

**FW: FOR MCT SIGNATURE:** s.13; s.16

s.13; s.16

---

**From:** Plamondon, Lea TRAN:s.15  
s.15  
**To:** Smith, Victoria TRAN:EX  
**Sent:** November 24, 2020 10:39:26 AM PST  
**Attachments:** s.13; s.16

Also received this, this morning.  
Lea

---

**From:** Richter, Kevin J TRAN:EX  
**Sent:** November 24, 2020 6:56 AM  
**To:** Volk, Kevin TRAN:EX ; Plamondon, Lea TRAN:EX  
**Subject:** Fwd: FOR MCT SIGNATURE:s.13; s.16  
s.13; s.16

Sent from my iPhone

Begin forwarded message:

**From:** "Krishna, Kaye MAH:EX" <Kaye.Krishna@gov.bc.ca>  
**Date:** November 23, 2020 at 4:12:33 PM PST  
**To:** "Plecas, Bobbi IGRS:EX" <Bobbi.Plecas@gov.bc.ca>, "Wright, Don J. PREM:EX" <Don.J.Wright@gov.bc.ca>, "Wanamaker, Lori FIN:EX" <Lori.Wanamaker@gov.bc.ca>  
**Cc:** "Richter, Kevin J TRAN:EX" <Kevin.Richter@gov.bc.ca>, "Squires, Paul E PREM:EX" <Paul.Squires@gov.bc.ca>  
**Subject:** FW: FOR MCT SIGNATURE:s.13; s.16  
s.13; s.16

s.13; s.16

---

**KAYE KRISHNA**

**Deputy Minister**

Ministry of Municipal Affairs and Housing  
6th Floor, 800 Johnson St | Victoria BC V8W 9N7  
Office: 250.387.9108 | Fax: 250.387.7973  
Pronouns: She/Her/Hers

---

**From:** Gedney, Vanessa R MAH:EX <Vanessa.Gedney@gov.bc.ca>  
**Sent:** November 23, 2020 3:43 PM  
**To:** Bedford, Brian MAH:EX <Brian.Bedford@gov.bc.ca>  
**Cc:** Krishna, Kaye MAH:EX <Kaye.Krishna@gov.bc.ca>; Faganello, Tara MAH:EX <Tara.Faganello@gov.bc.ca>; Wilkins, Christina MAH:EX <Christina.Wilkins@gov.bc.ca>  
**Subject:** FW: FOR MCT SIGNATURE: s.13; s.16  
s.13; s.16

---

**From:** Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca>  
**Sent:** November 23, 2020 3:41 PM  
**To:** Gedney, Vanessa R MAH:EX <Vanessa.Gedney@gov.bc.ca>

**Subject:** FW: FOR MCT SIGNATURE: s.13; s.16

s.13; s.16

Hi Vanessa:

s.13; s.16

Lea

---

**From:** Gedney, Vanessa R MAH:EX <[Vanessa.Gedney@gov.bc.ca](mailto:Vanessa.Gedney@gov.bc.ca)>

**Sent:** November 23, 2020 10:44 AM

**To:** Plamondon, Lea TRAN:EX <[Lea.Plamondon@gov.bc.ca](mailto:Lea.Plamondon@gov.bc.ca)>

**Cc:** Volk, Kevin TRAN:EX <[Kevin.Volk@gov.bc.ca](mailto:Kevin.Volk@gov.bc.ca)>

**Subject:** RE: FOR MCT SIGNATURE;s.13; s.16

s.13; s.16

Here you go:

s.13; s.16

## 30 Day Items - Minister's Briefing

---

From: Plamondon, Lea TRAN:s.15  
:  
To: Volk, Kevin TRAN:EX  
Cc: Smith, Victoria TRAN:EX, Hurn, Morgan TRAN:EX, Wood, Chelsea TRAN:EX  
Sent: November 25, 2020 3:49:21 PM PST

Hi Kevin –

Further to our discussion yesterday, could you please let me know how much time you will require to brief our new Minister on the following 30 Day items?

- George Massey Crossing (GMC) Business Case
- Surrey-Langley Skytrain
- s.13; s.16
- BC-Canada PTIF Agreement Amendment
- Economic Recovery

Thank you

**Lea Plamondon**

*A/Director, Executive Operations*

*Deputy Minister's Office*

*Ministry of Transportation and Infrastructure*

*(778) 974-5310*

## RE: TRAN - Economic Recovery Milestones

---

From: Plamondon, Lea s.15  
:  
To: Mounteney, Renee TRAN:EX, Richter, Kevin J TRAN:EX  
Cc: Mazerolle, Beulah TRAN:EX  
Sent: December 8, 2020 9:29:15 AM PST

Excellent – thank you  
Lea

---

**From:** Mounteney, Renee TRAN:EX  
**Sent:** December 8, 2020 8:59 AM  
**To:** Plamondon, Lea TRAN:EX ; Richter, Kevin J TRAN:EX  
**Cc:** Mazerolle, Beulah TRAN:EX  
**Subject:** FW: TRAN - Economic Recovery Milestones

FYI, I sent this to Paul last week.

He responded that he is good with the info I've sent him.

I have directed Rodrigo and Michelle to update the status report bi-weekly and the map to be updated if any new projects come on line.

Renée Mounteney, MBA  
ADM, Highway Services  
Ministry of Transportation and Infrastructure  
(250) 387-3260

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---

**From:** Mounteney, Renee TRAN:EX  
**Sent:** December 3, 2020 2:24 PM  
**To:** Squires, Paul E PREM:EX <[Paul.Squires@gov.bc.ca](mailto:Paul.Squires@gov.bc.ca)>  
**Subject:** FW: TRAN - Economic Recovery Milestones

Paul,  
Did I miss the deadline date? I can't keep track of dates now. Hope this is what you are looking for. Do you need anything else? Do you still need a picture?

Renée Mounteney, MBA  
ADM, Highway Services  
Ministry of Transportation and Infrastructure  
(250) 387-3260

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---

**From:** Plamondon, Lea TRAN:EX <[Lea.Plamondon@gov.bc.ca](mailto:Lea.Plamondon@gov.bc.ca)>  
**Sent:** December 2, 2020 12:41 PM  
**To:** Richter, Kevin J TRAN:EX <[Kevin.Richter@gov.bc.ca](mailto:Kevin.Richter@gov.bc.ca)>; Mounteney, Renee TRAN:EX <[Renee.Mounteney@gov.bc.ca](mailto:Renee.Mounteney@gov.bc.ca)>; Krishna, Kaye TRAN:EX <[Kaye.Krishna@gov.bc.ca](mailto:Kaye.Krishna@gov.bc.ca)>  
**Cc:** Hayre, Courtney TRAN:EX <[Courtney.Hayre@gov.bc.ca](mailto:Courtney.Hayre@gov.bc.ca)>; Mazerolle, Beulah TRAN:EX <[Beulah.Mazerolle@gov.bc.ca](mailto:Beulah.Mazerolle@gov.bc.ca)>

**Subject:** FW: TRAN - Economic Recovery Milestones

Hi Kevin/Renee –

Please see below for Paul's request for an update to the attached docs from Oct. He would like the update by end of day tomorrow as this is scheduled for s.12; s.13

Renee – will you take the lead on the update as previous? Let me know if I can help facilitate.

Thank you

Lea

---

**From:** Squires, Paul E PREM:EX <[Paul.Squires@gov.bc.ca](mailto:Paul.Squires@gov.bc.ca)>

**Sent:** December 2, 2020 12:24 PM

**To:** Plamondon, Lea TRAN:EX <[Lea.Plamondon@gov.bc.ca](mailto:Lea.Plamondon@gov.bc.ca)>; Krishna, Kaye TRAN:EX <[Kaye.Krishna@gov.bc.ca](mailto:Kaye.Krishna@gov.bc.ca)>

**Subject:** RE: TRAN - Economic Recovery Milestones

Good afternoon Lea and Kaye,

s.12; s.13

Cheers,

**Paul Squires | Executive Director, Policy and Coordination**

Office of the Premier | Deputy Minister's Office

Mobile: 250-886-1582

---

**From:** Plamondon, Lea TRAN:EX <[Lea.Plamondon@gov.bc.ca](mailto:Lea.Plamondon@gov.bc.ca)>

**Sent:** October 26, 2020 8:30 PM

**To:** Miller, Amy PREM:EX <[Amy.Miller@gov.bc.ca](mailto:Amy.Miller@gov.bc.ca)>; Squires, Paul E PREM:EX <[Paul.Squires@gov.bc.ca](mailto:Paul.Squires@gov.bc.ca)>

**Cc:** Richter, Kevin J TRAN:EX <[Kevin.Richter@gov.bc.ca](mailto:Kevin.Richter@gov.bc.ca)>

**Subject:** TRAN - Economic Recovery Milestones

Good evening:

Attached is MOTI's Economic Recovery Milestones update for your information.

Please feel free to call if anything else is required or you have any questions.

Kind regards,

**Lea Plamondon**

*A/Director, Executive Operations*

*Deputy Minister's Office*

*Ministry of Transportation and Infrastructure*

*(778) 974-5310*

From Volk, Kevin TRAN:EX  
:  
To: O'Leary, Alison (INFC)  
Cc: Judd, Christian (INFC), Marr, David TRAN:EX  
Sent: December 24, 2020 8:50:18 AM PST

Hi Alison,

s.13; s.16

Wishing you all the best for the holidays,

Kevin Volk  
Assistant Deputy Minister  
Ministry of Transportation and Infrastructure  
Province of British Columbia

Page 07 of 61

Withheld pursuant to/removed as

s.12 ; s.13 ; s.15

**RE:**

s.13; s.16

From: Plamondon, Lea <sup>s.15</sup>  
 : s.13; s.16  
 To: Smith, Victoria TRAN:EX  
 Sent: January 18, 2021 12:48:11 PM PST

Thank you for your help on this.  
 This has now been sent to Kelly Gillis (Line Geerts was cc'd)  
 Lea

**From:** Smith, Victoria TRAN:EX  
**Sent:** January 18, 2021 11:52 AM  
**To:** Plamondon, Lea TRAN:EX  
**Subject:** RE:

s.13; s.16

s.13; s.16

**From:** Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca>  
**Sent:** January 18, 2021 11:41 AM  
**To:** Smith, Victoria TRAN:EX <Victoria.Smith@gov.bc.ca>  
**Subject:** RE:

s.13; s.16

s.13; s.16

Lea

**From:** Smith, Victoria TRAN:EX <Victoria.Smith@gov.bc.ca>  
**Sent:** January 18, 2021 11:35 AM  
**To:** Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca>  
**Subject:** FW: BC - Contribution forecasts update / Mise à jour des prévisions liées aux contributions - CB  
**From:** Marr, David TRAN:EX <David.Marr@gov.bc.ca>  
**Sent:** December 10, 2020 4:01 PM  
**To:** Volk, Kevin TRAN:EX <Kevin.Volk@gov.bc.ca>  
**Cc:** Smith, Victoria TRAN:EX <Victoria.Smith@gov.bc.ca>  
**Subject:** FW:

s.13; s.16

Kevin

Got this directly from IC staff as it does not seem to have worked its way down from our DMO yet. ADM O'Leary may raise at tomorrow's call

David

**From:** Geerts, Line (INFC) **On Behalf Of** Gillis, Kelly (INFC)  
**Sent:** Tuesday, December 1, 2020 1:33 PM  
**To:** 'Kaye.Krishna@gov.bc.ca' <Kaye.Krishna@gov.bc.ca>; Okenge.YumaMorisho@gov.bc.ca  
**Cc:** Wood, Chelsea TRAN:EX <Chelsea.Wood@gov.bc.ca>; Kubisheski, Carlee MAH:EX  
 <Carlee.Kubisheski@gov.bc.ca>; O'Leary, Alison (INFC) <alison.oleary@canada.ca>; INFC.O  
 PO.ADMO.Users/Utilisateurs.OP.BSMA O.INFC <INFC.PO.ADMO.Users-Utilisateurs.OP.BSMA.INFC@canada.ca>;  
 Geerts, Line (INFC) <line.geerts@canada.ca>

s.13; s.16

**Subject:***(Le français suit l'anglais)*



Merci,  
Kelly  
**Kelly Gillis**

Deputy Minister,  
Infrastructure Canada / Government of Canada  
[kelly.gillis@canada.ca](mailto:kelly.gillis@canada.ca) / Tel: 613-960-5661

Sous-ministre,  
Infrastructure Canada / Gouvernement du Canada  
[kelly.gillis@canada.ca](mailto:kelly.gillis@canada.ca) / Tél. : 613-960-5661



## BRIEFING NOTE FOR INFORMATION

**DATE:** January 21, 2021  
**PREPARED FOR:** Honourable Rob Fleming, Minister of Transportation and Infrastructure  
**ISSUE:** Federal Commitment to Permanent Public Transit Funding

### SUMMARY:

- **Federal public transit funding under the Investing in Canada Infrastructure Program (ICIP) extends to 2027/28, but most of the funds have been committed or notionally allocated.**
- **s.13; s.17 remains within TransLink's allocation to support Surrey-Langley SkyTrain (SLS) Stage 2 and the Mayor's Council Transportation Vision Phase 3. BC Transit's allocation is fully leveraged within the existing Capital Plan.**
- **Federal Liberal Election Platform and Minister's Mandate Letter commits to permanent public transit funding that rises over time with the cost of construction - an additional \$3B per year.**
- **BC's share would be in the order of \$450M per year based on national ridership (14.9%); less if funds are allocated based on a combination of ridership and population.**

• s.13; s.16

•

•

•

### BACKGROUND:

\$3.4B was allocated nationally over three years (16/17-18/19) in federal Budget 2016 to a new Public Transit Infrastructure Fund (PTIF) under Phase 1 of the Investing in Canada Plan (ICP). \$460.5M was allocated to BC under the *Canada-BC PTIF Bilateral Agreement* (June 16, 2016) based on its share of national public transit ridership (13.63%): \$370M for TransLink (82.7% - BC ridership), \$90 M for BC Transit (17.3% - BC ridership) and \$0.5 M for provincial administration (maximum of 1%).

\$25.3B was allocated nationally for Public Transit Infrastructure over 11 years starting in 2017/18 in federal Budget 2017 under Phase 2 of ICP: \$5B to the Canada Infrastructure Bank (CIB) to support projects with revenue-generating potential, \$20.215B to provinces and territories under the Investing In

Canada Infrastructure Program (ICIP) and the remainder to federal administration.

Of this funding, \$2,691.1M was allocated to BC under the *Canada-BC Integrated Bilateral Agreement* (April 2, 2018) based on ridership (70%) and population (30%); \$2,212.4M for TransLink (82.6% of BC ridership), \$466.6M for BC Transit (17.4% of BC ridership) and \$12.1M for administration.

s.13; s.17 remains within TransLink's allocation to support Surrey-Langley SkyTrain Stage 2 and the Mayor's Council Transportation Vision Phase 3. BC Transit's allocation is fully leveraged within the existing Capital Plan.

A total of \$3.917B was allocated to BC under ICIP for 5 infrastructure streams: Public Transit (PTIS), Green (GIS), Community, Culture and Recreation (CCRIS), Rural and Northern Community (RNCIS) and COVID-19 Resilience (CVRIS). As outlined in **Attachment I** all these funds have been committed or notionally allocated to provincial priorities.

Higher order rapid transit (e.g. heavy rail, subway, light rail transit or bus rapid transit) and renewable fuel source public transit fleets (e.g. electrification) are also eligible under ICIP through the \$903.2M Green Infrastructure Stream (GIS).

The federal Liberal election platform and Minister's Mandate Letter committed to making federal funding for public transit permanent and rise with the cost of construction over time - an additional \$3B per year.

## **PAST INTERACTIONS:**

s.13; s.16

## **DISCUSSION:**

s.13; s.16



s.13; s.16

## FINANCIAL IMPLICATIONS:

s.13; s.16; s.17

### PREPARED BY:

David Marr, Executive Director  
Planning and Programming  
(778) 974-5206

### REVIEWED BY:

Kevin Volk, ADM  
Major Projects, Infrastructure & Properties  
Deborah Bowman, ADM  
Transportation Policy & Programs  
Nancy Bain, EFO  
Finance and Management Services Department  
  
Kaye Krishna, Deputy Minister

### INITIALS

KV

DB

NB

KK



Ministry of  
Transportation  
and Infrastructure

CLIFF 298277

## ATTACHMENT I

s.13; s.16; s.17



## BRIEFING NOTE FOR INFORMATION

**DATE:** January 25, 2021

**PREPARED FOR:** Honourable Rob Fleming, Minister of Transportation and Infrastructure  
Honourable George Heyman, Minister of Environment and Climate Change Strategy

**ISSUE:** Federal Infrastructure Funding for BC Transportation Priorities

**MEETING:** Honourable Catherine McKenna, Minister of Infrastructure and Communities on January 26, 2021

### PROPOSED KEY MESSAGES:

- **Canada and BC have a longstanding history of successful infrastructure partnerships.**
- **Our ten-year ICIP program is fully allocated to projects and program intakes across the province.**
- **BC is positioned to work with Canada on a new generation of infrastructure projects that can provide both**
  - **immediate benefits as the economy recovers from the pandemic**
  - **longer term community, environmental and trade benefits**
- **We would encourage Canada to consider several areas of opportunity.**

s.13; s.16; s.17



s.13; s.16; s.17

## **BACKGROUND:**

### ***Current Status of Federal Infrastructure Programs***

BC was allocated \$3.9 billion under the 2018-2028 Investing in Canada Infrastructure Program (ICIP). All of the funding has either been approved by the federal government for spending, is in approvals, or programmed for future projects.

- s.13; s.16; s.17
- 
-



Port authorities, terminal operators, railways and TRAN have also been the beneficiaries of over \$500 million in federal investment through the National Trade Corridor Fund (NTCF).

### ***Permanent Transit Fund***

The federal Liberal election platform and Minister's Mandate Letter committed to making federal funding for public transit permanent and rise with the cost of construction over time - an additional \$3B per year.

Infrastructure Canada indicated that they were working on the premise that new public transit funds would flow after expiration of ICIP at the end of 2027/28. BC's annual share could be in the order of \$450M based on its share of national ridership (14.9% - 2019 Canadian Urban Transit Association).

s.13; s.16; s.17





Ministry of  
Transportation  
and Infrastructure

CLIFF 300683

s.13; s.16; s.17



s.13; s.16; s.17

**PREPARED BY:**

Kevin Volk, ADM  
Major Projects, Infrastructure  
& Properties  
(250) 387-6742

**REVIEWED BY:**

David Greer, EL  
Integrated Transportation Development Plan  
Deborah Bowman, ADM  
Transportation Policy & Programs  
Nancy Bain, EFO  
Finance and Management Services Department

Kaye Krishna, Deputy Minister

**INITIALS**

\_\_\_\_\_  
DG

\_\_\_\_\_  
DB

\_\_\_\_\_  
NB

\_\_\_\_\_  
KK

## **JOINT MRF/MGH IBN #300683: Federal Infrastructure Funding for BC Transportation Priorities | Meeting with Minister McKenna on January 26th**

---

From: Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>  
To: Waters, Leah EDUC:EX  
Cc: Kubisheski, Carlee TRAN:EX, Gates, Brittany TRAN:EX, Plamondon, Lea TRAN:EX, Beale, William EDUC:EX, Brewer, Lia PREM:EX  
Sent: January 25, 2021 3:17:07 PM PST  
Attachments: 2021-01-25\_300683\_MIN IBN\_Federal Infrastructure Funding for BC Transportation Priorities.pdf

Good afternoon, please find attached, the above-noted meeting BN for both Minister Fleming and Minister Heyman's introductory call with Federal Minister McKenna tomorrow.

Staff Support: Kaye Krishna and Kevin Volk

I have also uploaded this to Minister Fleming's  
s.15

Thank you,

From: Waters, Leah TRAN:EX <Leah.Waters@gov.bc.ca>  
Sent: January 21, 2021 2:35 PM  
To: Kubisheski, Carlee TRAN:EX <Carlee.Kubisheski@gov.bc.ca>  
Cc: Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca>; Gates, Brittany TRAN:EX <Brittany.Gates@gov.bc.ca>; Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>  
Subject: RE: Joint w/ Minister McKenna and MGH

Some high level bullets would be appreciated. Whatever was in the works for their intro call.

From: Kubisheski, Carlee TRAN:EX  
Sent: January 21, 2021 2:33 PM  
To: Waters, Leah TRAN:EX  
Cc: Plamondon, Lea TRAN:EX ; Gates, Brittany TRAN:EX ; Gedney, Vanessa R TRAN:EX  
Subject: RE: Joint w/ Minister McKenna and MGH

Ok and fine without bullets?

Carlee Kubisheski | Senior Executive Assistant  
Ministry of Transportation and Infrastructure

From: Waters, Leah TRAN:EX <Leah.Waters@gov.bc.ca<mailto:Leah.Waters@gov.bc.ca>>  
Sent: January 21, 2021 2:26 PM  
To: Kubisheski, Carlee TRAN:EX <Carlee.Kubisheski@gov.bc.ca<mailto:Carlee.Kubisheski@gov.bc.ca>>  
Cc: Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca<mailto:Lea.Plamondon@gov.bc.ca>>; Gates, Brittany TRAN:EX <Brittany.Gates@gov.bc.ca<mailto:Brittany.Gates@gov.bc.ca>>  
Subject: RE: Joint w/ Minister McKenna and MGH

We aren't actually totally sure what McKenna is going to bring forward, so unfortunately that is as many details as we will get.. I think with Kaye attending we should be okay without more staff.

Leah

From: Kubisheski, Carlee TRAN:EX <Carlee.Kubisheski@gov.bc.ca<mailto:Carlee.Kubisheski@gov.bc.ca>>  
Sent: January 21, 2021 2:23 PM  
To: Waters, Leah TRAN:EX <Leah.Waters@gov.bc.ca<mailto:Leah.Waters@gov.bc.ca>>  
Cc: Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca<mailto:Lea.Plamondon@gov.bc.ca>>; Gates, Brittany TRAN:EX <Brittany.Gates@gov.bc.ca<mailto:Brittany.Gates@gov.bc.ca>>  
Subject: RE: Joint w/ Minister McKenna and MGH

Will do!

To determine which ADM will support with Kaye can you please confirm the topic beyond transit?

Thank you,

Carlee Kubisheski | Senior Executive Assistant  
Ministry of Transportation and Infrastructure

From: Waters, Leah TRAN:EX <Leah.Waters@gov.bc.ca<mailto:Leah.Waters@gov.bc.ca>>  
Sent: January 21, 2021 1:32 PM  
To: Kubisheski, Carlee TRAN:EX <Carlee.Kubisheski@gov.bc.ca<mailto:Carlee.Kubisheski@gov.bc.ca>>  
Cc: Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca<mailto:Lea.Plamondon@gov.bc.ca>>; Gates, Brittany TRAN:EX <Brittany.Gates@gov.bc.ca<mailto:Brittany.Gates@gov.bc.ca>>  
Subject: Joint w/ Minister McKenna and MGH

Hi Carlee,

We have confirmed a meeting jointly with ENV to discuss Transit with Minister McKenna on Tuesday, Jan. 26th at 8:30AM.

Can we please have staff attend and provide some bullets ahead of the call? Here is the link:

Microsoft Teams meeting  
Join on your computer or mobile app  
s.15; s.17

Note, this will now replace the intro call we had scheduled with McKenna on the 28th.

Thanks!

Leah Waters (she/they)  
Administrative Coordinator  
Minister of Transportation and Infrastructure Honourable Rob Fleming

Minister of State for Infrastructure Honourable Bowinn Ma  
Direct: 778 974 6109  
Main: 250 387 1978  
Email: Leah.Waters@gov.bc.ca<mailto:Leah.Waters@gov.bc.ca>

\*I acknowledge and respect that I live, learn, and work on the traditional territories of the Lkwungen Peoples on whose traditional territories the Lkwungen (Songhees), Wyomilth (Esquimalt), and WSÁNE (Saanich) peoples have a continuous relationship with.

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## Re: Federal Cost Share Benchmarks

---

From: Volk, Kevin TRAN:EX <Kevin.Volk@gov.bc.ca>  
To: Krishna, Kaye TRAN:EX  
Cc: Beale, William TRAN:EX, Gedney, Vanessa R TRAN:EX  
Sent: January 28, 2021 7:03:06 AM PST

Hi Kaye, s.13; s.16; s.17  
s.13; s.16; s.17

Kevin Volk  
Ministry of Transportation and Infrastructure

On Jan 28, 2021, at 5:12 AM, Krishna, Kaye TRAN:EX wrote:

s.13; s.16; s.17

---

**KAYE KRISHNA**

**Deputy Minister**

Ministry of Transportation & Infrastructure

Pronouns: She/Her/Hers

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**From:** Volk, Kevin TRAN:EX

**Sent:** January 27, 2021 4:06 PM

**To:** Beale, William TRAN:EX

**Cc:** Krishna, Kaye TRAN:EX ; Gedney, Vanessa R TRAN:EX

**Subject:** Federal Cost Share Benchmarks

Will,

s.13; s.16; s.17

Year	Program	Types of Transportation Projects	Federal Cost Share for Provincial Projects
s.13; s.16; s.17			

s.13; s.16; s.17

## FW: FOR ACTION: 300631/6675 | DM IBN REQUEST | Federal Funding Program Overview

From: Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>  
To: Krishna, Kaye TRAN:EX  
Cc: Kubisheski, Carlee TRAN:EX  
Sent: January 28, 2021 2:30:57 PM PST  
Attachments: Overview of BC Federal Infrastructure Program\_eBinder.pdf

Kaye, Carlee scheduled a briefing next Wednesday (February 3<sup>rd</sup>) but I think you were wanting this in advance of the joint meeting with Okenge next Wednesday? Just want to ensure the attached eBinder meets your needs.

**From:** Hurn, Morgan TRAN:EX

**Sent:** January 27, 2021 10:52 AM

**To:** Gates, Brittany TRAN:EX ; Kubisheski, Carlee TRAN:EX ; Plamondon, Lea TRAN:EX ; Gedney, Vanessa R TRAN:EX

**Cc:** Smith, Victoria TRAN:EX ; Hitchman, Laurel TRAN:EX ; Neate, Sara TRAN:EX

**Subject:** RE: FOR ACTION: 300631/6675 | DM IBN REQUEST | Federal Funding Program Overview

Good morning,

We have prepared an eBinder (enclosed) for Kaye's information and would like to set up a briefing with her on this topic.

Thank you,

Morgan

<b>CLIFF #   eApp #</b>	<b>300631   6675</b> (must include when you send requests to the DMO)
<b>Briefing Issue:</b>	Federal Funding Program Overview
<b>Briefing Purpose and timing:</b>	Brief DM KK on Federal Funding Program
<b>Participants:</b>	Kevin Volk, ADM Nancy Bain, ADM David Marr, ED Planning and Programming Branch
<b>Duration:</b>	45mins
<b>Materials:</b>	eBinder
<b>Other Notes:</b>	

**From:** Gates, Brittany TRAN:EX <Brittany.Gates@gov.bc.ca>

**Sent:** January 20, 2021 3:39 PM

**To:** Hurn, Morgan TRAN:EX <Morgan.Hurn@gov.bc.ca>; Pilkington, Kim TRAN:EX <Kim.Pilkington@gov.bc.ca>

**Cc:** Smith, Victoria TRAN:EX <Victoria.Smith@gov.bc.ca>; Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca>;

Kubisheski, Carlee TRAN:EX <Carlee.Kubisheski@gov.bc.ca>; Gedney, Vanessa R TRAN:EX

<Vanessa.Gedney@gov.bc.ca>; Hitchman, Laurel TRAN:EX <Laurel.Hitchman@gov.bc.ca>; Neate, Sara TRAN:EX

<Sara.Neate@gov.bc.ca>

**Subject:** FOR ACTION: 300631/6675 | DM IBN REQUEST | Federal Funding Program Overview

Good afternoon, please have staff prepare materials for the following request: (Please see attached email request FYI)

Please advise who will be taking lead for this note.

<b>CLIFF #   eApp #</b>	<b>300631   6675</b>
<b>IBN Issue:</b>	Fed Funding Program Overview
<b>IBN Purpose:</b>	Please have staff prepare an information note describing the various federal funding programs. Kaye would like this IBN as soon as possible for knowledge on upcoming meetings
<b>Date:</b>	TBC
<b>Materials:</b>	IBN
<b>Due to FADM:</b>	ASAP
<b>Due to DMO:</b>	ASAP



**NOTE:**

- *Material is required to the DMO 4 business days before a MRF briefing/meeting*
- *Material is required to the DMO 2 business days before a DM briefing/meeting*
  - *If material timelines are not met you risk the briefing being cancelled and/or being rescheduled*
- *Please send **all** requests to Carlee, Lea, Vanessa and Brittany*

Thank you,

Brittany Gates

Documents Coordinator

**Office of the Deputy Minister**

Ministry of Transportation & Infrastructure

250-387-3198 | 778-974-5471

[Brittany.Gates@gov.bc.ca](mailto:Brittany.Gates@gov.bc.ca)

## **FOR APPROVAL | MGH IBN: Mayor Kennedy Stewart - TransLink**

---

From: Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>  
To: Krishna, Kaye TRAN:EX  
Sent: January 29, 2021 4:12:51 PM PST  
Attachments: 298217\_MGH MBN\_City of Vancouver - TransLink\_MARK-UP.docx

Kaye, your comments/edits were addressed; copying and pasting here. The meeting is on Feb 2nd

TOPIC: City of Vancouver - TransLink

MEETING: Mayor Kennedy Stewart, City of Vancouver on February 2, 2021

ISSUES: TransLink: s.13; s.16; s.17

s.13; s.16; s.17

s.13; s.16; s.17

Page 27 of 61

Withheld pursuant to/removed as

s.13 ; s.16 ; s.17

Page 28 of 61

Withheld pursuant to/removed as

s.13 ; s.16 ; s.17

---

VANESSA R. GEDNEY (Preferred Pronouns: she/her/hers)  
Director, Executive Operations  
Office of the Deputy Minister  
Ministry of Transportation and Infrastructure  
5th Floor, 940 Blanshard St| Victoria BC V8W 9T5  
Office: 778.698.3472 | Cell: 250.361.5403



## MEETING BRIEFING NOTE

**DATE:** January 30, 2021

**PREPARED FOR:** Honourable Rob Fleming, Minister of Transportation and Infrastructure

**TOPIC:** Public Infrastructure

**MEETING:** Brynn Bourke, BC Building Trades Council on February 5, 2021

**PURPOSE:** BC Building Trades Council request to increase and accelerate public infrastructure spending in response to the COVID-19 pandemic.

### PROPOSED KEY POINTS:

- **The Province's Economic Recovery Plan includes additional infrastructure spending to increase jobs and support communities.**
- **The Province is accelerating Investing in Canada Infrastructure Program (ICIP) spending through the COVID-19 Resilience Infrastructure Stream.**

### BACKGROUND:

The BC Building Trades Council (BTC) is an umbrella organization for BC construction unions, including the Allied Infrastructure and Related Construction Council (AIRCC) members that are signatory to the Community Benefits Agreement.

BTC represents 40,000 workers and accounts for 55% of the non-residential construction labour force.

On December 14, 2020, Brynn Bourke, the BTC Executive Director wrote to the Minister of Transportation and Infrastructure (TRAN) and the federal Minister of Infrastructure and Communities requesting that the provincial and federal governments increase and accelerate infrastructure spending to support the BC construction industry in response to the COVID-19 pandemic.

On Jan 18, 2021, the TRAN Minister replied to Brynn Brooke:

1. Reiterating the Province's commitment to support BC's economic recovery by continuing to deliver infrastructure and other transportation network projects; and
2. Informing Ms. Brooke that the Province will spend all the federal funding available under the ICIP by 2028 – including funding delivered through the COVID-19 Resilience Infrastructure Stream.

### PAST INTERACTIONS:

- *The TRAN Minister's letter to Brynn Bourke states they met virtually on December 17, 2020 (Attachment 2)*

### DISCUSSION:

The BTC (via Ms. Bourke's letter) requested the Province to:

1. Implement ICIP funded projects faster by (paraphrase) removing barriers and decluttering the administration and approval process between the Province and the federal government;



2. Consider increasing infrastructure investments until the economy is recovered; and
3. Where needed, for the Province and the federal government to fund 100% of municipal infrastructure projects.

*Stronger BC*, the Province's Economic Recovery Plan, includes \$303M for 'shovel ready' community infrastructure projects. TRAN projects funded through *Stronger BC* and announced to date include:

- \$17M to fund 45 active transportation projects (e.g. multi use pathways, highway crossings);
- \$20M to upgrade roads to improve access to rural and remote communities; and
- \$25M to improve and expand operations at the Port of Prince Rupert

s.13; s.17

The Province and the federal government are investing up to \$137M within the COVID-19 Resilience Infrastructure Stream (CVRIS) to accelerate ICIP spending in response to the COVID-19 pandemic.

The CVRIS is designed to target projects starting before September 30, 2021 and completing by December 31, 2021. Active transportation projects are eligible for CVRIS funding.

Municipalities can receive funding of up to 100% of eligible project costs (80% federal government, 20% Provincial) for CVRIS projects.

The Province continues to collaborate with the federal government to streamline the ICIP project approval process. Several changes to date in the Federal process have resulted in shorter timelines from intake to final approval.

The province has also committed to advancing several major projects over the next decade, including the Surrey-Langley SkyTrain, George Massey Tunnel replacement and widening Highway 1 from Langley to Abbotsford.

#### **FINANCIAL IMPLICATIONS:**

- None.

#### **Attachments:**

1. Incoming Letter from Brynne Bourke, Interim Executive Director
2. Response to Brynne Bourke, Interim Executive Director



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and Infrastructure

CLIFF 297719

**PREPARED BY:**

Aaron Brown, Manager, Infrastructure  
Infrastructure Development Branch  
(250) 208-7845

**REVIEWED BY:**

Kevin Volk, ADM  
Major Projects, Infrastructure & Properties  
Nancy Bain, EFO  
Finance and Management Services Department  
  
Kaye Krishna, Deputy Minister

**INITIALS**

KV

NB

KK





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and Infrastructure

## ATTACHMENT 1: Incomign Letter from



#207-88 Tenth Street  
New Westminster, BC  
V3M 6H8

T 778.397.2220  
F 778.397.2250

bcbuildingtrades.org

December 14, 2020

The Honourable Catherine McKenna, M.P.  
Minister of Infrastructure and Communities  
House of Commons  
Ottawa, Ontario K1A 0A6  
[Catherine.McKenna@parl.gc.ca](mailto:Catherine.McKenna@parl.gc.ca)

Honourable Rob Fleming, MLA  
Minister of Transportation and Infrastructure  
PO Box 9055 Prov Stn Govt  
Victoria, British Columbia V8W 9E2  
[Minister.Transportation@gov.bc.ca](mailto:Minister.Transportation@gov.bc.ca)

Greetings,

On behalf of the BC Building Trades and our 40,000 highly trained and skilled workers, we want to thank you and the Government of British Columbia for your ongoing efforts to address the needs of our members during the COVID-19 pandemic. We are pleased with the communication and responsiveness of the government and offer our continued support and assistance to address the critical infrastructure needs of our country from coast to coast to coast.

The construction industry, early on, was deemed essential in British Columbia and contractors and tradespeople have adapted extremely well to ensure the health and safety of all workers while continuing to build and maintain vital infrastructure. Due to a robust backlog of projects, our industry has weathered the pandemic storm better than most and thus far, has remained busy.

However, with the uncertainty of the effects and duration of the pandemic, the economy has taken a hit. While our industry has kept working, it is troubling to note that current construction employment in Canada remains 8.1 per cent lower than its level pre-COVID-19.<sup>1</sup>

According to Statistics Canada, the COVID-19 pandemic has resulted in a considerable slowdown in economic activity in Canada and altered the capital investment intentions of Canadian companies. Capital expenditures on non-residential construction and machinery and equipment are expected to decrease 9.5 per cent from 2019 to \$242.6 billion in 2020.<sup>1</sup>

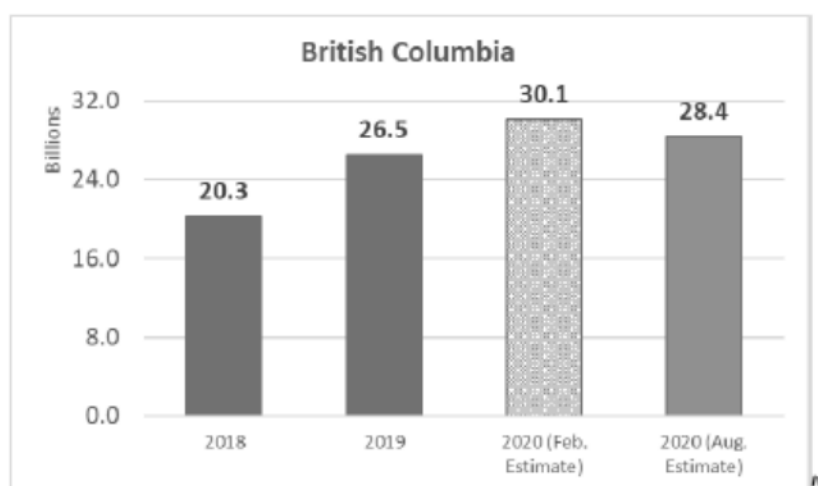
Private sector investment is decreasing, budgets at the municipal level are being cut as revenue continues to take a hit and uncertainty remains. Together, British Columbians have a big job ahead to get the economy back on track, and federal investments in infrastructure have proven historically to get the economy moving, putting British Columbians in well-paying, rewarding careers and strengthening our country's global competitiveness.



### ***Investment Intentions Decline***

In a recent analysis of the Canadian construction industry on *Non-Residential Capital Investment Intentions in Canada* it found that for the first time in over a decade, private sector spending was outweighed by public sector spending as investors look to the economic uncertainty caused by the pandemic and delay or cancel spending. Private sector Construction Capital Expenditures is at its lowest share since 2006 and currently stands at 51 per cent.<sup>iii</sup>

Further, looking at capital construction intentions, in February, companies in British Columbia reported \$30.1 billion in capital investment intentions for 2020. By August of this year, those intentions had declined and currently stand at \$28.4 billion. Meaning the COVID-19 impact has decreased capital construction intentions by 1.7 billion in British Columbia alone.



We commend the Government for their commitment to addressing infrastructure through the Investing in Canada Plan. However, while some 65,000 projects have been approved since 2016, across Canada, only 47,000 have actually started.<sup>v</sup> We urge the Province of British Columbia to work in partnership with the Federal government to utilize those funds that have already been approved and allocated so that they actually translate into real projects.

In the face of the COVID-19 pandemic, building strong community infrastructure is more important than ever. Meaningful collaboration and partnership are key to getting the most out of every infrastructure investment, and fostering a pandemic recovery that is sustainable, and as equitable as possible across the country.

As you can clearly see from the data presented, the construction industry requires immediate government action. On behalf of the BC Building Trades Council, we are requesting and urge your Government to take the following steps:

- Remove the barriers that exist between the provincial and federal government to flow existing infrastructure money;
- Declutter the administration and approval process so that projects that are approved can get started quicker;



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- Consider increased investments in infrastructure until the economy is firmly on its way to economic recovery;
- Where the need exists, to completely fund infrastructure projects from the federal and provincial levels to account for municipal funding shortfalls due to COVID-19.

Together, we can help hundreds of thousands of people get back to work, we can strengthen our communities and build a better British Columbia. We look forward to discussing this with you, at your earliest convenience.

Sincerely,

**BRYNN BOURKE**  
Interim Executive Director

<sup>i</sup> <https://www.theglobeandmail.com/business/economy/article-canadian-economy-creates-378000-jobs-in-september-blowing-past/>

<sup>ii</sup> Non-Residential Capital Investment Intentions in Canada, Ontario Construction Secretariat Brief, Katherine Jacobs

<sup>iii</sup> Statistics Canada. Table 34-10-0037-01 Capital and repair expenditures, non-residential tangible assets, by industry and type of ownership (x 1,000,000)

<https://www150.statcan.gc.ca/t1/tb11/en/tv.action?pid=3410003701>

<sup>iv</sup> Statistics Canada. Table 34-10-0278-01 Historical (real time) releases of capital and repair expenditures, non-residential tangible assets, by industry and geography

<https://www150.statcan.gc.ca/t1/tb11/en/tv.action?pid=3410027801>

<sup>v</sup> <https://www.infrastructure.gc.ca/plan/funding-financement-eng.html>



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## ATTACHMENT 2: Response to Brynne Bourke, Interim Executive Director



January 18, 2021

Brynn Bourke, Interim Executive Director  
BC Building Trades  
88 Tenth Street, Suite 207  
New Westminster BC V3M 6H8

Reference: 297719

Dear Brynn Bourke:

**Re: Infrastructure Investment**

Thank you for your letter of December 14, 2020, sharing with me the priorities of the BC Building Trades Council with respect to infrastructure investment and project delivery. Our government recognizes the contributions the construction industry makes to our economy, and I appreciate your kind words about our work to keep workers safe and support the industry's continued operation during the pandemic, and I was glad to have the chance to meet virtually on December 17.

Our government remains committed to fighting COVID-19 and ensuring British Columbia's economic recovery. With this recovery at the forefront of government's efforts, my ministry will continue to work to efficiently deliver infrastructure projects and other transportation network improvements that will create jobs and provide lasting benefits to communities.

As you may know, we are on track to spend all the available federal funding for infrastructure projects by the end of the Investing in Canada Infrastructure Program (ICIP) in 2028. Additionally, we are working with the federal government to implement the new COVID-19 Resilience Infrastructure Stream under the existing ICIP, which will enable the acceleration of some funds to short-term projects that might not otherwise be eligible under the existing funding streams.

As we plan to rebuild from the pandemic, I look forward to working with First Nations and other governments, business leaders and stakeholders like your organization. If you have any questions about this matter, or would like to discuss this further, please do not hesitate to contact Kevin Volk, Assistant Deputy Minister, Major Projects, Infrastructure and Properties Department. His office can be reached at 250 387-6431 or at [ADMInfrastructureTransportation@gov.bc.ca](mailto:ADMInfrastructureTransportation@gov.bc.ca).

.../2



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and Infrastructure

-2-

Thank you again for taking the time to write.

Sincerely,

A handwritten signature in dark ink, appearing to read "Rob Fleming".

Rob Fleming  
Minister

Copy to: Kevin Volk, Assistant Deputy Minister  
Major Projects, Infrastructure and Properties Department

## **MRF MEETING IBN #297719: Public Infrastructure - BC Building Trades Council |**

### **MTG: February 5th**

---

From: Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>  
To: Waters, Leah EDUC:EX  
Cc: Brewer, Lia PREM:EX, Plamondon, Lea TRAN:EX, Gates, Brittany TRAN:EX, Kubisheski, Carlee TRAN:EX, Smith, Victoria TRAN:EX, Hurn, Morgan TRAN:EX  
Sent: January 30, 2021 1:32:33 PM PST  
Attachments: 2021-01-30\_297719\_MRF IBN\_Public Infrastructure.pdf

Good afternoon, the attached Meeting BN has been uploaded to Minister Fleming's WebDAV for the following:  
MEETING:Brynn Bourke, Interim Executive Director, BC Building Trades CouncilPURPOSE:BC Building Trades Council request to increase and accelerate public infrastructure spending in response to the COVID-19 pandemicDATE:February 5, 2021TIME:2:00 pm – 2:30 pmLOCATION:Microsoft Teams MeetingMEETING MATERIALS:Meeting IBN, includes incoming letter and Minister's responseSTAFF SUPPORT:Kevin Volk  
Thank you,

---

VANESSA R. GEDNEY (Preferred Pronouns: she/her/hers)  
Director, Executive Operations  
Office of the Deputy Minister  
Ministry of Transportation and Infrastructure  
5th Floor, 940 Blanshard St| Victoria BC V8W 9T5  
Office: 778.698.3472 | Cell: 250.361.5403



## BRIEFING NOTE FOR INFORMATION

**DATE:** January 30, 2021

**PREPARED FOR:** Honourable George Heyman, Minister of Environment and Climate Change Strategy

**TOPIC:** City of Vancouver - TransLink

**MEETING:** Mayor Kennedy Stewart, City of Vancouver on February 2, 2021

**ISSUES:** TransLink: UBC Extension business case funding; Mayors' Council governance; washrooms on SkyTrain network.

### PROPOSED KEY MESSAGES:

#### *UBC Extension Business Case Funding*

- Our focus right now is on working with TransLink to recover from the financial impact of COVID-19 and move forward with delivering the current Mayors' Council's 10-Year Vision, which includes the current work on the Millennium/Broadway line.
- We look forward to reviewing the pre-business case findings when they are complete. Any future investment decision would require cooperation and cost sharing by all levels of government.

#### *Mayors' Council Governance*

- The Province has a strong relationship with the Mayors' Council, and we recognize the importance of TransLink governance to the Mayors' Council.
- We remain committed to exploring improvements to TransLink's governance model that best serve the people of Metro Vancouver - though we also recognize that stability is especially important during this heightened time of crisis.

#### *Washrooms on SkyTrain Network*

- We recognize that washrooms can make travel and transit more accessible.
- We look forward to TransLink's work on its Implementation Strategy to open customer washrooms on its system, which may include stations on the Broadway Subway Project.

### BACKGROUND:

#### *UBC Extension*

The current Mayors' Council 10-Year Vision includes rapid transit between Commercial Drive and the University of British Columbia (UBC), which entails extending the Millennium Line from VCC-Clark to Arbutus and frequent B-Line bus connections from a new bus hub at Arbutus to UBC. Early construction of the Broadway Subway Project (BSP) to Arbutus is currently underway.

s.13; s.16; s.17



s.13; s.16; s.17

### ***The Mayor's Council Vision***

The Mayor's Council Vision was structured to be delivered in three phases and through three separate, overlapping 10-year Investment Plans.

s.13; s.16; s.17





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CLIFF 298217

s.13; s.16



s.13; s.16

#### **PAST INTERACTIONS:**

- ▶ *On December 8, 2020, Minister Heyman met with Mayor Jonathan Côté to discuss TransLink's priorities.*

#### **DISCUSSION:**

s.13; s.16



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CLIFF 298217

s.13; s.16



s.13; s.16

## FINANCIAL IMPLICATIONS:

- None.

## Appendix:

1. TransLink's Process for Major Projects

### PREPARED BY:

Stephen Harrison, Senior Policy Analyst  
Transit Branch, TransLink Unit  
(778) 698-9368

### REVIEWED BY:

Deborah Bowman, ADM  
Transportation Policy and Programs  
Nancy Bain, EFO  
Finance and Management Services Department

Kaye Krishna, Deputy Minister

### INITIALS

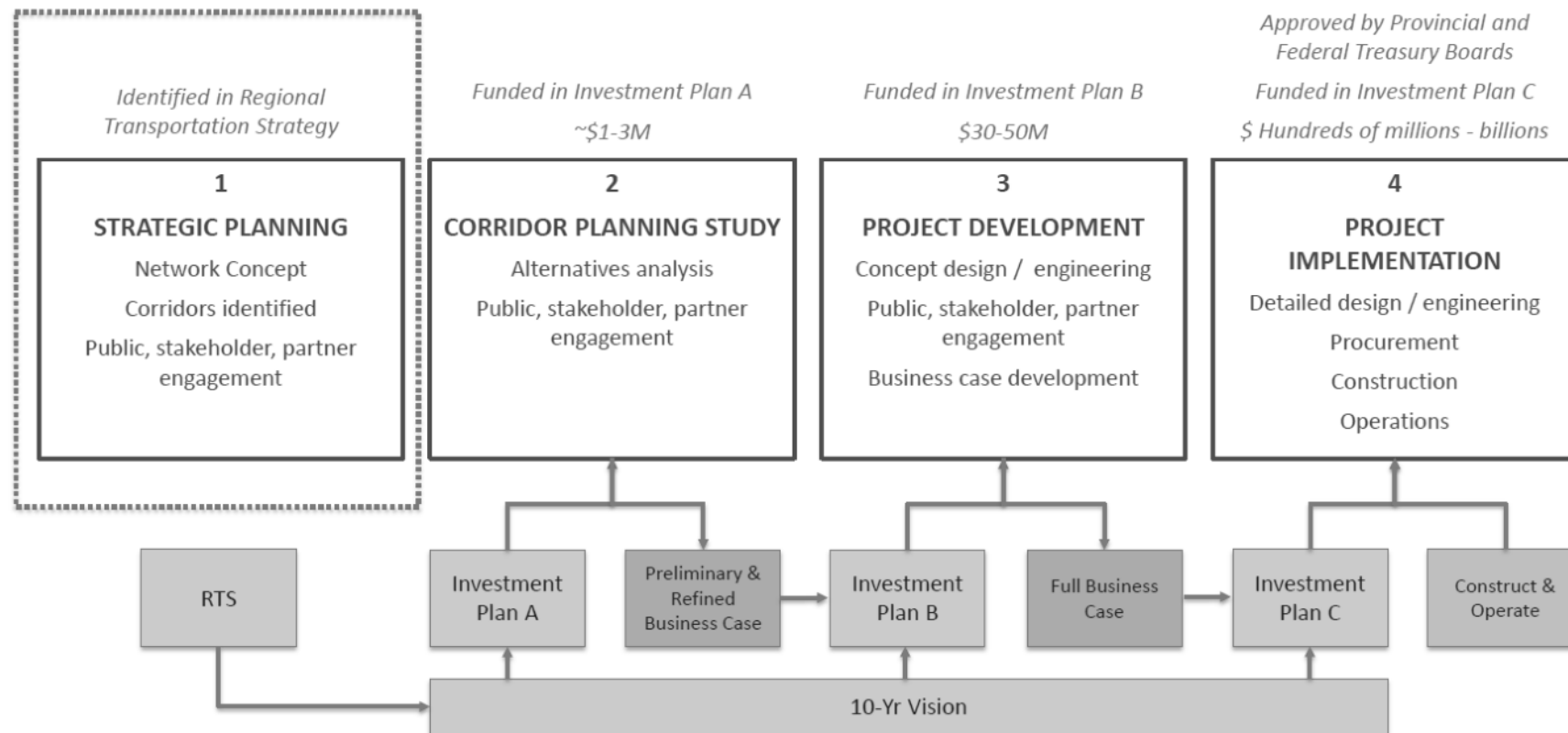
DB

NB

KK

## APPENDIX 1: TransLink's Process for Major Projects

# Major transit projects typically go through four stages of development, funded in three sequential Investment Plans



## Re: Economic Recovery Program

---

From: Richter, Kevin J TRAN:EX <Kevin.Richter@gov.bc.ca>  
To: Miska, Ed TRAN:EX  
Cc: Bhatti, Ashok A TRAN:EX, Staite, Janelle A TRAN:EX, Cousins, Paula TRAN:EX, Sirett, Steve TRAN:EX, Gunn, Darrell TRAN:EX  
Sent: February 3, 2021 3:14:14 PM PST

Thanks Ed

So what are the dollar values?

What are list of projects still underway or to be started?

And please confirm the expenditure values are as of Feb 3?

Sent from my iPhone

On Feb 3, 2021, at 3:10 PM, Miska, Ed TRAN:EX <Ed.Miska@gov.bc.ca> wrote:

Hello All,

Here is a high level summary. We are gathering more detail. I would think Regions have that detail as well.

Ed

---

**From:** Disegni, Rodrigo TRAN:EX <Rodrigo.Disegni@gov.bc.ca>

**Sent:** February 3, 2021 2:57 PM

**To:** Miska, Ed TRAN:EX <Ed.Miska@gov.bc.ca>

**Subject:** Economic Recovery Program

Hi Ed

s.13

Rodrigo

s.13

***Rodrigo Disegni, P. Eng., M.Sc., MBA***

Director, Rehabilitation and Maintenance

Ministry of Transportation and Infrastructure

T: (778) 974-5360 C: (250) 882-8994 F: (250) 356-7276

P.O. Box 9850, Stn Prov. Govt.

4<sup>th</sup> floor - 940 Blanshard St., Victoria BC V8W-9T5

Page 48 of 61

Withheld pursuant to/removed as

s.12 ; s.13





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## INFORMATION BRIEFING NOTE

**DATE:**

February 10, 2021

s.12; s.13; s.16; s.17



Ministry of  
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and Infrastructure

CLIFF #301092

s.12; s.13; s.16; s.17



PREPARED BY:	REVIEWED BY:	DATE:
David Marr, Executive Director Planning and Programming (778) 974-5206	Kevin Volk, ADM Major Projects, Infrastructure & Properties	21-Feb-10
	Deborah Bowman, ADM Transportation, Planning and Policy	21-Feb-10
	Nancy Bain, EFO Finance and Management Services Department	21-Feb-10
	Kaye Krishna, Deputy Minister	21-Feb-10

## RE: SLS Background IBN

---

From: Gedney, Vanessa R TRAN:EX <Vanessa.Gedney@gov.bc.ca>  
To: Plamondon, Lea TRAN:EX  
Cc: Smith, Victoria TRAN:EX  
Sent: February 10, 2021 9:39:23 PM PST  
Attachments: 2021-02-10\_301092\_MINIBN\_Federal Government Public Transit Funding Announcement.pdf

with attachment this time

---

From: Gedney, Vanessa R TRAN:EX  
Sent: February 10, 2021 9:39 PM  
To: Plamondon, Lea TRAN:EX <Lea.Plamondon@gov.bc.ca>  
Cc: Smith, Victoria TRAN:EX <Victoria.Smith@gov.bc.ca>  
Subject: SLS Background IBN  
Importance: High

DM approved; here is the IBN for back-pocket for tomorrow's <sup>s.12;</sup> Lea, please note that Kaye asked to be copied on <sub>s.13</sub>  
the email going over to the MOs

---

VANESSA R. GEDNEY (Preferred Pronouns: she/her/hers)  
Director, Executive Operations  
Office of the Deputy Minister  
Ministry of Transportation and Infrastructure  
5th Floor, 940 Blanshard St| Victoria BC V8W 9T5  
Office: 778.698.3472 | Cell: 250.361.5403

## **MRF letter to Minister McKenna - Transit funding**

---

From Volk, Kevin TRAN:EX  
: s.15  
To: Shepard, Aaron TRAN:EX  
Cc: Bowman, Deborah TRAN:EX, Dong, Jodi MAH:EX, Marr, David TRAN:EX, Spillett, Ryan Y TRAN:EX, Mercer, Andrea TRAN:EX  
Sent: February 24, 2021 9:08:22 AM PST

Hi Aaron,  
s.13; s.16

Kevin Volk, P.Eng.  
Assistant Deputy Minister  
Major Projects, Infrastructure and Properties  
Ministry of Transportation and Infrastructure

**RE:** s.13; s.16

From: Volk, Kevin TRAN:EX  
s.15  
To: Bowman, Deborah TRAN:EX, Dong, Jodi MAH:EX  
Cc: Krishna, Kaye TRAN:EX  
Sent: March 1, 2021 6:59:48 PM PST  
Attachments: s.13; s.16

Hi Deborah, apologies for the delay in getting back to you. I've added a couple of comments.

**From:** Bowman, Deborah TRAN:EX  
**Sent:** March 1, 2021 12:50 PM  
**To:** Volk, Kevin TRAN:EX ; Dong, Jodi MAH:EX  
**Cc:** Krishna, Kaye TRAN:EX  
**Subject:** FW:s.13; s.16

Hi Kevin s.13; s.16  
s.13; s.16

Please let me know, thanks, db

----- Original message -----

From: "Sather, Kelly ENV:EX" <Kelly.Sather@gov.bc.ca>  
Date: 2021-03-01 12:18 p.m. (GMT-08:00)  
To: "Krishna, Kaye TRAN:EX" <Kaye.Krishna@gov.bc.ca>, "Bowman, Deborah TRAN:EX" <Deborah.Bowman@gov.bc.ca>  
Cc: "Gedney, Vanessa R TRAN:EX" <Vanessa.Gedney@gov.bc.ca>  
Subject: FW: s.13; s.16

Hi Kaye and Deborah –  
s.13; s.16

Thank you,  
Kelly

**From:** Buda, Mike <Mike.Buda@Translink.ca>  
**Sent:** February 24, 2021 5:05 PM  
**To:** Ashbourne, Jade FIN:EX <Jade.Ashbourne@gov.bc.ca>; Sather, Kelly ENV:EX <Kelly.Sather@gov.bc.ca>  
**Subject:** s.13; s.16

**[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.**

Jade and Kelly,  
s.13; s.16

Mike

This e-mail and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return e-mail, delete this e-mail and destroy any copies. Any dissemination or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

**From:** Gates, Brittany TRAN:EX  
**To:** Pilkington, Kim TRAN:EX  
**Cc:** Kubisheski, Carlee TRAN:EX; Plamondon, Lea TRAN:EX; Gedney, Vanessa R. TRAN:EX; Hitchman, Laurel TRAN:EX; Neate, Sara TRAN:EX  
**Subject:** FOR ACTION: MGH MEETING MATERIAL | Topic: Mayor Kennedy Stewart | MTG Date: Jan 21 @ 9:30  
**Date:** January 12, 2021 3:59:00 PM

---

Good afternoon, please prepare meeting materials for the following **MGH** briefing:

<b>CLIFF/eApp:</b>	298217/6515
<b>Briefing Issue:</b>	Mayor Kennedy Stewart
<b>Briefing Purpose and timing:</b>	<ul style="list-style-type: none"><li>• s.13; s.16; s.17</li><li>•</li><li>•</li></ul>
<b>Participants:</b>	Deborah, TBC*
<b>Date:</b>	Thursday, January 21 at 9:30-10:00 am
<b>Duration:</b>	30 mins

**NOTE:**

- Material is required to the DMO **4 business days** before a MRF briefing/meeting
- Material is required to the DMO **2 business days** before a DM briefing/meeting
  - If material timelines are not met you risk the briefing being cancelled and/or being rescheduled
- Please send **all** requests to Carlee, Lea, Vanessa and Brittany

Thank you,  
Brittany Gates  
Documents Coordinator  
**Office of the Deputy Minister**  
Ministry of Transportation & Infrastructure  
250-387-3198 | 778-974-5471  
[Brittany.Gates@gov.bc.ca](mailto:Brittany.Gates@gov.bc.ca)

**From:** Gates, Brittany TRAN:EX  
**To:** Hum, Morgan TRAN:EX  
**Cc:** Smith, Victoria TRAN:EX; Plamondon, Lea TRAN:EX; Kubisheski, Carlee TRAN:EX; Gedney, Vanessa R. TRAN:EX; Neate, Sara TRAN:EX; Hitchman, Laurel TRAN:EX  
**Subject:** FOR ACTION: 297719/6720 | MRF MEETING MATERIALS | BC Building Trades | MTG Date: Feb 5 @ 1  
**Date:** January 22, 2021 12:11:59 PM  
**Attachments:** Briefing Note CLIFF ID 297719.msg

---

Good afternoon, please have staff prepare meeting materials for the following MRF meeting:

<b>CLIFF/eApp #</b>	297719   6720
<b>DM Meeting W/:</b>	Brynn Bourke, Executive Director, Interim, BC Building Trades
<b>Briefing Purpose and timing:</b>	BC - Construction Industry Infrastructure - Covid-19
<b>Participants:</b>	Kaye Krishna, Kevin Volk
<b>Date:</b>	February 10 <sup>th</sup> @ 1:00 – 1:30 p.m.
<b>Duration:</b>	30 mins
<b>Materials:</b>	IBN
<b>Due to FADM:</b>	Jan 28 <sup>th</sup>
<b>Due to DMO:</b>	Feb 1 <sup>st</sup> EOD

**NOTE:**

- Material is required to the DMO **4 business days** before a MRF briefing/meeting
- Material is required to the DMO **2 business days** before a DM briefing/meeting
  - ⇒ If material timelines are not met you risk the briefing being cancelled and/or being rescheduled
- Please send **all** requests to Carlee, Lea, Vanessa and Brittany

Thank you,

Brittany Gates

Documents Coordinator

**Office of the Deputy Minister**

Ministry of Transportation & Infrastructure

250-387-3198 | 778-974-5471

[Brittany.Gates@gov.bc.ca](mailto:Brittany.Gates@gov.bc.ca)





## BRIEFING NOTE FOR INFORMATION

**DATE:** January 22, 2021

**PREPARED FOR:** Kathryn Krisha, Deputy Minister, Ministry of Transportation and Infrastructure

**ISSUE:** \$10 Billion Growth Plan for Canada Infrastructure Bank (CIB)

### SUMMARY:

- CIB was launched in 2017 with a mandate to invest \$35 B over ten years in transformative, sustainable and public interest infrastructure projects.
- CIB projects were to leverage private sector investment, involve the private sector in the design, building, financing, operation and maintenance of assets, and generate revenue streams (i.e. rate of return on CIB funds).
- The CIB investments are all loans, to be repaid over the life of the project.
- CIB has been criticized for lack of investment in projects and holding funds that could be reallocated to traditional federal infrastructure programs (i.e. cost sharing).
- Federal government restructured CIB's senior executive in April 2020 and indicated at that time that CIB would play a major role in stimulating the economy after COVID pandemic.
- On October 1, 2020 the federal government outlined a new Growth Plan that retools \$10 B of the \$35 B CIB allocation for new infrastructure in five priority sectors to accelerate the transition to a low carbon economy and strengthen economic growth:
  - \$1.5 billion – zero-emission buses;
  - \$2.5 billion – clean power;
  - \$2 billion – building retrofits;
  - \$2 billion – broadband; and,
  - \$1.5 billion – agriculture infrastructure.
- Supported ("bankable") projects would contribute to economic growth, draw in private capital to turn \$1 of public funding into \$2 or \$3 of spending, and help the bank earn back what it pays out.
- Implementation is over a 3-year period and CIB expects to begin announcing projects by the end of the year as they have been engaging with proponents over an extended period.
- A further \$500 million is available to speed up preparatory activities such as studies and technical reports for future CIB projects.
- CIB funding (\$35 B) reflects a significant proportion of the funding available under the \$180 Billion Investing in Canada Plan (ICP) and BC should continue to explore opportunities.
- s.13; s.16
- Additional clarity on proposed terms and conditions is required to ascertain potential benefits to specific projects, but our need is cost sharing rather than access to low cost financing.
- s.13; s.16





## BACKGROUND:






The Canada Infrastructure Bank was launched in 2017 to invest at least \$35 billion over 10 years; \$15 billion in program funding (\$5 billion each from the funds allocated to public transit, green and trade & transportation infrastructure) and \$20 billion in debt and equity funding.

Allocated from Public Transit Infrastructure	\$5 Billion
Allocated from Trade and Transportation Infrastructure	\$5 Billion
Allocated from Green Infrastructure	\$5 Billion
<b>Sub-Total (Program Funding)</b>	<b>\$15 Billion</b>
Debt and Equity Funding	\$20 Billion
<b>Total Funding</b>	<b>\$35 Billion</b>

The intent was for CIB to leverage funds from private sector partners, particularly big institutional investors like pension funds, to pay for what the government called “transformational” infrastructure projects. Original commitment was to spend at least \$5B on Public Transit, \$5B on Green Infrastructure and \$5B on Trade and Transportation, but this was later expanded to include \$1B for broadband access with at least \$2 B in additional private sector investment (Budget 2019), inclusion of electricity projects such as interties between provinces and territories under Green Infrastructure and \$5 B Clean Power Fund (Liberal Election Platform):

Michael Sabia, the former head of Quebec’s pension fund, was named chairman of the board in April 2020 as part of the restructuring of CIB’s senior executives and the federal government indicated that CIB would play a major role in stimulating the economy after the COVID pandemic.

On October 1, 2020 the federal government outlined a three-year \$10 billion Growth Plan through the Canada Infrastructure Bank (CIB) to support infrastructure and clean technology projects that will stimulate jobs (60,000 new jobs estimated) and strengthen Canada’s economy. The plan is part of the promise made by the government in last week’s throne speech to create one million jobs and meet the goal of net-zero carbon emissions by 2050. The Growth Plan targets new investments in five priority sectors to accelerate the delivery of high impact projects that have strong potential for CIB investment in partnerships with Provinces, Territories, Municipalities, Indigenous Communities and Private Sector

	<b>\$1.5B for zero emission buses</b>	To expand and accelerate the adoption of zero emission buses which will modernize bus fleets, reduce green house gases and reduce operating costs over the long-term. This supports the government’s goal of 5,000 new zero emission buses.
	<b>\$2.5B for clean power</b>	To facilitate interprovincial electricity transmission or interties, clean power and storage. This step will support clean power, reduce greenhouse gas emissions and help Canada in its 2030 and 2050 emissions reductions targets.
	<b>\$2B for energy efficient building retrofits</b>	To improve the energy efficiency of existing buildings and help large real estate owners, both public and private, modernize their assets. Improved energy efficiency will reduce greenhouse gas emissions and operating expenses.
	<b>\$2B for large scale broadband</b>	To develop large projects with significant connectivity gains for Canadians in underserved communities. The CIB will drive projects forward which connect substantial numbers of households and businesses.
	<b>\$1.5B for agriculture infrastructure</b>	To catalyze investments in transformative agriculture infrastructure projects. Benefits of this new initiative would include cultivation of more land, increased food output, improved water resource management, secure domestic food supply and an increase in exports.
<b>\$500 million for Project Acceleration</b>		To accelerate the delivery of high impact projects in which the CIB intends to invest. This includes investments for due diligence and early construction works.



### Growth Plan highlights:

- Infrastructure investment is one of the best ways to generate long-term economic growth
- Immediate, focused action can help with economic recovery
- Infrastructure expertise and disciplined decision-making will guide investment decisions
- Maximum impact from public dollars and significantly increased private investment
- Partnerships with public authorities are central to new project opportunities
- Outcomes: reduced greenhouse gas emissions, transitioning to low-carbon economy, job creation and sustainable, productive infrastructure

### DISCUSSION:

Finding projects with a revenue stream that are large enough for and commensurate with the risk profile required by larger investment groups (i.e. pension funds) has proven challenging. Most public sector projects do not have a revenue stream to support the capital investment; i.e. road and bridge projects do not generate revenues unless tolls are applied, the fare-box revenue from rapid transit lines at most covers on-going operating and maintenance costs and local governments already raise users fees to pay for their share of cost-shared water treatment projects.

Although CIB has been engaged with project proponents over an extended period it has been criticized for the relatively few investments it has made:

- REM automated light rail network – Montreal (\$1.28 B investment)
- Mapleton Water and Wastewater -Ontario (\$20 M investment)
- GO Expansion - Greater Toronto/Hamilton (\$2 B pledge)
- Contrecoeur Port Terminal – Montreal (\$300 M pledge)
- VIA Rail Canada (\$55 M planning for high speed Toronto-Quebec City rail corridor)
- Memorandums of agreement (project development activities)
- Consulting or advisory services.

The Federation of Canadian Municipalities has criticized the diversion of \$15 billion in infrastructure program funds to CIB and has recommended that CIB be capitalized with new funding. In addition, they maintain that municipalities should have a choice on how they access federal funding.

Both the Conservatives and New Democrats have warned that private investors' demand for a high rate of return on their investments will inevitably increase the cost of building or upgrading infrastructure and result in road and bridge tolls and other user fees, and during last fall's federal election both promised to abolish CIB if elected.

s.13; s.16



Ministry of  
Transportation  
and Infrastructure

## FINANCIAL IMPLICATIONS:

s.13; s.16; s.17

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## Attachment I \$10 Billion Growth Plan Details

### **\$1.5 billion – zero-emission buses**

- Diesel buses are significant greenhouse gas contributors across Canada
- CIB's \$1.5 billion investment targets the accelerated adoption of an estimated 4,000 zero-emission buses
- Transit and school bus owners and operators can green their fleets by using CIB financing to cover the higher upfront capital costs of zero emission buses and charging infrastructure
- Lifetime operational costs for zero-emission buses are estimated to be as much as 40% lower than diesel buses – provides a sustainable source of funds to repay the CIB's investments

### **\$2.5 billion – clean power**

- Clean power is essential to reduce greenhouse gas emissions and help with transitioning to a low-carbon economy
- Clean power is particularly important in addressing the infrastructure gap in Indigenous and northern communities
- Projects are often delayed or not developed because of financing challenges and gaps in capital structures
- CIB's \$2.5 billion investment will support the generation, storage and transmission of clean power. Transmission includes interprovincial and regional systems which moves clean power between provinces
- CIB can provide low-cost and long-term capital, often pegged to revenue streams not typically sufficient for traditional debt and equity investors

### **\$2 billion – building retrofits**

- Inefficient energy use in non-residential buildings is a major source of greenhouse gas emissions
- Energy-efficient buildings can significantly reduce greenhouse gas emissions and owner operating expenses, contributing to Canada's transition to a low-carbon future
- CIB will work with large private and public sector real estate owners to modernize and improve the energy efficiency of existing buildings
- CIB's \$2 billion will help to finance upfront capital costs of retrofits, using long-term savings from efficiencies and operating cost savings as a repayment source

### **\$2 billion – broadband**

- Widely distributed broadband connectivity is more important than ever to allow Canadians to participate in the digital economy, access education and health care opportunities
- CIB's \$2 billion initiative will accelerate connectivity in underserved communities by focusing on the development and execution of large, high impact projects
- Low-cost, flexible financing, in cooperation with Internet Service Providers and potentially other governments, means broadband projects could connect more than 750,000 households, businesses and institutions
- The CIB will support Federal and Provincial government broadband programs and will continue to engage directly with Internet Service Providers on projects that are not part of those programs but can still be viable with CIB participation and support

### **\$1.5 billion – agriculture infrastructure**

- The Agriculture and agri-food sectors face obstacles in attracting long-term investment capital and managing large infrastructure project risks
- CIB's \$1.5 billion investments will initially focus on transformative irrigation infrastructure projects, which are high priorities
- Benefits include an estimated 700,000 acres of newly irrigated land which can lead to increased food output, improved water resource management, secure domestic food supply and potential export expansion

### **\$500 million – project acceleration**

- Large infrastructure projects take years to plan and develop and are often delayed due to limited availability of development funding
- CIB's \$500 million will be used to expedite due diligence and early works construction with the goal of shortening the critical paths of high impact projects in which the CIB expects to invest
- Capital deployed to fund development and early works activities will be structured with a view to rolling these amounts into eventual CIB investments in those projects

