

SECTION 1 : TRACKING DETAILS					
DATE: (dd:mm:yyyy)	05/01/2020	NCR #:		19-004	
SERVICE AREA:	S.A.13	CONTRACT	OR:	AIMRoads	
REFERENCE AUDIT #:	Monitor	ring Report Jan 5 th , 2020			
REFERENCE AUDIT TOPIC:	Maximun	n Accumulation			
DATE DISCUSSED WITH MC:					
SECTION 2 : ATTENDANCE RI	EGISTER				
NA	IME		TITL	F	
	Marsh		Bridge Area Manager		
Citad	ividi 3ii		Di lage / li ca l	Trainage:	
SECTION 3 : DESCRIPTION O	F NON-CONFORMANCE				
SECTION 3 : DESCRIPTION O	F NON-CONFORMANCE				
SECTION 3 : DESCRIPTION O	F NON-CONFORMANCE				
SECTION 3 : DESCRIPTION OF	F NON-CONFORMANCE				
SECTION 3 : DESCRIPTION OF Siwash Creek road off of Six Mile		contained 29cm of snow	on January 05, 20	020 at 16:49. The	
	e Creek Rd is a class C and (on January 05, 20	020 at 16:49. The	
Siwash Creek road off of Six Mile	e Creek Rd is a class C and (on January 05, 20	20 at 16:49. The	
Siwash Creek road off of Six Mile	e Creek Rd is a class C and (on January 05, 20	020 at 16:49. The	
Siwash Creek road off of Six Mile	e Creek Rd is a class C and (on January 05, 20	20 at 16:49. The	
Siwash Creek road off of Six Mile	e Creek Rd is a class C and (on January 05, 20	020 at 16:49. The	





EQUIRED CORRECTION				
actor have to redo/complete th	e work? Select I	N/A if non-conformand	ce is not curabl	e or opportunity to rectify
	Dead line for d	orrection:		
	MoTI accepts	the non-conforming pr	oduct/service	for the following reasoning:
	Will accept	if records indicate that	road has been	plowed since monitoring
	Reasoning:			
n completion of required correc	ction:			
esentative confirms correction	complete and th	e Ministry Representa	tive confirms co	orrection is accepted.
Ministry Representative:			Contractor Re	presentative:
Chad Marsh		Name:		Paul Primas
	esentative confirms correction Ministry Representative:	Dead line for a MoTI accepts a Will accept Reasoning: completion of required correction: essentative confirms correction complete and the Ministry Representative:	Dead line for correction: MoTI accepts the non-conforming properties of the prope	Dead line for correction: MoTI accepts the non-conforming product/service Will accept if records indicate that road has been Reasoning: esentative confirms correction complete and the Ministry Representative confirms complete Ministry Representative: Contractor Reservation Contractor Reserv

Signature:	Chad Marsh		Signature:	Paul Primas
Date:	March 26, 2020		Date:	February 14, 2020

SECTION 5: ROOT CAUSE ANALYSIS & CORRECTIVE ACTION PLAN

Deadline for submission of corrective action plan to MoTI:	2020/02/17
beautifie jor submission of corrective action plan to morn	2020/02/17

Root Cause Analysis: (Why did the non-conformance occur?)

The quality management system process to document and communicate which roads had been plowed and which roads had not yet been plowed following a winter storm event was not well implemented.

Corrective Action Plan: (How will the contractor prevent re-occurrence of the non-conformance?)

1) Improvements have been made to the quality management system process of documenting and communicating which roads have been plowed during and after a storm event. Smart Roads was initially planned to identify the status of roads that have been plowed, but the system is not fully implemented.

Plow blocks were re-introduced as a stop gap to correct this problem. The Plow Block hardcopy documents have been printed and organized for employees (copies are available in the base coffee room). There are over 10 unique plow blocks available for employees in the Armstrong yard. Each employee completes a hardcopy Plow Block document for the specific area they are working in. This sheet is completed during each shift and is passed to the Foreman when the employee returns to the yard. The Foreman then goes through the plow block sheets to determine which roads still require plowing.

The plow block process will be utilized until the Smart Roads system is fully up and running. The AIM Roads Winter Preparedness Plan for the Winter of 2020-2021 will include a focus on this important process. Part of this process will include training for employees to ensure that the requirements are fully understood.

2) Additional QHSE resources have been hired. A new QHSE Manager was hired on February 11, 2020. In addition, a second QHSE Supervisor was hired on March 17, 2020. Moving forward, these new resources will be available to perform additional post storm QC inspections across SA13 and monitor the compliance with MOTI specifications and identify accumulation related findings for correction by operations.

Signatures upon completion of root cause analysis & corrective action plan:

Contractor representative commits to implementing the corrective action plan and confirms that the plan is intended to prevent the re-occurrence of the non-conformance identified within this report.

Contractor Representative:

Name:	Paul Primas		Signature:		Paul Primas		
Date:	March 17, 2020						
Ministry representative accepts the corrective action plan. Acceptance does not negate the contractor's responsibility to perform the services in accordance with the contract requirements.							
	Ministry Representative:						
	, , ,						
Name:	Chad Marsh		Signature:		Chad Marsh		
Date:	March 26, 2020						



SECTION 1: TRACKING DETAILS					
DATE: (dd:mm:yyyy)	10/01/2020	NCR #:	19-005		
SERVICE AREA:	S.A.13	CONTRACTOR:	AIMRoads		
REFERENCE AUDIT #:	Monitoring R	Report Jan 10 th , 2020			
REFERENCE AUDIT TOPIC:	Maximum Ac	cumulation			
DATE DISCUSSED WITH MC:					
SECTION 2 : ATTENDANCE RI	EGISTER				
NA NA	AME .	TITL	E		
Chad	Marsh	Bridge Area I	Vlanager		
SECTION 3 : DESCRIPTION O	F NON-CONFORMANCE				
Silver Queen Road road is a class specification in PM3.01.2-1 state		snow evenly spread across road on Jar tion.	uary 10, 2020 at 15:16. The		





SECTION 4: REQUIRED CORRECTION

has passed.				
Yes		Dead line for correction:		
No		MoTI accepts the non-conforming pr	oduct/service f	or the following reasoning:
NO		Road has been plowed since		

Does the Contractor have to redo/complete the work? Select N/A if non-conformance is not curable or opportunity to rectify

Signatures upon completion of required correction:

N/A

Contractor representative confirms correction complete and the Ministry Representative confirms correction is accepted.

Reasoning:

Ministry Representative:

Name: Chad Marsh Name: Paul Primas

Signature:	Chad Marsh	Signature:	Paul Primas
Date:	March 26, 2020	Date:	February 14, 2020

SECTION 5: ROOT CAUSE ANALYSIS & CORRECTIVE ACTION PLAN

Deadline for submission of corrective action plan to MoTI:	2020/02/17

Root Cause Analysis: (Why did the non-conformance occur?)

The quality management system training process did not adequately train and communicate the related MOTI specifications to the employees working the Silver Star area. Because the MOTI specifications were not fully understood, the call was made later than was possible to have additional resources dispatched and present on scene to meet the specifications during the storm event.

Corrective Action Plan: (How will the contractor prevent re-occurrence of the non-conformance?)

- 1) The quality management system training process has been improved to better communicate MOTI specifications. Education has been provided on the MOTI specifications using the AIM Roads 'Tool Box Talk' process (completed March 5, 2020). The Tool Box Talk included information on the Highway Maintenance Agreement and related MOTI Winter Specifications. Hardcopy MOTI Winter Maintenance specification information is available at the base locations for employee reference. The Winter Awareness training presentation (communicated in the Fall to all field employees) has been changed to include a greater emphasis on the MOTI Winter Specifications:
 - Slide #27 has been added with PM3.01.2-3 and PM 3.01.2-5
 - Slide #28 has been added with PM3.01.2-4, PM3.01.2-5, and PM3.01.2-6

The test related to this presentation will be updated to include questions on this new information. Employees will be tested after the Winter Awareness training to measure employee comprehension of the Winter Specifications. As employees better understand the MOTI specifications they will be in a position to more proactively communicate the need for additional resources during a storm event to achieve compliance.

2) Additional QHSE resources have been hired. A new QHSE Manager was hired on February 11, 2020, and a second QHSE Supervisor was hired on March 17, 2020. Moving forward, these new resources will be available to perform additional post storm QC inspections across SA13 and monitor the compliance with MOTI specifications and identify accumulation related findings for correction by operations.

Signatures upon completion of root cause analysis & corrective action plan:

	esentative commits to implementing the corrected of the non-conformance identified within the			onfirms that the	plan is intended to prevent
	Contractor Representative:				
Name:	Paul Primas		Signature:		Paul Primas
Date:	March 17, 2020				
	entative accepts the corrective action plan. Acc vices in accordance with the contract requirem	•	e does not nega	ate the contract	or's responsibility to
	Ministry Representative:				
Name:	Chad Marsh		Signature:		Chad Marsh
Date:	March 26, 2020				



SECTION 1: TRACKING DETAILS

DATE: (dd:mm:yyyy) 05/02/2020 NCR #: 19-006 NonRectfied

SERVICE AREA: S.A.13 CONTRACTOR: AIMRoads

REFERENCE AUDIT #: Monitoring Report Jan 10th, 2020
Non Rectified Monitored on February 5th

REFERENCE AUDIT TOPIC: Sign System Maintenance

DATE DISCUSSED WITH MC: Original NCR sent on Jan 15th, 2020

SECTION 2 : ATTENDANCE REGISTER

NAME	TITLE
Chad Marsh	Bridge Area Manager

SECTION 3: DESCRIPTION OF NON-CONFORMANCE

Regulatory and Warning Signs on Silver Star road are buried and not visible. Phone call reporting buried signs made to AIM Call Centre at 10:12am Jan. 9th to report signs. Signs monitored at 15:00 on January 10th noting no change in sign visibility. Maintain Sign Systems so they are clean, repaired, legible, visible, erect, and properly placed. (PM5.01.2-1)

Signs monitored on February 5th, 2020 showed no change from January 10th monitoring. Deadline for correction was 24hrs from notification.

Photos 2020/01/10





Photos 2020/02/05



SECTION 4:	SECTION 4: REQUIRED CORRECTION					
Does the Con	tractor have to r	edo/complete the	work? Select N/A if non-co	informance is not curable		
or opportuni	ty to rectify has p	passed.				
	Yes	Dead line for a	correction:	1 day after receipt of		
Yes	763	Dedd iille joi c	orrection.	this NCR		
		MoTI accounts	the new conferming product	t /comice for the following		
No		reasoning:	the non-conforming product	tyservice for the following		
		Reasonin				
N/A		g:				
Signatures u	oon completion o	of required correct	tion:			
Contractor re	presentative con	firms correction c	omplete and the Ministry Re	epresentative confirms		
correction is	•					
Min	istry Representa	tive:	Contracto	r Representative:		
Name:	Cha	d Marsh	Name:	Paul Primas		
Signature:			Signature:	Paul Primas		
Date:			Date:	February 14, 2020		
SECTION 5:	ROOT CAUSE A	NALYSIS & COR	RECTIVE ACTION PLAN			
Deadline for	submission of co	rrective action				
plan to MoTI	-		2020/	02/17		
	Root Cause Analysis: (Why did the non-conformance occur?)					
This nonconformance has two main root causes:						
 The quality management system internal communication process to follow up on PCR's was not well implemented. 						
1		•	al process to train employee s was not well implemented.	-		

Corrective Action Plan: (How will the contractor prevent re-occurrence of the non-conformance?)

The snow has been removed from the applicable signs, and the signs are now fully visible for travelling motorists. In addition:

- 1) There have been changes made to the AIM Roads quality management system internal communication PCR reporting process. An internal Opportunity For Improvement was raised regarding the PCR reporting process (QM07-SA08-2020-000001). This opportunity for improvement (dated January 17, 2020) calls for the Communication Center to call out to the shift foreman on the radio Short Response Type items to ensure that these items are responded to within MOTI time frames. The information called out on the radio is also documented on a PCR to create a paper trail of the event. These changes have been implemented at the AIM Roads Communications Center.
- 2) There have been improvements made to the quality management system process to train employees on using Smart Roads. An additional internal resource has been allocated to Canada to visit SA13 employees and train employees on identifying short response time items using Smart Roads. Smart Roads is the tool that will be used moving forward to ID the work, to communicate the work to the appropriate foreman, and to record the completion of the work when the job is done. Employee training is on-going and is being completed yard by yard.

Additional QHSE resources have been hired. A new QHSE Manager was hired on February 11, 2020. In addition, a second QHSE Supervisor was hired for SA13 on March 17, 2020. These new resources will be available to perform additional QC inspections across SA13 and better monitor the compliance with MOTI specifications.

3) An internal Opportunity for Improvement was raised by the Armstrong Foreman to address this issue in the future (QM07-SA13-2020-000001). Before next Winter, AIM Roads plans to install 'extension' teleposts on the upper part of Silver Star Road to ensure that the signs can be raised and will remain visible during times of above normal snow fall levels.

Signatures upon completion of root cause analysis & corrective action plan:

Contractor representative commits to implementing the corrective action plan and confirms that the plan is intended to prevent the re-occurrence of the non-conformance identified within this report.

Contractor F	Representative:		
Name:	Paul Primas	Signature:	Paul Primas

Date:	March 17, 2020				
		_			
, ,	tive accepts the correctiv		•	•	
contractor's respons	ibility to perform the ser	rvices in acc	cordance with the co	entract requirements.	
		_			
Ministry Re	epresentative:				
		٦			
Name:			Signature:		
			_		
		1			
Date:					



Ministry of Transportation and Infrastructure

NCR #: 19-07W

SECTION 1: TRACKING DETAILS

Service Area: SA13 - Okanagan-Shuswap

Name of Contractor: AIM Roads Inc

Date: January 15, 2020 Prepared by: Alex O'Brien

SECTION 2: DESCRIPTION OF NON-CONFORMANCE

Quote the contractual requirement which is not being met and/or the relevant section of the QMS. Also quote location of non-conformance, e.g., highway number, foreman area, when applicable

Many high severity potholes have been on Highways for over a week with many more present since December. Response times are extremely overdue. PM 1.01.2-1 has a response time of 1 day for Potholes on the Travelled Lane on these Highways. Locations include but are not limited to Hwy 97 near Bailey Rd, Hwy 97 on top of Hospital Hill, Hwy 97 through Vernon, Hwy 97 near Swan Lake junction, Hwy 6 near 25th Ave, Hwy 97B between Hudson Rd and Sonora Rd, and Hwy 1 on the Tappen end of Kault Hill. These potholes present serious safety issues for the travelling public and they have already caused damage to countless vehicles.



The pothole above is on the Northbound Travelled Lane of Hwy 97B and is over 100mm deep.



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SECTION 3: REQUIRED CORRECTION

Does Contractor have to re-do/do the work? Select N/A if non-conformance is not curable or opportunity to rectify has passed.

Yes, construct Temporary Patches on all numbered route Highways that are over 50mm deep.

YES X Deadline for correction: 4:30 pm on December 16, 2019

NO MOT accepts the non-conforming product/service
Reason:

N/A Reason:

Signatures upon completion of required correction:

Contractor representative confirms correction complete. Contractor Signature:

Date accepted by MOT: January 25, 2020 MOT Representative: ____Alex O'Brien____

The required corrections were not complete by the correction deadline. Many were not corrected for over a week.

SECTION 4: ROOT CAUSE ANALYSIS & CORRECTIVE ACTION PLAN

- 4A) Deadline for submission of corrective action plan to MOT: January 30, 2020
- **4B) Root Cause Analysis:** (Why did the non-conformance occur?)

The quality management system process of work identification failed to identify and schedule high priority potholes for repair within the MOTI specifications. And due to the number and severity of the recent winter storms, the quality management system was focused on snow removal and traction restoration activities rather than pothole repairs.

The highway 97 pothole (near Bailey Rd.) and a number of other smaller severity potholes are related to a delamination problem with the pavement. The pavement is failing in multiple areas and rehabilitation of the pavement is needed.

4C) Corrective Action Plan: (How will the contractor prevent re-occurrence of the non-conformance?)

The quality management system requirement of identifying potholes (during all seasons) will be recommunicated to employees. Additional internal efforts will be focusing on identifying



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and repairing potholes within the MOTI specification timeframe. A third party contractor has been hired to perform pothole repairs. The contractor was working on Highway 97B with traffic control on the evening of January 15 to complete pothole repairs. The contractor continues to work on pothole repairs and has been working within Vernon on Highway 97 and on Highway 97 repairing potholes on a priority basis. The most significant potholes are being repaired first and then less significant potholes are being repaired. In addition to the third party contractor, AIM Roads crews (both night shift and day shift) have been dispatched to perform pothole repairs on multiple locations including: Highway #1, Highway 97, Highway 97 W, Highway 97 S and downtown Vernon. In addition – pavement patching work is being conducted by a third party contractor to repair whole sections of road that contain numerous potholes.

Signatures: Contractor representative commits to implementing intended to prevent the re-occurrence of the Non-c				
Name:Paul Primas	Contractor Signature:	_Paul Primas		
MOT representative accepts the corrective action plan. Acceptance does not negate the contractor's responsibility to perform the services in accordance with the contract requirements.				
Name:Alex O'Brien	MOTI Signature:	:Alex O'Brien		
Date: January 28, 2020				

INSTRUCTIONS: SECTION 1, 2 AND 3 TO BE COMPLETED BY MOT SECTION 4 TO BE COMPLETED BY THE CONTRACTOR



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NCR #: 19-08W

SECTION 1: TRACKING DETAILS

Service Area: SA13 - Okanagan-Shuswap Name of Contractor: AIM Roads Inc

Date: January 31, 2020 Prepared by: Alex O'Brien

SECTION 2: DESCRIPTION OF NON-CONFORMANCE

Quote the contractual requirement which is not being met and/or the relevant section of the QMS. Also quote location of non-conformance, e.g., highway number, foreman area, when applicable

Hwy 97B, Black Rd, Grandview Bench Rd, Deep Creek Rd, and Mallory Rd were the locations in Audit 19-22W. Compliance with PM 3.01.2-3, the bare to -9°C spec, was assessed over 48hrs after the last measurable snowfall in the area. Black Rd, Grandview Bench Rd, Deep Creek Rd, and Mallory Rd were not in a bare state.

SECTION 3: REQUIRED CORRECTION

Does Contractor have to re-do/do the work? Select N/A if non-conformance is not curable or opportunity to rectify has passed.

YES		Deadline for correction:	
NO		MOT accepts the non-conforming product/s Reason:	service
N/A	X	Reason: Opportunity to rectify has passed.	It snowed the following day on January 10 th .
Signature	es up	on completion of required correction:	
Contrac	ctor re	epresentative confirms correction complete.	Contractor Signature:Paul Primas
Date ac	cepte	ed by MOT:	MOT Representative:

SECTION 4: ROOT CAUSE ANALYSIS & CORRECTIVE ACTION PLAN

4A) Deadline for submission of corrective action plan to MOT: February 10, 2020



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The original AIM Roads submission of this NCR (sent on February 10, 2020) was not accepted by the MOTI. The deadline for submission for the updated and revised corrective action plan was changed to February 19, 2020.

4B) Root Cause Analysis: (Why did the non-conformance occur?)

The training process to ensure that Foremen were aware of this MOTI specification was poorly implemented. There was a general lack of awareness of this specification among employees which corresponded to an operations plan not being put together to strive for compliance. Internal resources inadequate to perform QC inspections on roads across the service area after winter storm events.

4C) Corrective Action Plan: (How will the contractor prevent re-occurrence of the non-conformance?)

Senior foremen will ensure that the PM3.01.2-3 specification is communicated to their foremen and other relevant employees. The senior foremen will develop an operations plan to target roads (on a priority basis) to move towards compliance. A new QHSE Manager was hired on February 12, 2020, part of his focus will be ensuring that MOTI specifications are met. In addition there is currently an open position for an additional QHSE Supervisor position. These additional resources will be available in the future to help perform QC inspections on roads across the service area after winter storm events.

Signatures: Contractor representative commits to implementin intended to prevent the re-occurrence of the Non-o	ng the corrective action plan and confirms that the plan is conformance identified in section 2 of this report.
Name:Paul Primas	Contractor Signature:Paul Primas
MOT representative accepts the corrective action responsibility to perform the services in accordance	plan. Acceptance does not negate the contractor's ce with the contract requirements.
Name:Alex O'Brien	MOTI Signature:Alex O'Brien
Date: February 18, 2020	
INSTRUCTIONS: SECTION 1, 2 AND 3 TO BE COMPLETED BY MOT	

Distribution: Original to District; Copy to Contractor

SECTION 4 TO BE COMPLETED BY THE CONTRACTOR



Ministry of Transportation and Infrastructure

SECTION 1: TRACKING DETAILS

NCR #: SS21/17-01-2020-01

Service Area: SA08 - South Okanagan Name of Contractor: Click to choose MC

Date: January 17, 2020 Prepared by: Stevan Sobat

SECTION 2: DESCRIPTION OF NON-CONFORMANCE

Quote the contractual requirement which is not being met and/or the relevant section of the QMS. Also quote location of non-conformance, e.g., highway number, foreman area, when applicable

PM 3.03.2-1; PM 3.03.2-2; Pm 3.03.2-4

The snow has not been removed from sidewalk on Skaha Bridge within 24 Hrs after snow storm.

The snow has not been removed from curb on Tulameen River Bridge for 6 days

Accumulation of snow/ice has not been removed from Arch Truss on Tulameen River Bridge for 6 days

SECTION 3: REQUIRED CORRECTION

Does Contractor have to re-do/do the work? Select N/A if non-conformance is not curable or opportunity to rectify has passed.

YES NO	X	Deadline for correction: January 20, 2020 MOT accepts the non-conforming product/s Reason:	ervice
N/A		Reason:	
Ü		on completion of required correction: presentative confirms correction complete.	Contractor Signature:
Date ac	cepte	ed by MOT:	MOT Representative:

SECTION 4: ROOT CAUSE ANALYSIS & CORRECTIVE ACTION PLAN

4A) Deadline for submission of corrective action plan to MOT:



Ministry of Transportation and Infrastructure

4B) Root Cause Analysis: (Why did the non-conformance occur?)

4C) Corrective Action Plan: (How will the contractor prevent re-occurrence of the non-conformance?)

Signatures: Contractor representative commits to implementing intended to prevent the re-occurrence of the Non-co	the corrective action plan and confirms that the plan is onformance identified in section 2 of this report	
Name:	Contractor Signature:	
MOT representative accepts the corrective action plan. Acceptance does not negate the contractor's responsibility to perform the services in accordance with the contract requirements.		
Name:	MOTI Signature:	
Date:		

INSTRUCTIONS:

SECTION 1, 2 AND 3 TO BE COMPLETED BY MOT SECTION 4 TO BE COMPLETED BY THE CONTRACTOR



Ministry of Transportation and Infrastructure

SECTION 1: TRACKING DETAILS

NCR #: KOD W201920 NCR03

Service Area: SA08 - South Okanagan Name of Contractor: Click to choose MC

Date: February 6, 2020 Prepared by: Kylee O'Dell

SECTION 2: DESCRIPTION OF NON-CONFORMANCE

Quote the contractual requirement which is not being met and/or the relevant section of the QMS. Also quote location of non-conformance, e.g., highway number, foreman area, when applicable

During a snow event, multiple classification of sides roads were documented by the area managers as exceeding the accumulations specification (PM3.01.2-1)in the Keremeos Area. Roads reviewed included Sheep Creek, Green Mountain Road, Upper Bench Road, Ashnola Road, Barcello Road, and 8th Avenue in Ollala.

SECTION 3: REQUIRED CORRECTION

S

YES NO	X	Deadline for correction: February 8, 2020 MOT accepts the non-conforming product/s Reason:	ervice
N/A		Reason:	
		on completion of required correction:	Contractor Signature:
		ed by MOT:	MOT Representative:

Does Contractor have to re-do/do the work? Select N/A if non-conformance is not curable or opportunity to rectify has passed.

SECTION 4: ROOT CAUSE ANALYSIS & CORRECTIVE ACTION PLAN

4A) Deadline for submission of corrective action plan to MOT:

4B) Root Cause Analysis: (Why did the non-conformance occur?)



Ministry of Transportation and Infrastructure

4C) Corrective Action Plan: (How will the contractor prevent re-occurrence of the non-conformance?)

Signatures: Contractor representative commits to implementing intended to prevent the re-occurrence of the Non-contractor.	the corrective action plan and confirms that the plan is onformance identified in section 2 of this report
Name:	Contractor Signature:
MOT representative accepts the corrective action presponsibility to perform the services in accordance	
Name:	MOTI Signature:
Date:	
INSTRUCTIONS: SECTION 1, 2 AND 3 TO BE COMPLETED BY MOT SECTION 4 TO BE COMPLETED BY THE CONTRACTOR	



SECTION 1 : TRACKING DETAILS			
DATE: (dd:mm:yyyy) 22-0	6-2020	NCR #:	AB20S-01
SERVICE AREA: 13		CONTRACTOR:	AIM Roads
REFERENCE AUDIT #:	20-21S		
REFERENCE AUDIT TOPIC:	Surface Cleanin	g	
PATE DISCUSSED WITH MC:	19-06-2020		
SECTION 2 : ATTENDANCE REGIS	TER		
NAME Aimee Barre		Area Manager Roads, MOTI	TITLE
Maintenance Specification Performance Criteria h) All Hard Surfaced Infrastructur	- Surface Cleaning Pl other Highways, Trav	elled Lanes, Shoulders,	Raised
Accumulations were obser Field observations and En	ved along Eagle Bay	•	estrian walkways by June 15
Field observations and English Field observations and English ECTION 4: REQUIRED CORRECT tops the Contractor have to redo/co	eved along Eagle Bay d Product Audit TION Timplete the work? Select No.	Rd, Torry Rd, Keane Ro	estrian walkways by June 15 d, Ivy Rd, and Reid Rd through
Field observations and End ECTION 4: REQUIRED CORRECT Does the Contractor have to redo/coassed.	eved along Eagle Bay d Product Audit TION Timplete the work? Select No.	Rd, Torry Rd, Keane Ro	estrian walkways by June 15 d, Ivy Rd, and Reid Rd through
Field observations and End ECTION 4: REQUIRED CORRECT Toes the Contractor have to redo/coassed. Yes	eved along Eagle Bay d Product Audit TION Timplete the work? Select No.	Rd, Torry Rd, Keane Ro	estrian walkways by June 15 d, Ivy Rd, and Reid Rd through
Field observations and English Field observations and English Field Correct Correct Coes the Contractor have to redo/coassed. Yes	TION Dead line for co MoTI accepts the Reasoning:	Rd, Torry Rd, Keane Ro	estrian walkways by June 15 d, Ivy Rd, and Reid Rd through curable or opportunity to rectify has ervice for the following reasoning:
Field observations and End ECTION 4: REQUIRED CORRECT Toes the Contractor have to redo/coassed. Yes No N/A ignatures upon completion of requirements of the contractor representative confirms of the contractor representative contractor representative confirms of the contractor representative contractor represe	Dead line for co MoTI accepts the Reasoning: ired correction: orrection complete and the	Rd, Torry Rd, Keane Ro	estrian walkways by June 15 d, Ivy Rd, and Reid Rd through curable or opportunity to rectify has ervice for the following reasoning:
Field observations and English Field observations and English Field Correct Co	Dead line for co MoTI accepts the Reasoning: ired correction: orrection complete and the	Rd, Torry Rd, Keane Ro	estrian walkways by June 15 d, Ivy Rd, and Reid Rd through curable or opportunity to rectify has ervice for the following reasoning:
Field observations and English Field observations and English Field Section 4: REQUIRED CORRECT Poes the Contractor have to redo/contractor have to redo/contractor have to redo/contractor have to redo/contractor feel feel feel feel feel feel feel fee	Dead line for co MoTI accepts the Reasoning: ired correction: orrection complete and the	Rd, Torry Rd, Keane Ro	estrian walkways by June 15 d, Ivy Rd, and Reid Rd through curable or opportunity to rectify has ervice for the following reasoning:
Field observations and English Field observations are also as a second observation of the English Field observations and English Field observations are also as a second observation of the English Field observation of the English Field observation observations are also as a second observation observation observation observation observations are also as a second observation observation observation observation observations are also as a second observation obser	Dead line for co MoTI accepts the Reasoning: ired correction: orrection complete and the	Rd, Torry Rd, Keane Ro	estrian walkways by June 15 d, Ivy Rd, and Reid Rd through curable or opportunity to rectify has ervice for the following reasoning:

SECTION 5 : R	ROOT CAUSE ANALYSIS & CORRECTIVE ACT	ION PLAN
Deadline for su	ubmission of corrective action plan to MoTI:	
Root Cause And	alysis: (Why did the non-conformance occur?)	
Corrective Acti	Dame (House will the contractor property	surrange of the new conformance 11
Corrective Acti	ion Plan: (How will the contractor prevent re-oc	currence of the non-conformancer)
Signatures upo	on completion of root cause analysis & correctiv	e action plan:
		ctive action plan and confirms that the plan is inteneded to prevent the
re-occurrence	of the non-conformance indentified within this r	eport.
	Contractor Representative:	
Name:		Signature:
Desta		
Date:		
		eptance does not negate the contractor's responsibility to perform the
services in acco	ordance with the contract requirements.	
	Ministry Representative:	
Name:	Aimee Barre	Signature:
Data		
Date:		



NCR #: AO20S-03

SECTION 1: TRACKING DETAILS

Service Area: SA13 - Okanagan-Shuswap Name of Contractor: AIM Roads Inc

Date: June 19, 2020 Prepared by: Alex O'Brien

SECTION 2: DESCRIPTION OF NON-CONFORMANCE

Quote the contractual requirement which is not being met and/or the relevant section of the QMS. Also quote location of non-conformance, e.g., highway number, foreman area, when applicable

Trinity Valley Rd #130 is a Class 4 road that spans both the Cherryville and Armstrong foreman areas. The road was found to be in an acceptable condition on the Lumby (Cherryville yard) end, with minor infrequent potholes on the gravel portion. The Enderby (Armstrong yard) end was in a deplorable state, with frequent, high severity potholes that presented serious safety issues for road users.

The potholes averaged far more than 1 per 25 metres, and they spanned across the road width on many sections for well over 2 days. The response time for a Class 4 gravel road in this condition is 2 days to provide a safe, smooth, stable, compacted and free draining surface. MoTI was given a low level of confidence the road would be graded anytime in the near future due to the grader needing to be on other roads in the large Armstrong foreman area.







SECTION 3: REQUIRED CORRECTION

Does Contractor have to re-do/do the work? Select N/A if non-conformance is not curable or opportunity to rectify has passed.

YES X Deadline for correction: June 20, 2020

NO MOT accepts the non-conforming product/service

Reason:

N/A Reason:



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ntractor Signature:
T Representative:
/E ACTION PLAN
June 26, 2020
·)
e-occurrence of the non-conformance?)
tive action plan and confirms that the plan is e identified in section 2 of this report.
r Signature:
otance does not negate the contractor's ontract requirements.
IOTI Signature:
?

Distribution: Original to District; Copy to Contractor

SECTION 4 TO BE COMPLETED BY THE CONTRACTOR



Ministry of Transportation and Infrastructure

SECTION 1: TRACKING DETAILS

NCR #: 2020S-01____

Service Area: SA13 - Okanagan-Shuswap

Name of Contractor: AIM Roads

Date: June 17, 2020 Prepared by: Peter Cocker

SECTION 2: DESCRIPTION OF NON-CONFORMANCE

Maintenance Specification 5.01.2 "Maintain Sign System so they are clean, repaired, legible, visible, erect and properly placed.

Performance Criteria a) Regulatory and Warning Signs (Class 1&2 highway) = 1D

Non-conformance with sight lines to Regulatory 50km/h sign at the north end of Grindrod (97a),70km/h Warning sign 4.2 km north of Grindrod (97a), and Warning sign 200m north of 34th Ave (97b)

SECTION 3: REQUIRED CORRECTION

Does Contractor have to re-do/do the work? Select N/A if non-conformance is not curable or opportunity to rectify has passed.

YES	Χ	Deadline for correction: June 20, 2020		
NO		MOT accepts the non-conforming product/s	ervice	
N/A		Reason:		
Signatures upon completion of required correction: Correction completed June 25, 2020				
Contractor representative confirms correction complete.			Contractor Signature:	
Date accepted by MOT: June 25, 2020			MOT Representative: _PC	

SECTION 4: ROOT CAUSE ANALYSIS & CORRECTIVE ACTION PLAN

4A) Deadline for submission of corrective action plan to MOT: July 10, 2020

4B) Root Cause Analysis: (Why did the non-conformance occur?)

SECTION 4 TO BE COMPLETED BY THE CONTRACTOR



Ministry of Transportation and Infrastructure

4C) Corrective Action Plan: (How will the contractor prevent re-occurrence of the non-conformance?)

Signatures: Contractor representative commits to implementing the corrective action plan and confirms that the plan is intended to prevent the re-occurrence of the Non-conformance identified in section 2 of this report			
Name:	Contractor Signature:		
MOT representative accepts the corrective action plan. Acceptance does not negate the contractor's responsibility to perform the services in accordance with the contract requirements.			
Name:	MOTI Signature:		
Date:			
INSTRUCTIONS: SECTION 1, 2 AND 3 TO BE COMPLETED BY MOT			