

Page 01 of 44 to/à Page 02 of 44

Withheld pursuant to/removed as

s.13 ; s.14

Frederick, Pablo CITZ:EX

From: Volk, Kevin TRAN:EX
Sent: November 27, 2020 11:42 AM
To: Mounteney, Renee TRAN:EX
Subject: FW: For comment: New BC Mandate for Transportation and Infrastructure

From: Dave Earle (BCTA)
Sent: November 27, 2020 11:36 AM
To: Mike Henderson ; Robin.Silvester@portvancouver.com; brad.bodner@cn.ca; sjones@bcmarineterminals.com; travis.thowe@bnsf.com; kevin.desmond@translink.ca; Mike_LoVecchio@cpr.ca; jeff_edwards@cpr.ca; mleonard@bcmea.com; rmackaydunn@bcmea.com; tamara_vrooman@yvr.ca; sgalloway@shipfed.ca; david.gillen@sauder.ubc.ca; jane.lister@sauder.ubc.ca; trevor.heryet@tc.gc.ca; robert.dick@tc.gc.ca; dkushnier@termwest.com; 'Stewart Beck'; lbaratta@westac.com; jock.finlayson@bcbc.com; XT:Peacock, Ken FIN:IN ; dvanhemmen@boardoftrade.com; Main, Grant TRAN:EX ; Volk, Kevin TRAN:EX ; heather.mcnell@metrovanvancouver.org; tammy.schulz@canada.ca
Cc: nancy.radloff@portvancouver.com; gemma_konopa@yvr.ca; 'Peter Xotta'
Subject: RE: For comment: New BC Mandate for Transportation and Infrastructure

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Thanks Mike –

From our perspective, it is disappointing that the letter is devoid of any mention of goods movement. The reference to “trucking” is troubling:

“Continue the work to modernize B.C.’s trucking industry, so that it can support economic activity into the future and ensure owners and drivers have a good standard of living.”

This is misguided at best, dangerously myopic at worst. I do not believe that government is suggesting regulating that the broader trucking is “modernizing.” The wording suggests to me that government entirely equates “trucking” with the economically regulated drayage sector. To be certain, “...ensure owners and drivers have a good standard of living” is a clear, unambiguous signal of greater regulation and higher rates in the drayage sector. More broadly, drayage is an important part of the industry but is a very small fraction. It’s about 2.5% of heavy vehicles registered in BC, roughly half of that of heavy vehicles on the road.

Embedding the CBA broadly will drive costs, but that is not new; the infrastructure spend will be welcome if it’s completed with goods movement in mind. But the complete lack of notation of goods movement is concerning.

Dave Earle
President & CEO | British Columbia Trucking Association
p 604-888-5319 ext 214 | m 604-787-1335 | tf 1-800-565-2282
e davee@bcstrucking.com | www.bcstrucking.com



JOIN US! Register Online

For a virtual meeting of the BCTA Board of Directors on December 3, 2020, at 3:15 pm. All members are welcome.

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From: Mike Henderson ^{s.22}

Sent: Friday, November 27, 2020 10:40 AM

To: Robin.Silvester@portvancouver.com; brad.bodner@cn.ca; sjones@bcmarineterminals.com; travis.thowe@bnsf.com; kevin.desmond@translink.ca; Mike LoVecchio@cpr.ca; jeff.edwards@cpr.ca; mleonard@bcmea.com; rmackaydunn@bcmea.com; tamara.vrooman@yvr.ca; Dave Earle (BCTA) <DaveE@bctrucking.com>; Dave Earle (BCTA) <DaveE@bctrucking.com>; sgalloway@shipfed.ca; david.gillen@sauder.ubc.ca; jane.lister@sauder.ubc.ca; trevor.heryet@tc.gc.ca; robert.dick@tc.gc.ca; dkushnier@termwest.com; 'Stewart Beck' <stewart.beck@asiapacific.ca>; lbaratta@westac.com; jock.finlayson@bcbc.com; ken.peacock@bcbc.com; dvanhemmen@boardoftrade.com; grant.main@gov.bc.ca; kevin.volk@gov.bc.ca; heather.mcnell@metrovanancouver.org; tammy.schulz@canada.ca

Cc: nancy.radloff@portvancouver.com; gemma.konopa@yvr.ca; 'Peter Xotta' <Peter.Xotta@portvancouver.com>

Subject: FW: For comment: New BC Mandate for Transportation and Infrastructure

FYI. Below is a summary of the mandate letter provided to the new BC Minister of Transportation and infrastructure, Rob Fleming. The summary was prepared by the Greater Vancouver Board of Trade. The mandate letter includes references to transit and modernizing the BC trucking industry but contains no direct reference to priority transportation infrastructure projects, international trade or trade corridors.

Mike

From: Claudia Kempe <ckempe@boardoftrade.com>

Sent: November 27, 2020 10:13 AM

To: jan@q4consults.com; paullevelton@kpmg.ca

Cc: David van Hemmen <dvanhemmen@boardoftrade.com>

Subject: For comment: New BC Mandate for Transportation and Infrastructure

Dear RTI,

Yesterday Premier John Horgan announced BC's first Cabinet under the NDP's new majority mandate. Of greatest interest to this committee, Rob Fleming (former Education Minister) is appointed to Minister of Transportation and Infrastructure. The priorities from his [mandate letter](#) are listed below. The mandate reflects the province's recovery plan [StrongerBC](#), the NDP election platform and emphasizes initiatives to address climate change, however, lacks specificity when it comes to naming infrastructure projects.

- Work with the Minister of Municipal Affairs and Minister of State for Infrastructure to support economic recovery from the effects of the COVID-19 pandemic in communities across B.C. by continuing to build important infrastructure projects, including through StrongerBC and the Investing in Canada Infrastructure Program.
- Ensure that infrastructure investments deliver benefits for local communities and workers through the use of Community Benefit Agreements where appropriate.
- Develop a strategy to streamline consultation, tendering, and construction of infrastructure projects to ensure benefits flow to British Columbians without unnecessary delays.
- Work with BC Transit to help families get around more affordably by making transit free for children up to and including age 12.
- Work with the Minister of Environment and Climate Change Strategy to integrate TransLink and BC Transit services.
- Deliver better transit and transportation for the South Island, guided by the South Island Transportation Strategy.
- Improve transit options for people in rural communities by expanding service for the successful BC Bus North program.
- Make BC Ferries more responsive and accountable by encouraging improved service at peak time, an improved reservation system and better coordination with public transit.
- Work with communities to expand their networks of active transportation to meet our CleanBC goal of doubling trips taken by walking, biking and other kinds of active networks by the year 2030.
- Continue the work to modernize the passenger directed transportation industry, supporting the Passenger Transportation Board in providing appropriate oversight and regulation, while ensuring accessible vehicles are available as needed.
- Continue efforts to ensure economic sustainability and equity for the taxi industry in the face of the impact of COVID-19.
- Continue the work to modernize B.C.'s trucking industry, so that it can support economic activity into the future and ensure owners and drivers have a good standard of living.
- Support the Minister of Municipal Affairs to work on the Integrated Transportation and Development Strategy to ensure greater alignment between transportation and land-use planning.

Also of note, the appointments include 12 women and 12 men, in addition to 13 parliamentary secretaries. There are nine new Ministers in Cabinet. Selina Robinson, former Minister of Municipal Affairs and Housing, is the province's new Minister of Finance, and we see the development of a new ministry responsible for economic recovery, namely the Ministry of Jobs, Economic Recovery and Innovation which will be lead by Ravi Kahlon, MLA for Delta North.

We welcome your comments as many of the priorities outlined in the mandate above impact your businesses, members and/or clients directly.

Best,

Claudia Kempe

Manager, Public Policy Development

Greater Vancouver Board of Trade

t. 604-640-5461

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Frederick, Pablo CITZ:EX

From: Volk, Kevin TRAN:EX
Sent: February 9, 2021 11:04 AM
To: Farrell, Amanda TIC:EX; Richter, Kevin J TRAN:EX; Fraser, Jennifer TRAN:EX; Hurn, Morgan TRAN:EX
Subject: Fwd: BCIB Labour Supply & Demand

Can we connect on this beforehand? Would be good to have a strategy.

Morgan can you find half an hour?

Kevin Volk
Ministry of Transportation and Infrastructure

Begin forwarded message:

From: Irene Kerr
Date: February 9, 2021 at 9:57:51 AM PST
To: "Mark A. Liedemann" , "Farrell, Amanda TIC:EX" , "Volk, Kevin TRAN:EX" , "Foster, Doug FIN:EX" , "Postans, James FIN:EX" , Bob de Faye , "Zaharia, Sarah FIN:EX" , "Beauchamp, Kerry"
Cc: "Wharram, Greg BCIB:IN" , "Piscitelli, Mario BCIB:IN" , "Plavsic, Sveto BCIB:IN" , Cathy Young , Katie Shaw , "Fyfe, Martin BCIB:IN" , "Peter Blahnik (CA)" , Wayne Peppard , Brian , hamish , Stephanie Brady
Subject: BCIB Labour Supply & Demand

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Good morning,

BCIB would like to invite you to a session, including our key partners, to discuss the design and implementation of the BCIB Labour Supply & Demand model. We will present the model, the inputs and the scope of support that PWC has provided. As well we will review the process that we are following with the AIRCC to supplement the model with the Affiliates' information.

Prior to BCIB and the relationship with the AIRCC, there has never been the level of data to support a better understanding of the labour supply to public infrastructure projects that are delivered using the CBA terms. The model and the process have been established and we are in the early stages of implementation and we will continue to assess how to calibrate the model, with feedback from stakeholders, to provide overall value to government and contractors.

I appreciate your support through the process as we have worked together to develop a robust approach to better aligning demand with supply. It is also important to understand that the risk associated with labour supply on Transportation projects remains with the contractor, however the model, as well as the process controls that have been added, specifically; the 3 month rolling forecast of construction labour requirements to be submitted by the contractor, the 30 day contractor labour requirement request, and the 21 day ability to source beyond the region – all provide for levers to support the timely supply of the skilled workforce.

We are aiming to conduct this meeting the week of February 22 and my office will work with your schedulers to set a meeting time.

Looking forward,
Irene

Smith, Victoria TRAN:EX

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Claudia Kempe

Manager, Public Policy Development

Greater Vancouver Board of Trade

t. 604-640-5461

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Page 10 of 44 to/à Page 17 of 44

Withheld pursuant to/removed as

s.13 ; s.14

Page 18 of 44 to/à Page 24 of 44

Withheld pursuant to/removed as

s.12 ; s.13 ; s.16 ; s.17

From: [Gates, Brittany TRAN:EX](#)
To: [Harrison, Veronica TRAN:EX](#); [Sharma, Richa TRAN:EX](#); [Waters, Leah TRAN:EX](#); [Hansen, Nicole E TRAN:EX](#); [Privett, Kaleigh TRAN:EX](#)
Cc: [Phillips, Holly TRAN:EX](#); [Hayre, Courtney TRAN:EX](#); [Hurn, Morgan TRAN:EX](#); [Smith, Victoria TRAN:EX](#); [Plamondon, Lea TRAN:EX](#); [Kubisheski, Carlee TRAN:EX](#); [Gedney, Vanessa R TRAN:EX](#)
Subject: MA BRIEFING | Community Benefits Agreements | Feb 9 4:00pm
Date: February 8, 2021 4:36:00 PM
Attachments: [CBA Pages from 2020 Estimates e-binder June 25 2020.pdf](#)

Good afternoon, the attached briefing materials have been uploaded the MA MRF [WebDAV](#) and MA MBM [WebDAV](#) for the following:

MA BRIEFING:	Community Benefits Agreements
MATERIALS:	CBA Page from 202 Estimates e-binder
DATE:	February 8th
TIME:	4:00 – 4:45
LOCATION:	MS Teams
STAFF PARTICIPANTS:	Kaye Krishna, Kevin Volk, Kevin Richter

Thank you,

Brittany Gates
Documents Coordinator
Office of the Deputy Minister
Ministry of Transportation & Infrastructure
250-387-3198 | 778-974-5471
Brittany.Gates@gov.bc.ca

**MINISTRY OF FINANCE
COMMUNITY BENEFITS OFFICE
FACT SHEET**

NAME: Community Benefits Agreement

DESCRIPTION:

On July 16, 2018, the B.C. government announced the implementation of a labour agreement on key public-sector infrastructure projects in B.C.

The Community Benefits Agreement (CBA) is designed to maximize opportunities to mobilize and grow a safe, diverse and skilled workforce in the province.

The agreement will:

- Provide priority hiring and priority re-hiring for local people, Indigenous communities, women, and other traditionally underrepresented groups in the trades;
- Provide greater apprenticeship and skills training opportunities;
- Provide transparent, predictable and aligned compensation;
- Provide labour stability and certainty, without interruption;
- Provide safe working conditions free of discrimination, harassment, and ensure a culturally competent workforce.

The agreement allows any contractor to bid on major infrastructure projects and to optimize access to all available diverse, skilled and experienced labour regardless of union affiliation.

Applying the CBA is an investment based on total project budgets. This includes provision for worker's accommodation, wages and benefits and administration costs.

The CBA is being implemented by the crown corporation of BC Infrastructure Benefits (BCIB). BCIB employs all labour on select public infrastructure projects under the CBA.

After 30 days on the jobsite, BCIB's employees join one of B.C.'s building trades unions represented by the Allied Infrastructure and Related Construction Council (AIRCC) for the length of the project.

Contact: Sarah Zaharia, Executive Director
Division: Community Benefits Office
File Name: 10 budget_2020_fact_sheet_CBA.docx

Phone: 778 584-1258
Page: 1 of 2

**MINISTRY OF FINANCE
COMMUNITY BENEFITS OFFICE
FACT SHEET**

Projects delivered under the CBA through BCIB are:

- Projects within the Trans-Canada Highway four-laning program between Kamloops, BC and Alberta (Includes the Illecillewaet, Chase Creek Road to Chase Creek Bridge, Salmon Arm West and the Kicking Horse Canyon Phase 4 projects)
- The Pattullo Bridge replacement
- The Broadway Subway extension

s.12; s.13

Governance

The Ministry of Finance leads the application of community benefits given its role as the central agency responsible for cross-government core and capital policy.

The Community Benefits Office is under the purview of the Ministry of Finance. It oversees the development of a Community Benefits Framework (CBF), which includes the CBA as one of the delivery methods, and a Performance Measurement plan to collect evidence and verify impacts of the CBF policy.

To read the CBA: engage.gov.bc.ca/app/uploads/sites/331/2019/04/Community-Benefits-Agreement.pdf

To learn more about BCIB: www.bcib.ca.

To read more on the projects delivered under the CBA:

- [Highway 1 Kamloops to Alberta four-laning program](#)
- [Pattullo Bridge Replacement](#)
- [Broadway Subway](#)

Contact: Sarah Zaharia, Executive Director
Division: Community Benefits Office
File Name: 10 budget_2020_fact_sheet_CBA.docx

Phone: 778 584-1258
Page: 2 of 2

Community Benefits Agreement Estimates Note

Ministry of Transportation and Infrastructure

Date: June 2, 2020

ISSUE

- Community Benefits Agreement (CBA)

ADVICE AND RECOMMENDED RESPONSE

- s.13

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BACKGROUND

- In 2018, the CBA was established to ensure individuals, communities and businesses have full and fair opportunity to participate in the benefits of a project. The agreement includes a project labour agreement reached with an affiliation of Building Trades known as the Allied Infrastructure and Related Construction Council (AIRCC) and the provincial Crown corporation, BC Infrastructure Benefits Inc. (BCIB).
- The CBA sets out terms and conditions of employment for workers on projects where it is applied. The terms are designed to ensure labour certainty and predictability (no strike/no lockout), to create good paying jobs (above minimum wage) through aligned wages (with trade agreements), to provide opportunities for local, Indigenous people and other groups (such as women and youth) and ensure access to apprenticeship and training programs.
- A key objective of the CBA is to develop a skilled workforce in British Columbia by implementing a measurable apprenticeship plan that will help meet the Province's future labour needs.
- BCIB has been established as the employer of the labour workforce and will be providing labour for projects in all sectors. They have also been tasked with developing clear and measurable strategies to support Indigenous and other Equity Groups by providing access to work and facilitating training and employment opportunities on select major infrastructure projects.
- BCIB was initially under the responsibility of the Minister of Transportation and Infrastructure; In March 2019 the Ministry of Finance assumed responsibility for BCIB given their role as central agency for cross-ministry core and capital policy.

- The government has previously stated that CBA will increase total project budgets by approximately 4-7%.

- s.13; s.16; s.17

-

-

PROGRAM CONTACT

Lesley Ballman, Executive Director, Major Projects & Alternate Procurement, (250) 361-6584

Frederick, Pablo CITZ:EX

From: Plamondon, Lea TRAN:EX
Sent: January 13, 2021 1:07 PM
To: Marsh, Patricia A TRAN:EX; Bain, Nancy TRAN:EX; Volk, Kevin TRAN:EX
Cc: Neate, Sara TRAN:EX; Smith, Victoria TRAN:EX; Gedney, Vanessa R TRAN:EX
Subject: FW: Capital Plan TB Sub - Revision Requested
Attachments: Scan_20210113.pdf; 2020-01-08_TRAN 2021 Capital Plan Submission_DM Approved.docx

Hi Pat/Nancy/Kevin:

Please see Minister's comments regarding Community Benefits.

s.13

Sara - Once the final is ready, can you please send back to me and identify changes so that we can do one more pass through the MO if required.

Thank you
Lea

From: Waters, Leah TRAN:EX
Sent: January 13, 2021 12:44 PM
To: Gedney, Vanessa R TRAN:EX
Cc: Kubisheski, Carlee TRAN:EX ; Plamondon, Lea TRAN:EX
Subject: Capital Plan TB Sub - Revision Requested

Hi Vanessa,

s.13

Let me know if there are any issues.

Thanks!



Leah Waters (she/they)
Administrative Coordinator
Minister of Transportation and Infrastructure Honourable Rob Fleming
Minister of State for Infrastructure Honourable Bowinn Ma
Direct: 778 974 6109
Main: 250 387 1978
Email: Leah.Waters@gov.bc.ca

**I acknowledge and respect that I live, learn, and work on the traditional territories of the Lkwungen Peoples on whose traditional territories the Lkwungen (Songhees), Wyomilth (Esquimalt), and WSÁNEĆ (Saanich) peoples have a continuous relationship with.*

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Frederick, Pablo CITZ:EX

From: Plamondon, Lea TRAN:EX
Sent: December 17, 2020 8:08 AM
To: Pilkington, Kim TRAN:EX
Subject: FW: CBA - App c
Attachments: c - Key commitment scoping - CBA.docx

fyi

From: Hurn, Morgan TRAN:EX
Sent: December 16, 2020 9:27 PM
To: Plamondon, Lea TRAN:EX
Cc: Smith, Victoria TRAN:EX
Subject: CBA - App c

Hi Lea,

Enclosed is our last outstanding Template C for CBA.

Sorry for the delay!

Thanks,
Morgan

Frederick, Pablo CITZ:EX

From: Plamondon, Lea TRAN:EX
Sent: January 28, 2021 8:22 AM
To: Kubisheski, Carlee TRAN:EX
Subject: RE: MO Briefing List Request | DM Participation

Hi Carlee – No problem at all! Happy to help.

My comments in red – the rest are right!

Lea

From: Kubisheski, Carlee TRAN:EX
Sent: January 27, 2021 5:24 PM
To: Plamondon, Lea TRAN:EX
Subject: RE: MO Briefing List Request | DM Participation

Hi Lea, can you please review the ADM lead for each? I am getting better but not quite there yet!

- **NEW:** Burnaby Gondola +++ s.13
s.13
- SLS (schedule last*)+++ | s.13
- GMC (schedule last*) |s.13
- Pattullo | s.13
- Highways (Highway 1 widening) | s.13
- UBC-Broadway+++ |s.13
- TransLink s.13
- Community Benefits Agreements** s.13
s.13
- North Shore high speed transit +++ s.13
- Ferries (and the governance model)
- Taxi/ride hailing** s.13

s.13

Carlee Kubisheski | Senior Executive Assistant
Ministry of Transportation and Infrastructure

From: Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>
Sent: January 27, 2021 5:10 PM
To: Kubisheski, Carlee TRAN:EX <Carlee.Kubisheski@gov.bc.ca>
Cc: Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>
Subject: RE: MO Briefing List Request | DM Participation

I'd like to attend the ones with the stars**

I'd also like to invite Kelly Sather to all of the TransLink related meetings, which I've also flagged below, but I'm waiting to confirm with Will and Lia that this is ok. +++

KAYE KRISHNA**Deputy Minister**

Ministry of Transportation & Infrastructure

Pronouns: She/Her/Hers

From: Kubisheski, Carlee TRAN:EX <Carlee.Kubisheski@gov.bc.ca>**Sent:** January 27, 2021 3:25 PM**To:** Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>**Cc:** Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>**Subject:** MO Briefing List Request | DM Participation

Kaye, the MO has requested the below MA briefings for Veronica and Richa:

- NEW: Burnaby Gondola ++++
- SLS (schedule last*)++++
- GMC (schedule last*)
- Pattullo
- Highways (Highway 1 widening)
- UBC-Broadway++++
- TransLink s.13
- Community Benefits Agreements**
- North Shore high speed transit ++++
- Ferries s.13
- Taxi/ride hailing**

+

Can you please confirm which briefings you would like to attend? This will help with scheduling and knowing what I need to ensure you're available for.

Thank you,

Carlee Kubisheski | Senior Executive AssistantMinistry of Transportation and Infrastructure

From: Brewer, Lia TRAN:EX <Lia.Brewer@gov.bc.ca>**Sent:** January 27, 2021 2:58 PM**To:** Waters, Leah TRAN:EX <Leah.Waters@gov.bc.ca>**Cc:** Harrison, Veronica EDUC:EX <Veronica.Harrison@gov.bc.ca>; Sharma, Richa TRAN:EX <Richa.Sharma@gov.bc.ca>**Subject:** FW: Briefing request list

Hey!

Can we set up the below briefings for Veronica and Richa? Let's try to avoid MRF and MBM schedules (sorry lol)...and they are high level briefings as they both get up to speed on things.

They do not need to all be next week (that would be bonkers maybe lol) – maybe let's start with a few next week and take it from there.

- SLS (schedule last*)
- GMC (schedule last*)

- Pattullo
- Highways (Highway 1 widening)
- UBC-Broadway
- TransLink s.13
- Community Benefits Agreements
- North Shore high speed transit
- Ferries s.13
- Taxi/ride hailing

Thanks!

Lia

Lia Brewer
Office of the Honourable Rob Fleming
Minister of Transportation and Infrastructure
Lia.Brewer@gov.bc.ca

Frederick, Pablo CITZ:EX

From: Plamondon, Lea TRAN:EX
Sent: December 11, 2020 8:58 PM
To: Krishna, Kaye TRAN:EX
Cc: TRAN HQ EXECUTIVE; Gedney, Vanessa R TRAN:EX; Hayre, Courtney TRAN:EX; Hitchman, Laurel TRAN:EX; Hurn, Morgan TRAN:EX; Kubisheski, Carlee TRAN:EX; Lewthwaite, Jennifer TRAN:EX; Mazerolle, Beulah TRAN:EX; Neate, Sara TRAN:EX; Phillips, Holly TRAN:EX; Pilkington, Kim TRAN:EX; Smith, Victoria TRAN:EX
Subject: RE: MRF Briefing - Template B
Attachments: Template B_Dec 11_830 pm.docx

Good evening

Attached is Template B. As I was cleaning it up, I noticed a couple of questions noted for TPP and MPIP. They are highlighted...

Please let me know if any other updates are required further to today's meeting with MRF.

Thank you
Lea

From: Krishna, Kaye TRAN:EX
Sent: December 11, 2020 8:31 PM
To: Plamondon, Lea TRAN:EX
Cc: TRAN HQ EXECUTIVE ; Gedney, Vanessa R TRAN:EX ; Hayre, Courtney TRAN:EX ; Hitchman, Laurel TRAN:EX ; Hurn, Morgan TRAN:EX ; Kubisheski, Carlee TRAN:EX ; Lewthwaite, Jennifer TRAN:EX ; Mazerolle, Beulah TRAN:EX ; Neate, Sara TRAN:EX ; Phillips, Holly TRAN:EX ; Pilkington, Kim TRAN:EX ; Smith, Victoria TRAN:EX
Subject: Re: MRF Briefing

Thanks for the notes and consolidation- and thanks to EVERYONE for pulling all of this together on short order. This is a very good first draft list.

Because it is due today, I will send this version but ask that you and your teams continue to work with Deb's to further refine it to reflect our discussion with the Minister this afternoon. I shared our proposed Tier 1/Tier 2 approaches.¹³ and they're ok with us sending a revised list with all final draft T1/T2 commitments on the 21st, so let's assume we'll get today's feedback into the final Tier 1 draft early next week and can then review the Tier 2 list and add content from the items we decide warrant going up to the corporate list.

Hope that makes sense. Have a great weekend.

Sent from my iPhone

On Dec 11, 2020, at 6:46 PM, Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca> wrote:

Good evening:

Please see attached updated Templates A with edits received so far (from Steve, Renee and Kevin R). This version also includes the 2017 commitments.

Below are some notes from Jen. Please ensure all the info has been captured in your updates.

Thank you
Lea

From: Lewthwaite, Jennifer TRAN:EX <Jennifer.Lewthwaite@gov.bc.ca>

Sent: December 11, 2020 4:32 PM

To: Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca>

Cc: Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>; Bowman, Deborah TRAN:EX <Deborah.Bowman@gov.bc.ca>

Subject: MRF Briefing

Here's what I had from about 3:20 on....

s.13; s.16; s.17

s.13; s.16; s.17

Jen Lewthwaite
Director
Ministry of Transportation & Infrastructure
250-882-7527

Frederick, Pablo CITZ:EX

From: Plamondon, Lea TRAN:EX
Sent: December 11, 2020 8:34 PM
To: Krishna, Kaye TRAN:EX
Subject: RE: MRF Briefing
Attachments: Template A_Dec 11_8 pm.docx

Here is the latest with Deborah's updates.

From: Krishna, Kaye TRAN:EX
Sent: December 11, 2020 8:31 PM
To: Plamondon, Lea TRAN:EX
Cc: TRAN HQ EXECUTIVE ; Gedney, Vanessa R TRAN:EX ; Hayre, Courtney TRAN:EX ; Hitchman, Laurel TRAN:EX ; Hurn, Morgan TRAN:EX ; Kubisheski, Carlee TRAN:EX ; Lewthwaite, Jennifer TRAN:EX ; Mazerolle, Beulah TRAN:EX ; Neate, Sara TRAN:EX ; Phillips, Holly TRAN:EX ; Pilkington, Kim TRAN:EX ; Smith, Victoria TRAN:EX
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s.13; s.16; s.17

Jen Lewthwaite
Director
Ministry of Transportation & Infrastructure
250-882-7527

From: [Plamondon, Lea](#) TRAN:EX
To: [Pilkington, Kim](#) TRAN:EX
Subject: FW: MRF Briefing
Date: December 14, 2020 9:39:14 AM
Attachments: Template A Dec 11 8 pm.docx

From: Plamondon, Lea TRAN:EX
Sent: December 11, 2020 8:34 PM
To: Krishna, Kaye TRAN:EX
Subject: RE: MRF Briefing
Here is the latest with Deborah's updates.

From: Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>
Sent: December 11, 2020 8:31 PM
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Cc: TRAN HQ EXECUTIVE <THHEXEC@Victoria1.gov.bc.ca>; Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>; Hayre, Courtney TRAN:EX <Courtney.Hayre@gov.bc.ca>; Hitchman, Laurel TRAN:EX <Laurel.Hitchman@gov.bc.ca>; Hurn, Morgan TRAN:EX <Morgan.Hurn@gov.bc.ca>; Kubisheski, Carlee TRAN:EX <Carlee.Kubisheski@gov.bc.ca>; Lewthwaite, Jennifer TRAN:EX <Jennifer.Lewthwaite@gov.bc.ca>; Mazerolle, Beulah TRAN:EX <Beulah.Mazerolle@gov.bc.ca>; Neate, Sara TRAN:EX <Sara.Neate@gov.bc.ca>; Phillips, Holly TRAN:EX <Holly.Phillips@gov.bc.ca>; Pilkington, Kim TRAN:EX <Kim.Pilkington@gov.bc.ca>; Smith, Victoria TRAN:EX <Victoria.Smith@gov.bc.ca>
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