls, Lori D PSA:EX; Hughes, Doug J HLTH:EX; Hughes, Trevor LBR:EX; Lloyd, Evan GCPE:EX; MacDonald, Scott D EDUC:EX; Main, Grant TRAN:EX; Mihlar, Fazil MIT:EX; Nikolejsin, Dave MNGD:EX; Plecas, Bobbi ENV:EX; Sheldan, Tim FLNR:EX; Shoemaker, Wes AGRI:EX; Sieben, Mark PSSG:EX; Taylor, Sheila A SDSI:EX; Wanamaker, Lori FIN:EX; Yuma Morisho, Okenge PREM:EX; Zacharias, Mark ENV:EX; Zacharuk, Christina PSEC:EX

Subject: Government Caucus

The attached information might be useful as you get familiar with the new government caucus. Thank you



John Horgan
Langford –Juan de Fuca
Premier
(West Annex)



Melanie Mark
Vancouver-Mount
Pleasant
Minister of
Advanced
Education and
Skills Training
(Room 133)



Lana Popham
Saanich South
Minister of
Agriculture
(Room 325)



David Eby
Vancouver-Point
Grey
Attorney General
(Room 232)



Katrine
Conroy
Kootenay West
Minister of
Children and
Family
Development
(Room 134)



Katrina Chen
Burnaby-Lougheed
Minister of State for
Child Care
(Room 135)



Jinny Sims
Surrey-Panorama
Minister of
Citizens' Services
(Room 236)



Rob Fleming
Victoria-Swan
Lake
Minister of
Education
(Room 150)



Michelle
Mungall
Nelson-Creston
Minister of
Energy, Mines
and Petroleum
Resources
(Room 301)



George
Heyman
VancouverFairview
Minister of
Environment and
Climate Change
Strategy
(Room 112)



Carol James
Victoria-Beacon
Hill
Minister of
Finance and
Deputy Premier
(Room 153)



Doug Donaldson
Stikine
Minister of Forests,
Lands, Natural Resource
Operations and Rural
Development
(Room 248)



Adrian Dix
VancouverKingsway
Minister of Health
(Room 337)



Scott Fraser
Mid Island-Pacific
Rim
Minister of
Indigenous,
Relations and
Reconciliation
(Room 323)



Bruce Raiston
Surrey-Whalley
Minister of Jobs,
Trade and
Technology
(Room 137)



George Chow
VancouverFraserview
Minister of State
for Trade
(Room 137)



Harry Bains
Surrey-Newton
Minister of
Labour
(Room 342)



Judy Darcy
New Westminster
Minister of Mental
Health and Addictions
(Room 346)



Selina
Robinson
CoquitiamMaillardville
Minister of
Municipal Affairs
and Housing
(Room 310)



Mike
Farnworth
Port Coquitium
Minister of Public
Safety and
Solicitor General
(Room 128)



Shane
Simpson
VancouverHastings
Minister of Social
Development and
Poverty
Reduction
(Room 247)



Lisa Beare
Maple Ridge-Pitt
Meadows
Minister of
Tourism, Arts and
Culture
(Room 124)



Claire Trevena
North Island
Minister of
Transportation and
Infrastructure
(Room 306)



Jennifer Rice
North Coast
Parliamentary
Secretary for
Emergency
Preparedness



Mable Elmore
VancouverKensington
Parliamentary
Secretary for
Poverty
Reduction



Anne Kang
Burnaby-Deer
Lake
Parliamentary
Secretary for
Seniors



Ravi Kahlon
Delta North
Parliamentary
Secretary for
Sport and
Multiculturalism



Rick Glumac
Port Moody-Coquitiam
Parliamentary Secretary
for Technology



Browinn Ma
North VancouverLonsdale
Parliamentary
Secretary for
Translink



Maple Ridge-Mission



Jagpur Brar Surrey-Fleetwood



Rachna Singh Surrey-Green **Timbers**



Garry Begg Surrey-Guilford



Raj Chouhan **Burnaby-Edmonds**



Janet Routledge **Burnaby North**



Ronna-Rae Leonard Courtenay-Comox



Leonard Krog Nanaimo



Doug Routley Nanaimo-North Cowichan



Mitzi Dean Esquimalt-Metchosin

From:

Bowman, Deborah TRAN:EX

Sent: To: Thursday, July 20, 2017 4:44 PM Lewis, Susan L TRAN:EX

Cc:

Gilmour, Lori TRAN:EX

Subject:

FW: Draft Executive Presentation on IM Strategy and Next Steps

Attachments:

IM Strategy Executive Presentation and Ask DRAFT July 20 2017.pptx

Please print for me, thank you!

From: Skulmoski, Jesse L TRAN:EX **Sent:** Thursday, July 20, 2017 2:36 PM

To: Bowman, Deborah TRAN:EX; Bain, Nancy TRAN:EX

Cc: Lewis, Susan L TRAN:EX; Plamondon, Lea TRAN:EX; Fritz, Debbie TRAN:EX; Lewthwaite, Jennifer TRAN:EX; Haskett,

Sara TRAN:EX; Guenard, Gislene TRAN:EX; Budakoglu, Caner TRAN:EX Subject: FW: Draft Executive Presentation on IM Strategy and Next Steps

Hi Deborah and Nancy, in way of an update following our meeting earlier this week, we drafted a presentation for executive to discuss the IM Strategy. The Manager role profile is underway and communications will be drafted to share information with all staff before posting.

Thanks, Jesse

From: Skulmoski, Jesse L TRAN:EX

Sent: Wednesday, July 19, 2017 1:46 PM

To: Fritz, Debbie TRAN:EX; Lewthwaite, Jennifer TRAN:EX; Haskett, Sara TRAN:EX; Guenard, Gislene TRAN:EX

Cc: Budakoglu, Caner TRAN:EX

Subject: Draft Executive Presentation on IM Strategy and Next Steps

Hi All, at our ADM Project Champion meeting yesterday it was identified that both ADMs would like to bring a project overview and ask to their colleagues – for the purposes of resourcing. As I will be away on annual leave until August 12th after tomorrow, I drafted this presentation for the team's use in my absence. The attached presentation from SharePoint includes an overview of the IMA context, IM Strategy, actions to date and then focuses on the need for resources with an organization structure, the conclusion is a next steps slide.

Additional actions to support this work stream for the IM Program, includes the development of a Manager Role Profile

- Debbie requested all comparable role profile documents this morning to build the excluded manager position
- An expression of interest for a Temporary assignment would be an effective expedient approach
- Encouraged to engage CIRMO in our search for suitable candidates
- Ministry-wide communication from Executive is required in advance of postings

Regarding the Communications Plan.

- Sara confirmed she will draft communications in collaboration with SHR
- The first communication will include a description of the IM Strategy vision, the creation of an IM and Records
 Unit and the promotion of learning opportunities
- Further communications will highlight the work within Infrastructure and Major Projects Needs assessment and Information Schedules
- The intent is to latter describe a success story once the information schedule is complete and in place

Actions for the Needs Assessment and ORCS development are not as urgent except Infrastructure and Major Projects participation must be confirmed

- Jennifer and Gislene indicated that they had spoken with some contacts who were receptive but the proposal should be elevated to ADM level
- Trevor will be drafting the tools for our ministry pilot he indicated RM Working Group participation is encouraged
- Additional resourcing to complete multiple ORCS streams will continue to be explored
- The collation for Archivist on research/overview materials should be ready for mid-October

Please add anything that you see as missing or needs clarification. Thank you all for your great work on this.

We can discuss this at the IM Team meeting at 11PM tomorrow – please do not hesitate to contact me if you have any thoughts or questions in advance.

Cheers, Jesse

Jesse Skulmoski, MPA PMP

Director of Special Projects and Strategic initiatives Ministry of Transportation and Infrastructure Ph: 250 356-7108

Mobile: 250 361-6624

my Linked m moth

Page 49 to/à Page 55

Withheld pursuant to/removed as

s.13

From:

Bowman, Deborah TRAN:EX

Sent:

Wednesday, July 19, 2017 11:08 AM

To: Subject: Lewis, Susan L TRAN:EX Fwd: R Mueller e-mail

Deborah Bowman Assistant Deputy Minister Policy and Programs Ministry of Transportation and Infrastructure Direct 250 387-8490 Mobile 250 818-1709

----- Original message -------From: "Filmer, Cam A TRAN:EX"

Date: 2017-07-19 10:02 AM (GMT-08:00)

To: "Bowman, Deborah TRAN:EX"

Subject: R Mueller e-mail

Use this e-mail

Reginald Mueller (muellerr1) muellerr1@cnc.bc.ca

From:

Bowman, Deborah TRAN:EX

Sent:

Wednesday, July 19, 2017 9:53 AM

To:

Lewis, Susan L TRAN:EX

Subject:

FW: Highway 16 Advisory Committee member Update

Attachments:

7114_BLK_event_Invite.pdf

Importance:

High

Here us the note that was sent out last month about the meetings not being held during the interregnum period.

From: Transportation, ADM Policy and Programs TRAN:EX

Sent: Wednesday, June 14, 2017 1:54 PM

To: 'Chief Joe Bevan'; "Shane Brienen'; XT:Jock, Richard HLTH:IN; "Carol Leclerc'; 'mayor@fortstjames.com'; 'Reg Meuller (<u>muellerr1@cnc.bc.ca</u>)'; XT:Raper, Steve GCPE:IN; "Mary Teegee'; XT:Bachrach, Taylor FLNR:IN;

'wanda.e.good@gmail.com'

Cc: Bowman, Deborah TRAN:EX; Filmer, Cam A TRAN:EX; Faubert, Reg P TRAN:EX; Brownsey, Silas TRAN:EX; Lutz, Carl B TRAN:EX; Maxwell, Scott D TRAN:EX; Newnham, Jodi TRAN:EX; Lewis, Susan L TRAN:EX; Gilmour, Lori TRAN:EX; XT:Mah, John HLTH:IN; 'felicia.cheung@fnha.ca'; 'devi.goberdhan@fnha.ca'

Subject: Highway 16 Advisory Committee member Update

Importance: High

Dear Advisory Committee members,

I trust you are all keeping well. My office has been receiving inquiries about the timing of the next Advisory Committee meeting. Due to the provincial election, the Advisory Committee did not meet during the Interregnum period from April 11 to May 31 or prior to the swearing in of the new Executive Council June 12. During this period, the government has been in caretaker mode.

This week, the Lieutenant Governor swore in members of the Executive Council (https://news.gov.bc.ca/releases/2017PREM0056-001242) in preparation for the next sitting of the B.C. Legislature on June 22, and the tabling of the Throne Speech. My intention is to reconvene the Advisory Committee in mid-July by teleconference and provide a full status update on the Action Plan. My office will be sending out some suggested dates for your consideration before the end of June.

In the meantime, I wanted to personally mention a celebration/milestone event taking place this Friday, June 16th in Burns Lake. The announcement will provide details about two new transit routes that are coming into effect June 19th and, once in service, will connect Burns Lake with both Prince George and Smithers. This BC Transit/community of Burns Lake event will take place at 11 am, across the street from the Canada Post Office (388 Government Street), in front of the "WELCOME TO BURNS LAKE, *Gateway to Tweedsmuir Park*" sign.

I have asked BC Transit to ensure that Advisory members are invited to attend this event. In case you did not receive an invitation, it is attached for your convenience. Please RSVP Jonathon Dyck at: jonathon_dyck@bctransit.com

Thank you again for your continued support of and engagement in the Highway 16 Transportation Advisory Committee and I look forward to connecting with you at the meeting next month.

Respectfully,

Deborah Bowman

INVITATION

New Service on Highway 16!

WHEN: June 16, 2017

TIME: 11:00 a.m.

LOCATION: Burns Lake, BC

Across the street from the Canada Post Office (388 Government St.), in front of the Welcome to Burns Lake: Gateway to Tweedsmuir Park Sign.

Join BC Transit and the Regional District of Bulkley Nechako

to celebrate the upcoming start of two new transit routes on Highway 16 connecting Burns Lake to Prince George and Burns Lake to Smithers. The service will officially start on Monday, June 19.

The event will include speeches and a chance to tour the buses.

Please RSVP to Jonathon Dyck, BC Transit Communications Manager by email at Jonathon_Dyck@BCTransit.com or phone 250-995-5720.





From:

Bowman, Deborah TRAN:EX

Sent:

Tuesday, July 18, 2017 4:52 PM

To:

Lewis, Susan L TRAN:EX

Subject:

FW: FW: Highway 16 Advisory Group

Please note, below thank you, db

From: Fudge, Chris [mailto:Chris Fudge@BCTransit.Com]

Sent: Tuesday, July 18, 2017 4:19 PM **To:** Bowman, Deborah TRAN:EX **Cc:** Harmon, Linda TRAN:EX

Subject: RE: FW: Highway 16 Advisory Group

Hi Susan,

I was only made aware of the meeting today, and I was of the understanding that I would only need to provide a verbal update on transit. As such, I don't any meeting material to submit.

Chris

From: Lewis, Susan L TRAN:EX [mailto:Susan.Lewis@gov.bc.ca] On Behalf Of Bowman, Deborah TRAN:EX

Sent: July-18-17 3:12 PM

To: Fudge, Chris

Cc: Harmon, Linda TRAN:EX

Subject: RE: FW: Highway 16 Advisory Group

Hi Chris, thank you for stepping in at the last minute. Would you be able to forward me your meeting material by the end of today?

Thank you.

Susan Lewis

A/Executive Administrative Assistant
Transportation Policy & Programs
Ministry of Transportation

Office: (250) 356-6225 | Cell: (250) 893-7370

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----Original Appointment----

From: Fudge, Chris [mailto:Chris Fudge@BCTransit.Com]

Sent: Tuesday, July 18, 2017 1:37 PM

To: Lewis, Susan L TRAN:EX; Gilmour, Lori TRAN:EX **Subject:** Accepted: FW: Highway 16 Advisory Group

When: Wednesday, July 19, 2017 11:00 AM-12:00 PM (UTC-08:00) Pacific Time (US & Canada).

Where: Conference Call: s.15,s.17

From: Sent: To: Subject:	Bowman, Deborah TRAN:EX Tuesday, July 18, 2017 3:27 F Lewis, Susan L TRAN:EX RE: Confidential	M
He wasn't to be invited to begin	with so no.	
From: Lewis, Susan L TRAN:EX Sent: Tuesday, July 18, 2017 3:0 To: Bowman, Deborah TRAN:EX Subject: FW: Confidential	96 PM	
Would you like an alternate to at	tend on Caner's behalf?	
Susan Lewis A/Executive Administrative Ass Transportation Policy & Program Ministry of Transportation Office: (250) 356-6225+Cell: (2	ms	
Warning: This email is intended only for to confidential. Any distribution, disclosure, core-mail the sender immediately and dele	opying, or other use by anyone else	is strictly prohibited. If you have received this in error, please to
From: Budakoglu, Caner TRAN:E. Sent: Tuesday, July 18, 2017 2:2 To: Lewis, Susan L TRAN:EX Subject: Automatic reply: Confident	1 PM	
Hello:		
.22	•	
For any urgent information securi	ty related matters, please c	ntact
July 10-14: Dean Rodgers at <u>Dean</u> July 17-21: Dom Kapac at <u>Dom.Ka</u>		98-3007. 128.
For any urgent privacy related ma	tters, please contact	
July 10-14: Lina Ma at <u>Lina.Ma@g</u> July 17-21: Gislene.Guenard at <u>Gis</u>		778 698-3016.
For any urgent management or au 3008.	ıdit related matters, please 🤕	ontact Debbie Fritz at <u>Debbie Fritz@gov.bc.ca</u> or
For any other inquiries, I will respo	ond to your message when I	return

Regards, Caner

Smith, Sheila M TRAN:EX

From:

Sent:

Westgate, Rachael TRAN:EX Wednesday, July 26, 2017 12:35 PM

To: Subject: Brownsey, Silas TRAN:EX free for a phone call this aft?

Hi Silas,

Wondering if you might have 5 minutes for a quick phone call this afternoon? If so, anytime is good for me. You can reach me on my cell at .s.17

Thanks,

Rachael

Smith, Sheila M TRAN:EX

From:

Brownsey, Silas TRAN:EX

Sent:

Tuesday, July 18, 2017 8:55 AM

To: Subject: Westgate, Rachael TRAN:EX FW: BCT Service Expansion

Attachments:

1718 Planned expansions from MH.xlsx

Can you please print both tabs. Thanks.

From: Mercer, Andrea TRAN:EX Sent: Tuesday, July 18, 2017 8:48 AM

To: Brownsey, Silas TRAN:EX

Cc: Patrick, Chelsea TRAN:EX; Murray, Peter S TRAN:EX

Subject: FW: BCT Service Expansion

As requested - Thanks Peter!

From: Murray, Peter S TRAN:EX Sent: Tuesday, July 18, 2017 8:43 AM

To: Patrick, Chelsea TRAN:EX
Cc: Mercer, Andrea TRAN:EX
Subject: RE: BCT Service Expansion

Hi Chelsea,

I have attached a summary of BCT's planned 2017/18 service expansion that I received from Megan Hill at BCT last month. Note that costs and service hours are still subject to finalization with local government partners and operating companies, so the numbers aren't written in stone.

Peter

From: Patrick, Chelsea TRAN:EX Sent: Tuesday, July 18, 2017 8:36 AM

To: Murray, Peter S TRAN:EX
Cc: Mercer, Andrea TRAN:EX
Subject: FW: BCT Service Expansion

Hi Peter,

Can you help with this?

Thanks, Chelsea

From: Brownsey, Silas TRAN:EX Sent: Monday, July 17, 2017 4:28 PM

To: Patrick, Chelsea TRAN:EX; Mercer, Andrea TRAN:EX

Subject: BCT Service Expansion

Hi there – can I please get a list of the current and planned expansion?

Thanks.



17/18	Expansion Plan					-					-					
Cost			Annual	Part Year			Lease Fees			Provincial Share of Op		Operating	Lease Fees			Provincial Share of
Centre		In Service Date	20,000	Hours Explanation 11,667 Crosstown Connections Gorge, Hillside, Royal Oak, Westshore Dockyard	Approval Description	Operating Costs \$1,872,000	(Local Share) \$386,851	Total Costs * \$2,258,851	Share \$1,116,719	Cost \$593,424	Service	Costs 7 \$1,092,000	(Local Share) \$225,663	\$1,317,663	\$651,419	Op Cost \$346,164
990	Victoria Regional Conventional	Sep-17	20,000	Service realiability hours (Spring 2017) No new buses.	Approved	\$1,872,000	\$300,031	\$2,230,031	\$1,110,719	\$333,424	,	\$1,092,000	\$223,003	\$1,317,003	\$031,419	\$340,104
871	Vernon Conventional	Mar-18	7,000	583 Transit Future Plan CTN phase 1 (Spring 2018) (6,700 hours and 3 vehicles) Service Priority 1 in Transit Future Plan - Route 90: Express on half hourly frequency at peak, Route	Expansion MOU approved	\$709,057	\$67,810	\$776,867	\$385,130	\$331,059	1	\$59,088	\$5,651	\$64,739	\$32,094	\$27,588
866	Sunshine Coast Conventional	Sep-17	6,370	3,716 Roberts Creek and Route 5: Lower Gibsons approximately hourly frequency	Expansion MOU approved	\$578,860	\$203,431	\$782,291	\$415,025	\$270,270	7	\$337,668	\$118,668	\$456,336	\$242,098	\$157,657
841	Nanaimo Regional Conventional	Sep-17	5,000	2,917 Transit Future Plan recommendations enhance Local Transit	Expansion MOU approved	\$453,006	\$96,598	\$549,603		\$211,508	7	\$264,253	\$56,349	\$320,602	\$178,304	\$123,380
811	Chilliwack Conventional	Sep-17	4,800	2,800 Increased frequency routes 1 and 3, improved service coverage	Expansion MOU approved	\$398,000	\$102,000	\$500,000	\$283,000	\$186,000	7	\$232,000	\$59,000	\$292,000	\$165,000	\$109,000
865	Squamish Conventional	Sep-17	3,090	1,803 Improved off-peak, Sunday and holiday service	Expansion MOU approved	\$374,140	\$33,905	\$408,045	\$219,585	\$174,686	14	\$218,248	\$19,778	\$238,026	\$128,091	\$101,900
821	Kamloops Conventional	Sep-17	3,000	Increase service on Route 1: Tranquille and revised routing and schedules Route 2, route 6, increase 1.750 service on route 14 and route 16, increased Sunday service	Expansion MOU approved	\$310.091	\$37,743	\$347,834	\$148,209	\$144,781	7	\$180,886	\$22,017	\$202,903	\$86,455	\$84,456
824	Kelowna Regional Conventional	Sep-17	2,500	1.458 Schedule maintenance on FTN (routes 1, 8, 97) and improved Saturday service.	Expansion MOU approved	\$265,235	\$33,905	\$299,140		\$123,838	14		\$19,778	\$174,498	\$75,161	\$72,239
857	Prince George Conventional	Sep-17	2,500	1.458 Stat holiday service and improvement to weekend service	Expansion MOU approved	\$242,648	\$0	\$242,648		\$113,292	7	\$141,544	ŚO	\$141,544	\$51,852	\$66,087
804	Campbell River Conventional	Sep-17	1,500	875 20 min service on future FTN	Expansion MOU approved	\$131,911	\$67,810	\$199,722		\$61,589	7	\$76,948	\$39,556	\$116,504	\$74,238	\$35,927
813	Cowichan Valley Conventional	Mar-18	1,500	125 Service realignment on weekdays and weekends for improved efficiency of overall system	Expansion MOU approved	\$141,414	\$0	\$141,414		\$66,026	1	\$11,784	\$0	\$11,784	\$5,218	\$5,502
	Contain valley conventional	111111111111111111111111111111111111111	2,000	Transit Future Plan recommendation Improve Regional Connectios Vernon to Kelowna ServiceIncr		72.07		-								
846	North Okanagan Connector	Sep-17	1,100	642 weekday and introduce Saturday Service	Expansion MOU approved	\$139,536	\$0	\$139,536	\$63,195	\$65,149	7	\$81,396	\$0	\$81,396	\$36,864	\$38,004
875	Whistler Conventional	Apr-17/Dec-17	750	417 Increase service on Core Transit Network in all seasons	Expansion MOU approved	\$104,607	\$0	\$104,607	\$43,937	\$48,841	16	\$58,115	\$0	\$58,115	\$24,409	\$27,134
818	Fraser Valley Express	Sep-17	700	Introduce FVX Sunday and Holiday service to reflect existing Saturday Service (shares vehicle with the 408 CHW expansion on Route 1-4 to meet earlier FVX trips as per the existing vehicle cost sharing forms	la) Expansion MOU approved	\$83,474	\$0	\$83,474	The second name of the second na	\$38,974		7 \$48,693	\$0	\$48,693	\$20,469	\$22,735
805	Cowichan Valley Commuter	Sep-17	500	292 Pilot project for Saturday service between CVRD and Victoria	Expansion MOU approved	\$110,325	\$0	\$110,325		\$51,511		\$64,356	\$0	\$64,356	\$16,014	\$30,048
621	Kamloops Custom	Sep-17	1,250	729 Increased service hours to reduce unmet trips	Expansion MOU approved	\$97,517	\$0	\$97,517		\$65,034		\$56,885	\$0	\$56,885	\$16,257	\$37,937
624	Kelowna Regional Custom	Sep-17	1,000	583 Additional HandyDART expansion	Expansion MOU approved	\$69,464	\$0	\$69,464		\$46,325	14	- Projecto	\$0 \$0	\$40,520	\$11,120	\$27,023
611	Chilliwack Custom	Sep-17	800	467 Expansion item 7 - Additional custom hours	Expansion MOU approved	\$47,378 \$205,768	\$27,186	\$47,378	\$12,114	\$31,596 \$104,427	47	\$27,637	\$15,859	\$27,637 \$135,890	\$7,067 \$64,323	\$18,431 \$60,916
721	West Kootenays Hope	Sep-17	2,620	1,528 Increased service frequency and some improved coverage Introduce Serve to Hope as per Option 1 of the 2015 Report - Hope Connector to Agassiz via Hwy 7. service is dependent upon the conversion of the Route 11: Agassiz-Harrison to conventional service heavy duty vehicles and the restructure of the route to go directly via Hwy.9 and Pioneer road to th 1.499 Recreation and Cultural centre.	with	\$203,665	\$67,810	\$271,475	\$110,268	\$104,427	7	7 \$99,004	\$39,556	\$138,560	\$85,447	\$46,225
	11074		2,070	handyDART service (1 vehicle with 4 service hours per day from Monday to Friday), impreoved ever	CONTRACTOR OF THE PARTY OF THE	7237										
729	Merritt & Area Paratransit	Jan-18	2,280	570 and Sunday Service, additional frequency on route 4	Expansion MOU approved	\$128,345	\$27,219	\$155,564	\$80,171	\$65,058	12	\$32,086	\$6,805	\$38,891	\$20,043	\$16,265
725	Kimberley Paratransit	Sep-17	1,010	589 Commuter Service to Cranbrook	Expansion MOU approved	\$53,982	\$0	\$53,982	\$13,952	\$33,301	7	\$31,489	\$0	\$31,489	\$8,138	\$19,426
					Expansion MOU approved - awaiting											
775	Salt Spring Island Paratransit	Apr-17/Oct-17	1,000	575 Improve winter morning service and increase summer Saturday service	signed MOU	\$66,538	\$26,115	\$92,654		\$35,059	18	\$38,260	\$26,115	\$64,375	\$38,329	\$20,159
712	Comox Valley Paratransit	Sep-17	900	450 TFP Recommendations (focus in Electoral areas)	Expansion MOU approved	\$59,053	\$20,595	\$79,648		\$37,020	7	\$29,526	\$12,014	\$41,540	\$21,642	\$18,510
708	Clearwater & Area Paratransit	Apr-17	590	590 Continue Clearwater Inner Loop year-round (4 service hours, 3 days a week)	Expansion MOU approved	\$42,969	\$0	\$42,969	\$15,039	\$25,219	12	\$42,969	\$0	\$42,969	\$15,039	\$25,219
747	Osoyoos Paratransit	Sep-17	340	198 Osoyoos and Penticton	Expansion MOU approved	\$19,867	\$23,907	\$43,774		\$11,262	7	\$11,589	\$13,946	\$25,535	\$17,169	\$6,570
768	Smithers & District Paratransit	Apr-17	260	260 Add one additional trip per weekday between Smithers and Telkwa	Expansion MOU approved	\$17,113	\$0	\$17,113	\$6,551	\$9,701	12	\$17,113	\$0	\$17,113	\$6,551	\$9,701
719	Hazeltons' Regional Paratransit	Sep-17	100	58 Introduce dedicated Gitsegukla - Smithers Service One Day per Month	Expansion MOU approved	\$8,827	\$0	\$8,827	\$3,403	\$4,651	7	\$5,149	\$0	\$5,149	\$1,985	\$2,713
727	Mount Waddington Paratransit	Nov-17	100	Placeholder - implementation to be based upon Service Review, due to be completed Spring 2017. 42 Potential to address Saturday service to Coal Harbour.	Expansion MOU approved	\$8,033	\$0	\$8,033	72,224	\$4,177	5	\$3,347	\$0	\$3,347	\$1,410	\$1,741
	2017/18 Total		75,130	39,049		\$6,943,316	\$1,222,603	\$8,165,919	\$4,024,318	\$3,048,930		\$3,577,764	\$681,088	\$4,258,852	\$2,102,317	\$1,558,189

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						Service by the service											
7/18 Ex	pansion Plan																
Cost			Annual	Part Year		Approval Description	Operating Costs	Lease Fees	Total Costs *		Provincial Share of Op Cost	Months In Service	Operating Costs	Lease Fees (Local Share)	Total Costs *		Provincial Share of Op Cost
entre	System Name	In Service Date	Hours	Hours	Explanation Introduce Serve to Hope as per Option 1 of the 2015 Report - Hope Connector to Agassiz via Hwy 7. This	1	Operating costs	(cocar snarcy	Total costs		Name of Street			1			
					service is dependent upon the conversion of the Route 11: Agassiz-Harrison to conventional service with									011/2/01			
701	FVRD - new Hope Service	Sep-17	2,570	1.499	heavy duty vehicles and the restructure of the route to go directly via Hwy.9 and Pioneer road to the Recreation and Cultural centre.	Expansion MOU approved	\$203,665	\$67,810	\$271,475	\$164,576	\$95,091	7	. \$99,004	\$39,556	\$138,560	\$85,447	\$46,22
701	rvnD - new nope service	Jep II	2,570														
		6 17	700		Introduce FVX Sunday and Holiday service to reflect existing Saturday Service (shares vehicle with the CHW expansion on Route 1-4 to meet earlier FVX trips as per the existing vehicle cost sharing formula)	Expansion MOU approved	\$83,474	\$0	\$83,474	\$35,090	\$38,974	7	\$48,693	\$0	\$48,693	\$20,469	\$22,73
318	Fraser Valley Express	Sep-17	700		The second secon												
					Expansion items 1, 2 and 3 - Route 1 - Reliability addressed at peak times and week day frequency	1										1000	
			1		increased to 15min service at peak times. Progress towards completion of the TFP Frequent Transit Network. Route 3 weekday frequency increased to 30min service at peak times.												
811	Chilliwack Conventional	Sep-17	3,100	1,808		Expansion MOU approved	\$257,361	\$67,810	\$325,171	\$180,902	\$120,162	7	\$150,127	\$39,556	\$189,683		\$70,09 \$2,26
and the second	Chilliwack Conventional	Sep-17	100	58	Expansion item 4 - Rt. 8 extended along Keith Wilson Rd. to Lindy's Drive	Expansion MOU approved	\$8,302	50	\$8,302	\$4,014	\$3,876	/	\$4,843	\$0	\$4,843	\$2,342	\$2,20
011	Chilliwack Conventional	Sep-17	1,100	642	Expansion item 5 - Introduction of weekday service with 5 trips per day on Route 5: Yarrow-Greendale	Expansion MOU approved	\$91,322	\$33,905	\$125,227	\$78,060	\$42,638	7	\$53,271	\$19,778	\$73,049		\$24,87
	Chilliwack Conventional	Sep-17	500		Expansion item 6 - weekday service to the industrial/employment areas	Expansion MOU approved	\$41,510	\$0	\$41,510	\$20,070	\$19,381	7	\$24,214	\$0	\$24,214	\$11,708	\$11,30
									BERMA			200					
	CLIFF - I CONT	Sep-17	800	467	Expansion item 7 - Additional custom hours	Expansion MOU approved	\$47,378	\$0	\$47,378	\$12,114	\$31,596	7	\$27,637	\$0	\$27,637		\$18,43
	Chilliwack Custom Squamish Conventional	Sep-17	820	478	Increase Sunday and holiday transit service	Expansion MOU approved	\$99,286	\$0	\$99,286	\$49,841	\$46,357	7	\$57,917	\$0	\$57,917	\$29,074	\$27,04
					Improve Core Transit Network service during off-peak periods between Garibaldi Village and Downtown							12 24					
		Sep-17	2,270		Squamish (Also explore service to Brackendale or express service between Garibaldi Village and Downtown)	Expansion MOU approved	\$274,854	\$33,905	\$308,759	\$169,744	\$128,329	7	\$160,331	\$19,778	\$180,109	\$99,017	\$74,85
	Squamish Conventional Whistler Conventional	Apr-17	250		Increase service on Core Transit Network during the spring/summer/fall season	Expansion MOU approved	\$34,869	\$0	\$34,869	\$14,646	\$16,280	12	\$34,869	\$0	\$34,869		\$16,28
	Whistler Conventional	Dec-17	500	167	Increase service on Core Transit Network during the winter season.	Expansion MOU approved	\$69,738	\$0	\$69,738	\$29,291	\$32,561	4	\$23,246	\$0	\$23,246	\$9,764	\$10,85
						Expansion MOU approved - awaiting	Arren	40	Are rea	\$10.303	\$29,800		\$28,279	¢n	\$28,279	\$9,641	\$14,90
775	Salt Spring Island Paratransit	Oct-17	850	425	Improve winter morning service and increase summer Saturday service	signed MOU Expansion MOU approved - awaiting	\$56,558	\$0	\$56,558	\$19,282	\$29,800		\$20,213	\$0	\$20,213	\$3,041	324,50
775	Salt Spring Island Paratransit	Apr-17	150	150	Increase summer Saturday service	signed MOU	\$9,981	\$26,115	\$36,096	\$28,688	\$5,259	12	\$9,981	\$26,115	\$36,096		\$5,25
-	Nanaimo Regional Conventional	Sep-17	5,000	2,917	Transit Future Plan recommendations enhance Local Transit	Expansion MOU approved	\$453,006	\$96,598	\$549,603	\$305,665 \$62,620	\$211,508 \$66,026	7	\$264,253 \$11,784	\$56,349 \$0	\$320,602 \$11,784		\$123,38 \$5,50
-	Cowichan Valley Conventional	Mar-18	1,500		Service realignment on weekdays and weekends for improved efficiency of overall system	Expansion MOU approved Expansion MOU approved	\$141,414 \$110,325	\$0	\$141,414 \$110,325	\$27,453	\$51,511	7	\$64,356	\$0	\$64,356		\$30,04
805	Cowichan Valley Commuter	Sep-17	500	292	Pilot project for Saturday service between CVRD and Victoria Service Priority 1 in Transit Future Plan - Route 90: Express on half hourly frequency at peak, Route 1:												
866	Sunshine Coast Conventional	Sep-17	6,370		Roberts Creek and Route 5: Lower Gibsons approximately hourly frequency	Expansion MOU approved	\$578,860	\$203,431	\$782,291 \$199,722	\$415,025 \$127,264	\$270,270 \$61,589	7	\$337,668 \$76,948	\$118,668 \$39,556	\$456,336 \$116,504		\$157,65° \$35,92°
	Campbell River Conventional	Sep-17	1,500		20 min service on future FTN TER Recommendations / focus in Electoral areas)	Expansion MOU approved Expansion MOU approved	\$131,911 \$59,053	\$67,810	\$79,648	\$39,851	\$37,020	7	\$29,526	\$12,014	\$41,540		\$18,51
	Comox Valley Paratransit Prince George Conventional	Sep-17 Sep-17	2,500		TFP Recommendations (focus in Electoral areas) Stat holiday service and improvement to weekend service	Expansion MOU approved	\$242,648	\$0	\$242,648	\$88,889	\$113,292	7	\$141,544	\$0	\$141,544	\$51,852	\$66,08
037	Filine George Conventional				Transit Future Plan recommendations option 21 phases 1 additional round trip on Friday between		******	400.000	440 774	420 422	ė11 262	7	\$11,589	\$13,946	\$25,535	\$17,169	\$6,57
-	Osoyoos Paratransit	Sep-17	340	C. Annual Co. Co. St. Co. Co. Co. Co.	Osoyoos and Penticton	Expansion MOU approved Expansion MOU approved	\$19,867 \$97,517	\$23,907	\$43,774 \$97,517	\$29,432 \$27,869	\$11,262 \$65,034		\$56,885	\$13,940	\$56,885		\$37,93
621	Kamloops Custom	Sep-17	1,250	729	Increased service hours to reduce unmet trips Increase service on Route 1: Tranquille and revised routing and schedules Route 2, route 6, increased	Expansion mod approved	401,000		4								
821	Kamloops Conventional	Sep-17	3,000	1,750	service on route 14 and route 16, increased Sunday service	Expansion MOU approved	\$310,091	\$37,743	\$347,834	\$148,209	\$144,781	7	\$180,886	\$22,017	\$202,903	\$86,455	\$84,45
-					Route 10 North Shore and Route 20 Slocan Valley: Add weekday AM Peak round trip to each route	Expansion MOU approved	\$99,742	\$27,186	\$126,928	\$63,644	\$50,619	7	\$58,183	\$15,859	\$74,042	\$37,126	\$29,52
	West Kootenays West Kootenays	Sep-17 Sep-17	1,270 270		Route 14 Blewett: Add weekday PM Peak round trip	Expansion MOU approved	\$21,205	\$0	\$21,205	\$9,362	\$10,762		\$12,370	\$0	\$12,370	\$5,461	\$6,27
/21	Yest Rootenays	- Step 27			Route 72 Salmo - Nelson: Introduce PM Peak round trip Tue & Thur, introduce additional service day wit			4.	400.000	4.7.507	Å10.030	7	\$22,907	¢o.	\$22,907	\$10,213	\$11,62
721	West Kootenays	Sep-17	500	292	three round trips Route 76 Kaslo - Nelson: Introduce additional service day trips will operate between kalso and Balfour,	Expansion MOU approved	\$39,269	\$0	\$39,269	\$17,507	\$19,929	/	\$22,907	50	\$22,507	\$10,213	\$11,02
721	West Kootenays	Sep-17	230	134	with connections to/from Nelson via Route 10 North Shore	Expansion MOU approved	\$18,064	\$0	\$18,064	\$8,053	\$9,167	7	\$10,537	\$0	\$10,537	7 \$4,698	\$5,34
124	West Rootemays		ACCRECATE STREET		Reintroduction of service to Perrier Rd & Ymir Rd via Route 72 Salmo - Nelson; three round trips, three		4	40	******	\$7,622	\$9,167	7	\$10,537	śo	\$10,537	\$4,446	\$5,34
721	West Kootenays	Sep-17	230	134	days per week Route 74 Nakusp - Nelson: Introduce one more service day by extending Route 52 Nakusp - New Denver	Expansion MOU approved	\$18,064	\$0	\$18,064	\$1,622	\$9,107	,	\$10,557	30	\$10,557	54,440	\$3,54
					Silverton from Silverton to Slocan, and connecting with new AM Peak Slocan trip and existing PM Slocan												
721	West Kootenays	Sep-17	120		trip	Expansion MOU approved	\$9,424	\$0	\$9,424	\$4,079	\$4,783 \$33,301		\$5,498 \$31,489	\$0	\$5,498 \$31,489		\$2,79 \$19,42
725	Kimberley Paratransit	Sep-17	1,010	589	Commuter Service to Cranbrook Placeholder - implementation to be based upon Service Review, due to be completed Spring 2017.	Expansion MOU approved	\$53,982	\$0	\$53,982	\$13,952	\$33,301	,	\$31,409	30	\$31,403	\$6,236	\$25,42
777	Mount Waddington Paratransit	Nov-17	100	42	Potential to address Saturday service to Coal Harbour.	Expansion MOU approved	\$8,033	\$0	\$8,033	\$3,384	\$4,177	5	\$3,347	\$0	\$3,347	\$1,410	\$1,74
121	Would waddington Paradianst	HOV X	1		Transit Future Plan recommendation Improve Regional Connectios Vernon to Kelowna ServiceIncrese			40	A	\$63,195	405.440	7	\$81,396	to.	\$81.396	\$36,864	\$38,00
846	North Okanagan Connector	Sep-17	1,100	642	weekday and introduce Saturday Service	Expansion MOU approved	\$139,536	\$0	\$139,536	\$63,195	\$65,149	/	\$61,390	30	\$61,390	\$30,004	\$30,00
971	Vernon Conventional	Mar-18	7,000	583	Service realiability hours (Spring 2017) No new buses. Transit Future Plan CTN phase 1 (Spring 2018)(6,700 hours and 3 vehicles)	Expansion MOU approved	\$709,057	\$67,810	\$776,867	\$385,130	\$331,059	1	\$59,088	\$5,651	\$64,739		\$27,58
	Kelowna Regional Custom	Sep-17	500		Additional HandyDART expansion	Expansion MOU approved	\$34,732	\$0	\$34,732	\$9,532	\$23,163	7	\$20,260	\$0	\$20,260	\$5,560	\$13,51
					a second transfer that connect with											1254.50	
824	Kelowna Regional Conventional	Sep-17	500	292	On Saturdays, improve service and extend service spans on frequent transit corridors that connect with key activity centres (Downtown, KGH, Rutland) to accommodate varying shift start-finish times	Expansion MOU approved	\$53,047	\$0	\$53,047	\$18,989	\$24,768	7	\$30,944	\$0	\$30,944	\$11,077	\$14,44
-24	neiowia negional conventional	Sep-Ar	1		On Frequent Transit Network Routes (Route 1, 8, 97), improve service to ensure schedule reliability and			,	A		400 000		¢	610.770	\$143,554	\$64,085	\$57,79
824	Kelowna Regional Conventional	Sep-17	2,000	1,167	to address over-crowding and pass-ups and continue to grow ridership.	Expansion MOU approved	\$212,188	\$33,905	\$246,093	\$109,859	\$99,071	7	\$123,776	\$19,778	\$143,554	564,085	\$31,19
626	Kelowna Regional Custom	Sep-17	500	292	Improve Custom Transit (handyDART) based on results of Service Review and Transit Future Action Plan	Expansion MOU approved	\$34,732	\$0	\$34,732	\$9,532			\$20,260	\$0	\$20,260		\$13,51
	Smithers & District Paratransit	Apr-17	260		Add one additional trip per weekday between Smithers and Telkwa	Expansion MOU approved	\$17,113	\$0	\$17,113	\$6,551	\$9,701		\$17,113	\$0	\$17,113		\$9,70
	Hazeltons' Regional Paratransit	Sep-17	100		Introduce dedicated Gitsegukla - Smithers Service One Day per Month	Expansion MOU approved	\$8,827	\$0	\$8,827	\$3,403			\$5,149 \$42,969	\$0 \$0	\$5,149 \$42,969		\$2,71 \$25,21
708	Clearwater & Area Paratransit	Apr-17	590		Continue Clearwater Inner Loop year-round (4 service hours, 3 days a week) Add HandyDART service (1 vehicle with 4 service hours per day from Monday to Friday)	Expansion MOU approved Expansion MOU approved	\$42,969 \$56,855	\$27,219	\$42,969 \$84,074	\$15,039 \$53,836	\$25,219 \$28,820		\$14,214	\$6,805	\$21,018		\$7,20
	Merritt & Area Paratransit Merritt & Area Paratransit	Jan-18 Jan-18	1,010		Extend evening hours by 1.5 hours on Mon-Sat (works out to 1 additional trip for all routes)	Expansion MOU approved	\$25,894	\$0	\$25,894	\$9,539	\$13,126	3	\$6,474	\$0	\$6,474	\$2,385	\$3,28
	Merritt & Area Paratransit	Jan-18	310	78	Add 1 morning and 1 evening peak round trip on Route 4 Lower Nicola	Expansion MOU approved	\$17,450	\$0	\$17,450	\$6,428	\$8,846		\$4,363	\$0	\$4,363		\$2,21 \$3,56
729	Merritt & Area Paratransit	Jan-18	500		Add limited Sunday service (10 service hours a week)	Expansion MOU approved Approved	\$28,146 \$1,872,000	\$386,851	\$28,146 \$2,258,851	\$10,368 \$1,116,719	\$14,267 \$593,424		\$7,036 \$1,092,000	\$225,663	\$7,036		\$3,56
	Victoria Regional Conventional	Sep-17	20,000	11,667	Crosstown Connections Gorge, Hillside, Royal Oak, Westshore Dockyard	Indep. over	\$6,943,316			\$4,024,318			\$3,577,764		\$4,258,852		\$1,558,18

Smith, Sheila M TRAN:EX

From:

Westgate, Rachael TRAN:EX

Sent: To: Friday, July 28, 2017 11:59 AM Brownsey, Silas TRAN:EX

Cc:

Smith, Sheila M TRAN:EX

Subject:

FW: FYI re: 269025 Letter from Premier to Chiefs and Chief Councilors

Attachments:

2017-07-27 Letter from Premier John Horgan.pdf

FYI

From: Shepard, Aaron TRAN:EX Sent: Friday, July 28, 2017 11:49 AM

To: Lewthwaite, Jennifer TRAN:EX; Plamondon, Lea TRAN:EX; Westgate, Rachael TRAN:EX; Gilmour, Lori TRAN:EX;

Speed, Brittney TRAN:EX; Leech, Haley TRAN:EX

Cc: Schiarizza, Megan TRAN:EX; Newnham, Jodi TRAN:EX

Subject: FYI re: 269025 Letter from Premier to Chiefs and Chief Councilors

Hello,

Just wanted to ensure Executive are aware of the letter sent from the Premier's Office to all Chiefs and Council

The open letter is regarding the Province's relationship with First Nations and, in particular, the hiring and promotion of people of First Nations and Indigenous descent in the public service.

Much appreciated if you can share with Executive and appropriate staff.

Thanks very much,

Aaron Shepard

Writing Services Coordinator | Corporate Writing Services

Ministry of Transportation and Infrastructure 5B - 940 Blanshard Street | Victoria, BC V8W 9T5

Phone: 250 356-0863



July 27, 2017

Dear Chiefs and Chief Councilors:

One of the core commitments of our new government is to base our relationships with First Nations and Indigenous Peoples on the principles of the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP) and to ensure that the calls to action within the Truth and Reconciliation Commission (TRC) are reflected in the work that we do. We take this very seriously and wish to base all of our decisions on these principles.

Many of you have written seeking meetings with me and I hope to make those connections as soon as possible. As you can appreciate, this is a busy time and our legislative priorities are pressing as we prepare a budget and a session of the Legislature.

One area of particular importance and sensitivity is the hiring and promotion of people of First Nations' and Indigenous descent in the public service and through orders in council. We would appreciate and seek the advice of First Nations and Indigenous leaders in this regard, as well as on the appropriate liaison processes between the government and First Nations. We hope we can canvass these matters when we meet early in September in Vancouver.

In the interim, we do not propose to take any steps that would prejudice the development of a process that reflects the input of First Nations' leaders. Given the challenging agenda ahead of us, we promoted internal candidates to replace outgoing senior public servants for this first period. We look forward to developing processes that will help ensure people of First Nations' and indigenous descent are recruited across the public service. With the new government now in place, we are able to take steps to ensure that happens.

.../2

I look forward to connecting soon and receiving your advice on these and other matters.

Sincerely,

John Horgan Premier

ec: Honourable Melanie Mark, Minister of Advanced Education, Skills and Training

Honourable Lana Popham, Minister of Agriculture

Honourable David Eby, Attorney General

Honourable Katrine Conroy, Minister of Children and Family Development

Honourable Katrina Chen, Minister of State for Child Care

Honourable Jinny Sims, Minister of Citizens' Services

Honourable Rob Fleming, Minister of Education

Honourable Michelle Mungall, Minister of Energy, Mines and Petrolcum Resources

Honourable George Heyman, Minister of Environment and Climate Change Strategy

Honourable Carole James, Minister of Finance

Honourable Doug Donaldson, Minister of Forests, Lands, Natural Resource Operations,

and Rural Development

Honourable Adrian Dix, Minister of Health

Honourable Scott Fraser, Minister of Indigenous Relations and Reconciliation

Honourable Bruce Ralston, Minister of Jobs, Trade and Technology

Honourable George Chow, Minister of State for Trade

Honourable Harry Bains, Minister of Labour

Honourable Judy Darcy, Minister of Mental Health and Addictions

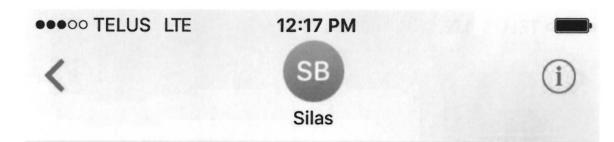
Honourable Selina Robinson, Minister of Municipal Affairs and Housing

Honourable Mike Farnworth, Minister of Public Safety and Solicitor General

Honourable Shane Simpson, Minister of Social Development and Poverty Reduction

Honourable Lisa Beare, Minister of Tourism, Arts and Culture

Honourable Claire Trevena, Minister of Transportation and Infrastructure



Tue, Jul 18, 8:36 PM

Hey there - appears there will be an exec tomorrow morning. If we need to push the department meeting, can we cancel the coffee etc?

Oooh not too sure. I can call them first thing tomorrow morning to see

I know they bring in extra inventory for these things so I think they may put up a fuss. Are you thinking you want to bump it by a few hours or a few days?

We will probably leave as is and I will just be (very) late:)

Ok! I will check in with them tomorrow morning just in case.











